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FINANCIAL TIMES



UN 'must

authority'

in Bosnia

By Bernard Gray in Brussels

The UN will have to consider

withdrawing from Bosnia unless it can re-establish its authority

through diplomacy and new

rapid response forces, European

defence officials yesterday

They were speaking at a meet-ing of Nato defence ministers

where the US announced details

of the successful rescue by US

Marines of a fighter pilot whose

aircraft was shot down a week ago over Bosnian Serb territory.

In Washington, Mr Bill Clinton,

the US president, said the rescue

proved that "our country bas the

finest armed forces in the world

and we are very, very proud of

them". The downing of the air-

craft provoked US demands for

tough action against the Bosnian

Mr Malcolm Rifkind, the Brit-

ish defence secretary, stressed in

Brussels that the UN could only

complete its mission with the

general consent of the warring

parties in Bosnia, and that such

co-operation had broken down. If

it could not be re-established,

warned.

re-establish

Mark McCormack

Still winning the shootout



Today's surveys

Indonesia Relocation



TOMORROW'S Weekend FT Welcome to the new university

FRIDAY JUNE 9 1995

Nato stresses need for co-operation as US celebrates pilot's rescue

China and Britain reach Hong Kong appeal court deal

New frontier

foreign friends

Burma looks for

Britain and China are expected today to announce landmark deal on a court of final appeal to replace the Privy Council as Rong Kong's highest appellate court after the territory reverts to Chinese sover-eignty in 1997. Hong Kong governor Chris Patten will put the terms of the agreement to his exceptive council today, and no objection is expected. It is council today, and no objection is expected. It is understood Beijing and London have agreed the court should come into force on July 1 1997, but that legislation to set it up will be presented to Hong Kong's legislature this month. The Privy Council will remain in use until the end of British will a course after a difficult period for rule. The deal comes after a difficult period for Anglo-Chinese links, but officials were cautious last night about predicting a thaw in relations. Page 14

Deutsche Telekom, the state-owned German carrier, cut its losses from DML6bn to DM300m (\$208m) in 1994, boosting prospects for its part-privatisation next year. Page 15

Merrili Lynch German offices searched: German authorities searched the six German offices of Merrill Lynch in an investigation linked to alleged attempts by the US bank to help Germans avoid taxes. Merrill Lynch board member Wnlfgang Eickmann denied the allegations and said the bank would co-operate with the probe.

Hopes rise for peace talks breakthrough: US secretary of state Warren Christopher arrived in Israel yesterday to launch what is widely considered his best chance vet of brokering a breakthrough in Israel-Syria peace talks. Israeli officials said what made things different

this time was the conviction that Syria was ready to move ahead and try to strike a deal within the next six months, despite the obstacles remaining to be negotiated. Page 14

Britain turns to 'typical' taxman: Britain's Inland Revenue department will use the stereotyped image of a bowler-hatted, pinstripe-suited, white middle aged male in its advertising campaign to introduce self-assessment.

Japan moves to help banks: Tokyo unveiled measures to help Japan's beleaguered banking system, but the package fell short of a wholesale rescue plan and financial markets were disappointed. Page 14; Background, Page 4---

Labatt in talks: Canadian beer and entertainment group John Labatt is talking to at least two possible bidders for its broadcasting interests. Labatt is subject to an agreed bid from Belgian

Zeneca shares rocket: Zeneca shares surged 12 per cent in London in just a few bours, forcing the UK bioscience group to disclose acquisition plans. The announcement falled to dispel speculation that Swiss drugs company Roche may be mulling a bid for Zeneca. Page 15; Lex., Page 14; London stocks,

Airtine forced to reschedule: Mexican airline Aerovias de Mexico, which is close to bankruptcy, is the first Mexican company forced to try to reschedule a curobond since the peso devaluation cri-

French claim advance on diesel: French pharmaceuticals company Rhône-Poulenc said it had managed to cut carbon emissions from diesel fuel by up to 90 per cent by introducing cerium to the fuel, combined with a filter. Tiny particles in diesel fumes have been suspected of causing cancer.

More charges against Leeson: A German court approved 11 more charges against Nick Leeson in a request from Singapore for the extradition of the former Barings Bank trader. Singapore wants to try the Briton on fraud and cheating charges linked to his stock futures trading, blamed for the collapse of the London bank. Page 9

New Zealand splits power generator: New Zealand's government is to split its state electricity generator to try to create a competitive electricity

Hutus killed in Burundi: At least 25 civilians were found murdered in the last Hutu bastion of Burundi's capital, Bujumbura, after an army sweep to clear out militiamen.

Scores die in Indian heatwave: About 80 people have died during a flerce heatwave in northern and western India, including more than 25 in the state of Uttar Pradesh, where temperatures

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decision would have to be taken by early August about whether conditions would permit Unprofor to remain in Bosnia for another winter or if a withdrawal should begin, However, Mr William Perry, US defence secretary, said that be hoped the new rapid reaction force, to which Britain, France and the Netherlands are contri-buting, would strengthen the UN command in Bosnia. He said this

little option but to withdraw. Mr Willy Claes, Nato's sec-

retary-general, said the Nato alli-

ance was in the second stage of a

three-phase plan to position itself to oversee a possible withdrawal

Nato commanders are expected

in the coming days to receive

from member countries a list of troops they are willing to contrib-

Defence officials said that a

of UN forces from Bosnia.

ute to the evacuation.

once again accept the mandate of the UN forces. Meanwhile, the French military yesterday airlifted a 60-man platoon with six heavy mortars to its forces on Mount Igman, the

would help create the conditions

where the warring parties would



A Bosnian Moslem is comforted at the funeral of his father, killed in fighting at Sarajevo two days ago AP

strategic peak which overlooks Sarajevo. The airlift prompted speculation that an important road over the mountain, a target for Bosnian Serb attacks, could be secured by force.

A French general said force might be used to knock out heavy weapons in the Sarajevo region if negotiations failed to secure their removal. "One first has to try negotiation, but if these weapons are not taken out, they will be liable to be destroyed," he said in Paris.

One sign that Nato thinks withdrawal will not be immediate came with the scaling down of an exercise which would have practised many of the techniques used in withdrawal. General George Joulwan, Nato'a supreme commander, decided that to save money the full "Mountain Guard" exercise did not need to be conducted in Italy now that

the situation was less urgent.
It was also acknowledged that

Britain and France would go back to the UN Security Council

ber of troops which the UN could deploy in Bosnia to accommodate almost 10,000 new troops earmarked for the rapid reaction

to seek an increase in the num

Neither country is expecting opposition to the move, particularly after talks with Mr Andrei Kozyrev, the Russian foreign minister this week. Mr Kozyrev said following his meeting with Mr Douglas Hurd, the UK foreign secretary, that he was reassured

Single currency a 'political necessity' for Europe

- 2014 57 使制

Failure to proceed with monetary union would endanger the Europe's single market, Mr Yves-Thibault de Silguy, European commissioner for monetary affairs, warned yesterday.

"A single currency is a political necessity for Europe," Mr de Silguy told a bankers' conference in Frankfurt. "If you want to keep the single market, then you bave to have a single currency. Otherwise, the single market is in serious danger." His view echoed a strong warning delivered earlier in the cooference by Mr Ulrich Cartellieri, a director of Deutsche Bank, that failure to proceed with Emu would bave severe consequences for European currency stability, economic growth and free trade.

"The disappearance of the prospect of a joint currency would cause the EMS [European monetary system] to break apart quickly and finally," be said. Nor would the core of the EMS - the firm franc/DM link - also

bold together any longer. The reason would not be Germany's superior economic stability - France has had a lower inflation rate than Germany for five years - but a "fatal loss of credibility" by politicians, he

Though other big German banks and companies generally support Emu, there is much scepticism in Germany about giving up the D-Mark for a single currency. Mr Cartellieri supported the idea of calling a new joint currency the Euro-Franken rather than the Ecu, as laid down in the Maastricht treaty. "Ecu is not a name which

arouses confidence in German ears. A good product needs a good name." be said. The objections stem from the fact that the European currency unit (Ecu), a basket of currencies, has steadily depreciated against the D-Mark.

Mr Cartellier said recent for eign exchange turbulence bad shown that currency fluctua-

Continued on Page 14

Comment, Page 13

Selling Ecus in the D-Mark's heartland, Page 3; Threat to City of London. Page 8; Editorial

GEC's \$1.3bn bid lifts stakes in VSEL battle

By Bernard Gray

Britain's General Electric Company yesterday took a big step towards winning control of VSEL with a renewed takeover bid which values the UK subma-rine maker at £835m (\$1.31bn).

GEC's cash offer of £21.50 per share was considerably higher than the stock market had expected. It comfortably topped British Aerospace's rival all-share bid which last night valued each

offering a cash alternative of £16. VSEL shares closed 302p higher

"This is a semi-knockout bid," one analyst said. "GEC hopes to have raised the bidding to a level which BAe cannot match, but given BAe's tax advantages and the importance of the deal, that cannot be guaranteed."

VSEL's board recommended sharebolders take no action until BAe decided how to respond. BAe

VSEL sbare at £17.39. BAe is said it was studying GEC's offer, but it would not rush to respond.

Ownership of VSEL would allow GEC to expand its ambitions to become an overall programme manager in defence and consolidate its position as the dominant UK warship supplier. If BAe wins VSEL, it would extend its programme management dom-

inance from aircraft to warships. There are risks if either company loses. If BAe missed out it

would be left financially weaker. If GEC lost it would find it much harder to break into large-scale

defence project management. VSEL is also the likely winner of the £2.5bn Trafalgar class submarine contract, dne to be decided in the next 18 months. The only contract of similar size being offered this century, apart from the Eurofighter project in which both BAe and GEC are involved, is the 22bn attack belicopter deal for which both are

also competing. If one bidder won both contracts, it would be in a strong position to dominate the UK defence industry.

Analysts had predicted that GEC would offer between £18 and £20 a sbare. Its £14 offer last autumn was referred to the Monopolies and Mergers Commission, whose majority recommendation that it not be allowed to

> Continued on Page 14 Lex. Page 14

IBM makes use of Internet to pursue its bid for Lotus

By Louise Kehoe

International Business Machines is pursuing its \$3.3bn bostile takeover bid for Lotus Development, the personal computer software company, in cyberspace.

IBM is seeking to influence the

outcome of the battle through the Internet, the global network of computers with an estimated 30m users - including, it must be assumed, many Lotus employees. Although some 80,000 companies now use the Internet to distribute information about products and business developments, IBM's blitz represents an unprecedented use of the new medium for corporate strategic communi-

Within 10 seconds of the official announcement on Monday, IBM had sent out audio clips on its World Wide Web home page of Mr Lou Gerstner, its chairman and chief executive, explaining the company's action.

The page also carried the text. of the IBM press release, a memo to its employees and a copy of Mr Gerstner's letter to Mr Jim Manzi. Lotus chairman and chief executive, informing him of the

IBM's team of Internet communications specialists had worked through the early hours of Monday to prepare the materials, said Mr Jon Iwata, manager of the

Comments from IBM Chairman Louis V. Gerstner, Jr.



demonstration of STAN TANK in addition mos of I ofter son IFOA varie

IRM's Internet page extols the virtues of its takeover bid for Lotus

day, a transcript of Mr Gerstner's 45-minute news conference and even photographs from the event were added.

Lotus employees and business partners in the computer industry are the primary targets of the project, IBM acknowledges. By using the latest multimedia

tools to include photographs and sound on its Web pages, IBM aimed to make a good impression among technology cognoscenti. "We realise there are a lot of preconceptions about IBM and not

IBM Internet group. "The moment the first headline appeared on a news wire service, we hit the button." Later in the

Within hours of the announcement over 20,000 people recorded 212,000 "hits" or visits to IBM's WWW bome page, more than double the normal daily volume of activity.

IBM said it was not trying to sidestep newspapers and other traditional media, but believed the Internet was a faster way of delivering an unfiltered message to millions of people.

IBM's WWW page can be reached at: http://www.ibm.com.

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NEWS: EUROPE

fire on oil platform disposal

By Leyla Boulton in Esbjerg

Britain vesterday faced a concerted European attack on a plan to bury an oll platform in the Atlantic as environment ministers from nine European countries gathered in Denmark to tackle wide-ranging marine

Ministers arriving at the fourth North Sea conference were greeted, courtesy of Greenpeace, the environmental group, by a large model of the Brent Spar, an oil storage platform about to be decommissioned by Sbell, the Anglo-Dutch company. Shell recently received per-

mission from the UK government to tow it from the North Sea, bome to 400 oil platforms to the Atlantic Ocean for deep-sea disposal. But it was temporarily occupied by Greenpeace activists and Denmark's proposal that the conference han off-shore disposals of oil platforms has been backed by Belgium. Germany, the Netherlands, Sweden and the European Commission

Ministers from nine countries bordering on the North Sea or with rivers feeding into it are due to examine a long list of sticky problems ranging from the disposal of hazardous chemicals to over-fishing at this two-day conference.

The Europeans' environment commissioner, Ms Ritt Bjerregaard, herself a Dane, yester-day gave a flavour of the passions erupting around Shell's oil platform.

One cannot blame people if they decide to buy petrol from another company," Ms Bjerre-gaard was quoted as saying by a local Danish newspaper. "How can you explain to the citizens of Europe wby it is necessary to dispose of used bottles in [re-cycling] containers if at the same time we allow oil companies to dump their installations?"

Britain and Norway, the only other country to operate deep-sea oil rigs like the Brent Soar, are in a minority of two in arguing that disposal at sea is the safest and most sensible way of getting rid of some of the world's largest man-made

structures. Greenpeace, bowever, claims that Brent Spar disposal will

But the Brent Spar controversy, which bas captured beadlines and the public imagination in Scandinavian states in particular, appears to be the easiest issue for the ministers to get their teeth into. Ms Anna Lindh, environ-

ment minister for Sweden, one of the "greenest" European states, yesterday, for instance, joined calls for a ban on the deep-sea hurial of oil platforms. But she also turned ber ire on the shipping industry for its carelessness and downright evasiveness" over marine pollution and on the EU for being "far too weak" on rules governing the discharge of heavy metals into the sea.

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UK under Turkey begins campaign for EU support

Ankara's charm offensive aims at winning European parliament backing for customs union

By Lionel Barber in Brussels

Mr Erdal Inōnu, the Turkish foreign minister, yesterday unveiled Ankara's game-plan aimed at winning the European parliament's support for the customs union with the European

In an interview with the Financial Times, Mr Inom said he was confident that a constitutional package, including a strengthening of human rights commitments, would pass the Turkish parliament by the end of

The package would then be submitted to the Enropean parliament, which has to give a positive opinion

schedule on January 1 1996.

In parallel, Turkey intends to pass an enabling bill to push through technical laws on competition and intellectual property to meet EU

Since Greece finally lifted its veto earlier this year, the parliament has emerged as the single biggest obstacle to the customs union. The Ankara government is mounting a charm offensive, inviting MEPs to Turkey to minority Kurds.

Mr Inonn stressed yesterday that the package was driven chiefly by promises of democratic reform made

out of his way to praise the European parliament as a "very important institution" and a "democratic forum".

Turkey's reform package will contain 24 amendments to the constitution. These include provisions to broaden access to politics, especially for students; civil servants to join trade unions; and abolish Article 8 of the anti-terrorism law, the catch-all provisinn which bans all oral and written propaganda indged tn threaten Turkey's territorial integ-

rity.
The substance of Article 8, which The substance of Article 8, which in particular, he cited the results of last weekend's municipal elections

for the customs union to start on to the Turkish people. But he went imprison dozens of writers, academics, trade unionists and journalists for writing pieces favourable toward Turkey's Kurdish minority, is expected to be transferred into the criminal code.

Critics describe the changes to Article 8 as cosmetic, and point to several cases where charges had been brought against writers and intellectuals under the penal code.

But Mr Inou predicted that they would secure the necessary twothirds majority in the 450-member Turkish parliament and meet EU

which gave a boost to Mrs Tansu Ciller's coalition government, allowing her to focus on selling the customs union and the accompanying reforms in the run-up to July 1, when parliament is scheduled to begin a three-month recess.

Mr Inonu, the son of a former Turkish president and prime minister who heads the social democratic Populist party, said the package already had attracted 300 signatures of support. Last mnnth, three top MEPs,

including Mrs Pauline Green, social-ist group leader, visited Turkey. They made clear that the customs union would stand or fall by Turkey's com-

Russia, Ukraine try to

By Matthew Keminski

The presidents of Russia and Ukrame will today hold a sum-mit at the Black Sea holiday resort of Sochi to try to normalisa the increasingly strained bilateral relationship between the two biggest Slavic countries.

shared Black Sea Fleet, whose uncertain status on Ukrame's Crimean peninsula is the source of friction between the two states, will be at the top of

sian president; has withheld support for a broader friend-ship treaty — and repeatedly delayed a summit in Kiev, the Ukrainian capital - until the two countries agree on the leges for the 300-vessel fleet.

Kuchma, has steadfastly refused a Russian demand to put Sevastopol, the fleet head-quarters in Crimea — an autonomous Ukrainian region governad by pro-Russian separatists – entirely under Moscow control.

to lease some port facilities along the country's Black Sea coast and let its small navy base ships at Sevastopol, shared by the two and governed by Kiev.

lapse. Diplomats said they were sceptical about a final resolution today.

issue in Russia. Russian concerns over Mr

month of Nato's eastward expansion and suggestions that Ukraine, ruled by Moscow for over three centuries until 1991, might also want to join. By contrast, Mr Kuchma has

called for a modus vivendi with Russia, which, according to Mr Boris Tarasyuk, deputy foreign minister, is "Ukraine's strategic partner and only energy supplier. Economic relations have improved: Ukraine's eastern regions this year signed a custom union and eased border crossings. "Despite the complicated

political and economic situation in Ukraine as in Russia, it played down a report that it will be necessary to find a compromise," said Mr Kuchma on his arrival in Sochi.

But he has acted more assertively to court support from western countries, principally the US, as a counterweight to Russia during the continuing difficult talks. Mr Tarasyuk said Ukraine had more at stake with the Black Sea Fleet because it touched on the country's fledgling territorial

Ukraine has also underent the economic and military integration plans floated at the Commonwealth of Independent

Mr Kuchma comes to Sochi after scoring a domestic political victory yesterday when parliament formally backed down and gave him stronger executive authority to appoint minis-

plained about Moscow's hullying of Ukraine. But Russia holds the stron-

ger economic card: Ukraine continues to ring up arrears, above \$700m (£445m) so far this year, for gas supplies. Russian officials have threatened to

Moscow sees crisis in Balkans as door to west

Mr Andrei Kozyrev, the Russian foreign minister, used a visit to London this week to drive home Moscow's interest in a general consolidation of Russian-western ties, growing out of co-operation in the Bal-

At meetings with Mr John Major, the prime minister, and Mr Douglas Hurd, the foreign secretary, the Russian argued - apparently with some suc-

cess - that Moscow's role in Bosnia was proof of its central place in Europe and beyond. Mr Kozyrev pressed strongly for the relaunching of an interlm trade agreement

between his country and the European Union which was frozen hy Brussels after the Russian onslaught against the breakaway enclave of Chechnya last December. He also ressed the case for a model of European security that avoids "new dividing lines" and accords a prominent role to Russia. In practice, the avoidance of divisions is likely to mean that there will be no early moves to expand Nato.

On a third front, the minister called for the fullest possible Russian role at next week's summit in Halifax, Canada, of the rich nations' club which was known as the Group of Seven - at least until last year when Russia was admitted to its political, though not its economic, deliberations. In western Europe, at least,

Russia appears to be winning a fairly sympathetic hearing, despite the continuing conflict

Britain and France, both of which have consulted Russia closely over the Bosnia crisis, unfreezing the Russia-EU trade agreement. The main

Russia appears to be winning a fairly sympathetic hearing

opposition comes from Nordic countries, where indignation over the death in Chechnya of thousands of civilians still

Feelings are understood to be divided in Germany, where there is enormous interest in relations with Russia, but also considerable concern among the public over Moscow's behaviour in Chechnya.

Mr Hurd has found some merit in Russla's argument that its role in Bosnia has implications for European security as a whole. He said the five-nation contact group comprising the US. Russia, Britain, France and Germany had come into being because

success unless they worked closely together. We want to learn the

lessons from that and create something different, but with the same concept, in the relationship between Nato and the west," said Mr Hurd, after disclosing that talks with Mr Kozyrev had focused on "a closer mechanism of consultation" between Moscow and the alliance.

This mechanism, he added, did not simply mean keeping one another informed, it would also imply "working successfully together" on security problems, of which Bosnia was only one.

Next week's meeting in Halifax will show how far Russia's effort to proceed from co-operation in the Balkans to a broader relationship with the west has succeeded. It could also reveal some fissures between the US, whose relations with Russia are strained on several fronts, and its European allies. The agenda will include sensitive subjects like the nuclear ambitions of Iran, where the US is sharply at odds with Russia but western Europe much less so.

Right: People take shelter from sniper fire in Sarajevn yesterday after being rescued from their vehicle by French UN peacekeepers PERIONS AP



Pollute seas adjoining the Atlantic with up to 130 tonnes of toxic and radioactive waste. EdF optimistic about energy market compromise power ahroad, limits on the federal government "in a

By David Buchan in Paris

Electricité de France yesterday expressed optimism about an early compromise to liberalise tbe European energy market which would let it keep its monopoly on distributing, but not on trading and producing,

Mr Gilles Ménage, president of EdF - a state-owned utility which is the world's largest electricity generator - welcomed last week's conclusion by European Union energy

ministers that the French plan for a "single buyer" system could co-exist in Europe with the "third party access" system, which was originally backed by the European Commission and is already in effect in the UK.

Mr Ménage stressed that EdF was ready to change - chiefly in seeing the disappearance of its national monopoly over power generation, exports and imports - in the interest of getting a rapid EU compromise. giving companies such as EdF

"legal stability" for future development. A key factor in reaching a

compromise, be acknowledged, was proving that the French single-buyer system, whereby large French consumers would be free to buy power outside France provided it passed through the EdF network, would provide as much of a market opening to foreign generators as the third party access system, which would not contain the same legal restriction on distribution.

EdF claims this will be possible, adding that competition will be in fact easier to monitor in the simpler French system, with a single government regulator supervising EdF as the single buyer, than in the more fragmented and more complex structure in the UK and Ger-

Mr François Ailleret, EdF's chief executive, cautioned that EU ministers still had a lot of detailed issues to settle, such as what sort and size of consumers would be free to buy

imports and the fate of investments left stranded by imports. But the French utility appears to believe its battle is now at least half-won, with EU recognition that plans to introduce more competition into the energy market had to respect

over security of supply and long-term investments. Mr Ailleret said it would be ironic if Brussels were to allow EU states less subsidiarity, or leeway, in energy policy than

pumped storage facilities which the UK National Grid is individual states' concerns planning to sell off. It said that while it was in general inter-

ested in buying more production capacity in Europe, it had made "no decision, even on the principle" of such a UK pur-

real country like the US" per-

mits individual American

was considering buying

Meanwhile, EdF yesterday

Slovak privatisation U-turn shocks funds

New government says bonds will be fairer to investors than shares, reports Vincent Boland

which manages Slovakia's largest privatisation fund from the first round.

in the name of the National Property

Fund, will be convertible into state-

owned property, including apart-ments. It is not clear, however, if they

can he traded during the five-year

period or redeemed for cash.

The interest-bearing bonds, issued

Solvakia's brief flirtation with popular capitalism appears to be over. The coalition government dominated by the increasingly author-itarian prime minister, Mr Vladimir Meciar, this week abandoned plans to give shares in state enterprises to citizens in exchange for vouchers they bought last year as part of the previous government's version of mass pri-Instead, investors are to be offered

five-year, state-backed bonds, worth a nominal Sk10,000 (£209), for each book of vouchers costing Sk1,000. This proposal in effect spells the end of coupon privatisation, the popular sell-off method used for the first round of privatisation throughout former Czechoslovakia, including Slovakia. The move has shocked fund man-

agers in Bratislava who thought they had become used to politically moti-vated privatisation U-turns. The funds, which became active shareholders after the first wave of sell-offs in 1992, had been preparing new privatisation funds to invest sbares in newly privatised companies on behalf of voucher bolders but are now uncertain about the future.

Some 3.5m Slovak citizens bought voucher booklets last year when the previous government, led by Mr Jozef Moravcik, announced plans to resume mass privatisation. But this was interrupted after last autumn's general election when Mr Meciar cancelled the sell-off and announced a complete revision of privatisation after assuming office in December.

will be "much fairer" and criticised the original voucher schemes as transferring property "to the full and absolute control of the privatisation funds... not of all of which had bonest intentions" But Mr Meciar's critics claim that

cannot talk about voucher privatisa-tion any more," says Mr Jozef Orav-

kin, general director of VUB Invest,

Mr Meciar claims his new model

Unveiling the scheme earlier this week. Mr Meciar said it would make individual shareholders "an active and dominant factor" in further privatisation, but did not explain how. nalysts said it could have the

opposite effect by turning the National Property Fund into a ment control. The NPF, which still owns most state industry, is supposed to be abolished when privatisation is the new version will favour managers of enterprises and his supporters. "We

Analysts also doubt whether voucber holders will be better off receiving bonds rather than shares for their booklets. The government last

month unveiled plans for the privatisation of state companies with a book value of Sk250hn, of which assets worth Sk40bn were earmarked for sale through vouchers. But lucrative energy companies are excluded from the coupon scheme which is stuffed with antiquated water and sewerage distribution companies, unattractive to investors.

Mr Martin Cabadaj, an executive at Creditanstalt Capital Markets in Bratislava, says the sbare price of these companies would probably fall well below book value when the stock became tradeable, leaving investors with big losses.

Already much of Slovak industry is

run by men close to Mr Meciar's Movement for a Democratic Slovakia party and hostile to "interference" by the funds. The ending of coupon privatisation will prevent many new funds from acquiring shares, thus curtailing their influence and keeping corporate governance out of their

"This is terrible news not just for the investment funds but for tha investment scene generally," says Mr Thomas Grey, principal investment officer at Slovak International,

another fund manager.
As share prices fell from the peak of last year's artifical hoom, some investment funds failed to make guaranteed returns to investors from the earlier privatisation round, feeding official hostility. The finance ministry has placed two hig funds in administration in six months, charging executives with mismanagement and failure to protect the rights of minority shareholders.

But the best-run funds had begun to assert their influence on companies, changing management where neces-sary, pushing for returns on their investments, and using the stock market as an independent source of capital rather than the mainly state-controlled banks. It is this independence which the government's new scheme

make up

in Sochi, Russia

The future of the now jointly

Mr Boris Yeltsin, the Rus-

His counterpart, Mr Leonid

Instead, Ukraine has sought

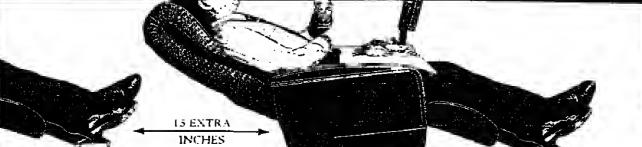
The dispute has dragged on since the Soviet Union's col-

Under pressure from nationalist forces ahead of approaching parliamentary and presidential elections. Mr Yeltsin repeatedly said Russia would not compromise on the fleet, Sevastopol, founded by Catherine the Great, is an emotive He is also expected to raise

ters and use his power to issue The president yesterday asked Mr Evhen Marchuk, acting prime minister, to carry on in the post and head a handpicked government committed to the president's economic and foreign policies. Mr Mar-chuk, who led Ukrainian negotiations with Russia, has com-

turn the gas off or even revoke a \$2.5hn debt rescheduling agreement if Ukraine does not compromise on the fleet.

IN BUSINESS THERE ARE TIMES WHEN ITS GOOD TO STAY OUT OF TOUCH.



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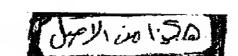
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25 (17) 12 (15) 1 (15) Carry Trains has the While trains would offer faster services in the future, congestion would slow average journey times by both air and car, said Mr Chris Tarry, director of research at Kleinwort Benson Securities. Rail was expected to dominate intercity travel on husy routes over medium distances such as Paris to Brussels, said Mr André Clodong, permanent secretary of the European Aviation Club, a think Charles Batchelor, Transport Correspondent

Key interest rates come down Expectations that the Bundesbank might cut German interest

rates in coming weeks were boosted yesterday after the Dutch and Belgian central banks announced rate reductions. The Dutch bank, announcing a cut in its official interest rate by 25 basis points to 3.75 per cent, said the move was an attempt to curh the strengthening guilder, the strongest currency in the European monetary system. The Belgian bank followed suit, lowering two of its technical rates slightly, in an

apparently co-ordinated action. The Dutch move fuelled speculation in financial markets that German rates might soon be lowered from 4 per cent, as the Dutch and Belgian central banks normally work closely with the Bundesbank. Speculation has also been bolstered by recent signs of weaker than expected German Gillian Tett, Economics Staff

Turks' 'friendly' snarl at Greece

Turkey's parliament yesterday authorised the government to declare war on Nato ally Greece, hnt said the resolution was intended "with friendly sentiments". The resolution followed ratification by the Greek parliament last week of the international Law of the Sea treaty, which authorises territorial waters of 12 miles. Turkey is not a signatory to the treaty, and has always warned that it will go to war to prevent Greece extending its territorial waters beyond six miles. It says the 12 mile-limit would turn the Aegean sea into a "Greek lake", because of its numerous islands.

Most analysts believe that while both governments encourage mutual animosity for domestic political purposes, they are careful to prevent the long-running Aegean dispute from escalating. However, one diplomat warned "the stakes are getting higher."

German demand on ozone

Germany's Green party has demanded that agricultural and construction workers be allowed to stop work if ozone levels exceed 180 microgrammes per cubic metre of air. In a series of measures designed to combat higher ozone levels during summer months, the Greens said people working outside should be informed when ozone reached peak levels.

The party also called for traffic to be banned on one Sunday a month between May and October in an effort to reduce car exhaust emissions. The demands are part of a fierce debate in Germany about how to reduce the levels of ozone, which is known to cause headaches and respiratory problems.

in a fürther attempt to combat environmental problems aused by rising traffic levels Mr Günter Rexrodt, economic minister, signalled a significant change in policy earlier this week when he said Germany would unilaterally introduce a tax on emissions of CO, if international agreement could not

Court rules in ice cream war

The European Court told two leading German Ice cream makers yesterday they must share freezer space with Mars ice cream products but refused to endorse a total ban on exclusivity agreements. When Mars tried to enter the German retail ice cream market in the early 1990s, it ran up against exclusive retail agreements between Scholler and Langlese-Iglo, a subsidiary of Unilever, and German ice cream

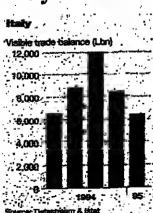
Mars appealed to the European Commission, saying this broke European competition law, and in 1992 Brussels barred Scholler and Langlese from entering into any exclusivity agreements before 1998. It also told the German ice cream makers they could not enforce current agreements. The court ruling followed challenges to the Commission decisions by Scholler and Langlese.

Eta blamed for gun attack

The head of a police anti-terrorist squad in the Basque city of San Sehastian was shot in the back of the head yesterday morning by a gunman presumed by police to belong to the Eta separatist organisation. It was the third such shooting in the city this year. The victim, 46-year-old Enrique Nieto, who headed the Spanish national police force's local investigative hranch, was said to be in a serious condition. The attack came a month after the kidnapping of Basque husinessman José María Aldaya at Hondarribia near the French David White, Madrid

ECONOMIC WATCH

Italy's trade surplus shrinks



Italy's trade surplus (\$3.66bn) in the first quarter, compared with L6,465bn in the same period last year. According to figures published yesterday by Istat. the national statistics office, the surplus with non-EU countries improved to L4.519bn (L4.227bn). But there was a marked narrowing of the surplus with the rest of the EU to L1,482bn (L2,236bn) Total imports from EU countries increased by 22.8 95 per cent in the first quarter. exports by 19.7 per cent. Corresponding figures for

non-EU countries were 24.3 per cent and 21.9 per cent. The main areas of surplus were textiles, leather and clothing, and mechanical engineering products, but the deficit in chemical goods continued to widen. Istat also published figures for the four months to April for trade with countries outside the EU, which show an increase in the surplus to L7,241bn, against L6,158bn in the first four months of Andrew Hill Milan

■ Consumer prices in west Germany rose 0.2 per cent in May from April and were up 2.2 per cent year-on-year, according to final figures from the federal statistics office. The figures were revised upwards from a provisional 0.1 per cent and 2.1 per

■ Poland had a \$2m current account deficit in April after \$395m the previous month, the national bank said. Unemployment in Romania fell to 10.3 per cent of the workforce in May from 10.5 per cent the previous month, the labour ministry said. The jobless total was 1.151m, down from

Selling Ecus in the D-Mark's heartland

Andrew Fisher sees the commissioner from Brussels promoting Emu to sceptical Germans

Mr Yves-Thibaull de Silguy was in the land of the sceptics yesterday and he was made well aware of it. The European commissioner for monetary affairs had come to Frankfurt. where the Bundeshank watches hawk-eyed over the D-Mark, to argue the cause of European monetary union and explain the mechanics of its introduction.

Since he was speaking at a conference organised by the EU Commission with Deutsche Bank, Germany's higgest bank. Mr de Silguy had a strong ally. Mr Ulrich Cartellieri, a director of the hank, hegan with a pithy, gung ho defence of Emu, warning of dire consequences for European economic growth, jobs and stability if the project was derailed.

But Deutsche Bank, for all its Euro-enthusiasm - linked to its pan-European and global

banking ambitions - is not the German citizenry. Mr de Silguy knows his task of selling Emu to the European people faces a big hurdle with the reluctance of the Germans to give up the D-Mark.

"I am very much aware of the fears raised in Germany by the prospect of monetary union," said Mr de Silguy. With the Swiss franc and the ven, the D-Mark was one of the three most stable currencies. Thus the fear of losing the D-Mark was "perfectly compre-hensible". But it was also groundless, be claimed. Like Mr Cartellieri, he said Emu was essential for the single European market. He recognised that the name

of the proposed European currency was important for the

Repeating German objections to the name Ecu (as in the



De Sitguy: acknowledged

Maastricht Treaty) because the basket of currencies known as the European currency unit

D-Mark, Mr Cartellieri said the idea of calling it the Euro-Franken deserved wider dis-

"The commission is fully aware that the name of the single currency causes problems in Germany," Mr de Silguy said. But this issue could not be allowed to hold up progress towards Emu. "If we discover that this [the name Ecu] genuinely causes problems, we will then have to arrive at some solution at heads of state

Apart from the name, however, plenty of other German objections were raised in the wake of the Commission's green paper on Emu's intro-duction. Questioners expressed concern over the costs of switching to a single currency. whether a European central bank could achieve credibility and bow well the economic

convergence criteria would be enforced.

> Even some supporters worried about Emu's implementatton. "The D-Mark has an extraordinary symbolic value," said Mr Reinhard Kudiss, monetary expert at the German industry federation (BDI). But transferring the D-Mark into a unified currency at too high a

> level would lock in high costs

In a paper on Emu this week the BDI said companies would hold back from making the necessary investments and preparations until they knew which countries would participate in Emu, and when and how it would occur. "As long as no binding political decisions have been taken on these questions, every preparatory activity and planning is a haz-

for industry.

Mr Manfred Neumann, an of persuading to do, however.

university, poured the most cold water on Emu yesterday. To lively applause, he questioned whether a joint cur-rency would have enough credibility and whether the plans took adequate account of the needs of the lahour market. Costs of moving to Emu would be high and the currency was still unnamed: "If politicians can't agree a sensible name, it makes the whole thing dubi-

The loquacious Mr de Silguy was unfazed. He was not disappointed at the scenticism. hecause he knew Germany's problems with Emu, he said. But the Maastricht dehate could not be reopened. "The treaty has been signed and it will be applied and a single currency is going to happen.

Soul-searching on agenda | Berlusconi TV channels at German party congress win breathing space

FDP wonders how far right it can move, reports Judy Dempsey

Democrats (FDP), the junior partners in Chancellor Helmut Kohl's governing coalition, begin a special congress today aimed at addressing a string of election defeats. Bnt already widespread pessimism and opinion polls are damping the enthusiasm for a new beginning.

A poll published yesterday in Die Welt newspaper found 50 per cent of respondents believed the party was super-Then Ms Ruth Witteler-Koch,

one of the party's deputy leaders, told German radio the FDP was "infected with a killer disease". She added she would not be standing again for a party post during its three-day meeting in Mainz, near Frankfurt. This pervasive downbeat

mood stems mainly from the party's miserable performance in recent elections. Its neglect of its grass roots in eastern and western Germany has also contributed to the malaise. Under the helm of Mr Klaus

Kinkel, the foreign minister, who resigned as leader last month, it lost 11 state elections over the past 20 months and failed to win representation to the European Parliament. memhership has fallen from

93,100 to 84,000, and its representation in the Bundestag, or parliamentary lower house, fell from 79 to 47 seats after federal elections last October. The FDP, traditionally the

kingmaker in German politics, is now no longer the country's third largest party. The increasingly influential Greens hold that position.

Whether the party will succeed in stemming its decline in time for elections in Berlin next October and in Baden-Württemberg next spring and, further down the road, federal alections in 1998, will depend to a large extent on who will be elected as leader this week-

If he (only men are standing) fails to come up with a strat-egy to reverse the party's fortimes, then, according to officials from the governing Christian Democrats (CDU), Mr. Kohl would be prepared to drop the FDP as a coalition partner. At the same time the opposition Social Democrats could choose to seek out the Greens as coalition allies.

The two main contenders for leadership are Mr Wolfgang Gerhardt, 51, FDP leader in the state of Hesse, and Mr Jürgen Möllemann, 49, former economics minister and former party hoss of North Rhine-West-

r Gerhardt, involved in liberal politics since the 1970s, wants to unite the various wings of the party but at the sama time to return the party to its traditional lihertarian values of defending the individnal against the state, curbing the bureaucracy, and promoting an economy based on lower taxation and more free enterprise.

Most delegates expect Mr Gerhardt to defeat Mr Möllemann, who has similar policies but who was forced to resign as economics minister in 1993 after abusing his office to promote the business interests of a friend. But FDP members admit

that a return to these liberal values may not be enough to save the party. "The Greens have stolen our real liberal valnes. We have no sense of direction any more," says Ms Cornelia Pieper, delegate from the eastern state of Saxony-Anhalt. In western Germany, liberal

supporters believe the Free Democrats have only them-

ermany's liberal Free selves to blame, having served for more than a dozen years tafter pulling out in 1982 of the SPD coalition) in a conservative government slow to deregulate the economy or reduce taxation. "We have completely lost our

identity. We are so often beholden to the CDU. We've been in power too long," says Ms Cornelia Schmalz-Jacobsen. a memher of the FDP's national committee and a representative of the left wing of The party's problems have

also provoked a debate among liberals about how far the party can move to the right to attract voters. Some members, want the party to adopt a much tougher position on crime and internal security. Against this, Ms Sabine Leutheusser-Schnarrenherger, the

justice minister, and Ms Schmalz-Jacohsen want the party to end the drift to the right and return to its defence



Gerhardt: wants to return to libertarian values

of individual citizens' rights. Party officials admit any new leaders will find it difficult to marry these two wings. "Maybe the losers after this congress will leave the party. But one thing is clear. We cannot afford to move to the right. It would go against everything we stood for in the past," insists a senior liberal member.

during the projection of films

By Robert Graham in Rome

The three television channels owned by former Italian premier Silvio Berlusconi looked set to escape sanctions for political bias in advance of Sunday's referendums on the future of commercial TV, after a Milan administrative court ruling late on Wednesday.

Last-minute legal tactics to penalise Mr Berlusconi's Fininvest television interests were yesterday caught up in the time-consuming web of Italian judicial practice. As a result sanctions, if any, are now expected only after the referen-

Despite a plethora of contrary statements, this outcome should offer comfort to almost everyone in the venomous hattle Mr Berlusconi ls waging to retain his three channels. Of the 12 referendums three

are directed against Mr Berlus coni's dominance of commercial television and its advertising revenues. These call for a limit on television ownership to one chan-

nel, cutting advertising time

control of TV advertising. With so much at stake, each side bas used every device above and below the belt to

and preventing monopolistic

score points and influence public opinion. In so doing the Berlusconi camp has managed to dent the credibility of the media watchdog commission, which it claims is prejudiced against the media magnateturned-politician. This bas been trumpeted as a

great victory. But Mr Berlus-coni has been denied the martyrdom be sought by courting the sanction of a television black-out. If a hlack-out of his screens had been ordered, it might have been the decisive element swinging the vote in his favour. Fininvest channels, which account for 45 per cent of the national audience, run some of the most popular soaps and films.

Last week the commission ordered Fininvest's three channels to run 13 free advertising slots giving the views of the opposing camp to offset excessive defence of Mr Berlusconi's

own interests. Failure to do so hy last Tuesday carried the threat of a heavy fine or a hlack-out of up to 15 days.

Tuesday passed and no sanctions were imposed. Taking heart, Mr Berlusconi's supporters lodged a challenge in Milan questioning the correctness of the media watchdog's actions. The court ruled in favour of Fininvest.

The court argued that promotional material about the television stations' operations did not violate rules drawn up by the Dini government to ensure fair coverage during elections. Yesterday the ruling was in turned challenged by the anti-Berlusconi camp, But the challenge was unlikely to be resolved before next week, given legal red tape.

The media watchdog commission was also taking legal advice about whether an administrative court could overturn its decisions. The ruling threatens to undermine the authority of the decisions taken by what was intended to be the ultimate arbiter of fair play in the media.

ADVERTISEMENT

INDONESIA: CORPORATE PROFILE

PT. Polysindo Eka Perkasa

A Global Focus to Meet Global Needs

PT. Polysindo Eka Perkasa was set up in Kendal, Central Java, in 1984. The company is engaged in the manufacture of chemicals and synthetic fibres. It produces a variety of polyester chips, fibres and a full range of filament yarns.

A strong commitment to research and development has enabled the company to develop many special value-added products such as microfilament yarus, with which the company has maintained continued husiness growth.

The company's results are falling in line with the full-year profit forecast of Sigma Batara Securities, a prominent Indonesian hrokerage house. During the third quarter of 1994, net profit rose by 21 perceot year-on-year to 89.1 billion rupiah, mainly on increased sales revenue of 25 percent to 591.2 billion rupiah. Sigma Batara awarded the company a "long term bu y" recommendation in its March 1995 research report

The company is rapidly enhancing its position through a network of 21 overseas marketing offices from the United States to Britain to Japan.

Listed on the Jakarla and Surabaya stock exchanges since 1991, Polysindo has listed 1,104

million shares. The company has also filed with the US Securities Exchange Commission and receotly issued \$125 million senior unsecured notes.

The company is rapidly enhancing its position through a network of 21 overseas marketing offices from the United States to Britain to

In 1991, the company acquired PT. Texmaco Jaya, a 30-year-old textile mill which manufactures a wide range of top quality textile and fasion fahrics. The company was awarded the prestigious Primaniarta Award as the largest exporter of textiles in the year

Texmaco Jaya was listed on the Jakarta Stock Exchange last year. The 1PO was oversubscribed five times. Proceeds were used to step up weaving and processing capacity from 10 million yards per month to 14 million yards per month.

This expansion was made possible by modern weaving machines manufactured by PT. Texmaco Perkasa Engineering which Polysindo acquired in 1992. The subsidiary manufactures the most advanced weaving machines that are made in Indonesia, including shuttleless rapier weaving machines, air jet weaving machines and water jet

machines. It also manufactuers a full range of textile processing machinery, such as stenters. sizing machines, warping machines, printing machines, jet dyeing machines, comfit machines, washing machines and dohhy.

TPE is now geared up for heavy engineering, including the manufacture of heavy pressure vessels for the chemical industry. It can also offer engineering services and turnkey projects. It is now setting up a joint venture with Bridgeport of the US to make machine tools in Indonesia.

The Texmaco Group produces some of the world's most highly regarded fashion labels on its garment exports.

The Texmaco Group produces some of the world's most highly regarded fashion lahels on its garment exports, from casual wear to more

The company has developed value-added products through its own research with prospects

the coming years. A range of high filament yaros that was introduced in 1993, for example, was the result of Polysindo's R&D program. Such products realise higher margins than other types of polyester filament

for impressive profit growth in

"Our expansion in upstream activities will make us one of the most fully integrated textile engineering and chemical manufacturing groups in the region." says Mr M Sinivasan. President Director of Polysindo.

Polysindo is fully committed to promote a harmonious relationship with employees at all levels. As a part of this philosophy, the company has already introduced Kai Zen (continuous improvement), Zero Defect and Do It Right The First Time maoagement techniques.

The company also recognises its responsibility to the natural environment. Its manufacturing facilities adhere to tolerable threshold limits as recognised by the indonesian Government.



PT. POLYSINDO EKA PERKASA Mulia Centre, Suite 1008, 10th Floor, JL.H.R. Rasuna Said Kav. X-6 No. 8 JAKARTA 12940 INDONESIA Phones: (62-021) 522-9390, 252-2414 Fax: (62-0211 522-9411, Telex: 62325 TEXMA IA P.O. Box 4248/IKTM

Parties scramble to sign up MPs as registration for elections closes

Thai PM to face strong challenge

By Ted Bardacke in Banckok

After two furious weeks of backroom negotiations, the battle lines have emerged for Thailand's July 2 general election, with Mr Chuan Leekpai, the incumbent prime minister, set to face a serious challenge from Mr Banhan Silpa-archa, leader of the resurgent

Chart Thai party.
With today the last day for pobtical parties to register candidates, more than 100 former MPs have signed up to run under the Chart Thai banner. Mr Chuan's Democrat party has registered 85 MPs, plus some other prominent figures including Mr Supachai Panitchpakdi, who has been deputy prime min-

ister without holding a seat. Analysts say that hecause of the patronage system prevalent in Thai politics, 80 to 90 per cent of former and sitting MPs are likely to be re-elected.

No party is expected to win enough seats in the 391-member parliament to form a government on its own.

However, the party that wins the most parliamentary seats will get the first crack at forming the inevitable coalition government, so a mad scramble aimed at convincing former MPs to switch parties took place leading up to candidate registration.

Chart Thai, whose two deputy leaders face accusations of drug smuggling in the US, was alleged to have given as much as Bt20m (\$800,000) to each former MP willing to switch over to the party. Whether sweeteners were available or not, at least 17 accepted its

overtures.

Mr Banhan and other party officials have denied the charges of candidate-buying but have said that Chart Thai candidates will have access to a large campaign war chest. Researchers prespent by political parties during the elections. This money will go for campaign expenditures, including the long-standing That tradition of vote-

The Democrats, trying to cling to their "clean" image, have said they will not engage in vote-buying and have attacked the 10 other parties participating in the election for doing so. This tactic has initially drawn a good response in urban centres like Bangkok, where tough anti-corruption rhetoric plays well. In the capital, 20 per cent of respondents to a poll by Bangkok University said they would vote for the Democrats, 9 percentage points more than the party's closest rival, Prachakorn Thai, a small party whose support

is confined to Bangkok. But with more than three quarters of MPs elected from small towns and rural

dict between \$650m and \$1.2bn will be areas, the showdown between the Democrats and Chart Thai is likely to take place in the unpredictable provinces. The voting age has been lowered from 20 to 18, and 31 new seats have been added to parliament, making the election outcome even more difficult to

> Already some analysts are suggesting that neither Mr Chuan, tainted by a land reform scandal that forced him to call snap elections, nor Mr Banhan, weakened by the dubious reputation of some of his close associates, will get enough clear-cut support from minor parties to form a stable government.

In that case, dark horse candidates for the premiership, such as Mr Thaksin Shinawatra, the telecommunications tycoon, or Mr Amnuay Viravan, a former deputy prime minister, may be called in to break the deadlock and

Looser money ruled out as a cure

Japan's banks are disappointed by 'rescue' package. Gerard Baker reports

Carcely a week goes by in Tokyo these days without the solemn unveiling of another emergency package of measures to rescue Japan's economy from the clutches of depression. Yesterday the finance ministry responded to the growing calls for action to address the fragility of the financial system by announcing a series of steps

aimed at restoring stability. But the ministry's announcement of support for the banking sector, which is plagued by bad loans. contained no trace of the measure banks had most been looking for - extra injections of cash from the public sector.

The ministry said the Bank of Japan would be permitted to use Article 25 of its constitution, a clause that says the bank will provide unlimited financial assistance to troubled banks, when necessary. But since it is already permitted to do so this bardly represented a significant departure. Public opposition to the use of taxpayers' money is vociferous. and the finance ministry is clearly not yet ready to take any political risks.

Instead the principal aim of the package seems to have been an attempt by the bank to confidence by reasserting its commitment to the financial system. The ministry was stung by comments two weeks ago from Moody's, the US credit rating

The Japanese government is planning to cut interest rates on its yen based loans to developing countries for the first time since 1988. The foreign ministry said the move reflected the recent decline in interest rates and said the cut would apply to fresh yen loans, Emiko Terazono reports from Tokyo.

Although Asian countries tocluding China and Malaysia have been asking for cuts in rates oo ootstanding loans to reduce their debt burden following the yen's recent appreciation, ministry officials said the decision would not affect interest payments on outstanding

Most Asian currencies are tied to the dollar. and the recent plunge in the dollar against the yen has increased the countries' debt service

costs. Concerns that the financial burden could is on the verge of petering out . Y30,000bn. completely, has depressed That figu longer appeared able to demand for lending further. Another sharp fall in land prices has added to the bad

loan themselves.

which to finance further

write-offs of bad debts. Official

problem loans at the leading 21 banks total about ¥12,000bn

(\$140bn), but according to Ms Alicia Ogawa, financial sector

analyst at Salomon Brothers in

Tokyo, the real figure,

including restructured loans,

underwrite the banking system. It seems to have been particularly anxious to dispel any such fears.

But any failure of the

measures to give more than verbal reassurance will have serious consequences, and not just for banks. The Japanese economy is currently locked in a vicious deflationary circle, with chronic financial instability at its centre. Falling land and stock prices bave weakened companies' ability to borrow and invest, lowering growth rates. The bad loans accumulated by the banks also weakens their ability to lend. The combination further undermines demand in the

economy as a whole. in recent months that downward spiral agency, that the authorities no the economic recovery, which disclosed figures, is closer to encouragement of more banks.

lead to a debt crisis among developing Asian countries bave been raised within the Japanese financial community. Japanese government officials yesterday reiterated their stance that the recipients of the aid should bear the foreign

The ministry plans to reduce interest rates by 0.3 to 1 percentage points depending on the country, while interest rates on loans for environmental programmes will be reduced by a further 0.2 points.

Yen loans to developing nations carry interest rates between 1 to 5 per cent, depending on the level of the country's economic development, and the rate cuts will not apply to loans to the least developed countries which are already eligible for the minimum interest rate of 1 per cent.

That figure is equivalent to nearly balf the banks' resources available to cover those debts, their capital and loan pile-up. And the continuing malaise in the stock market has all but wiped unrealised equity gains. For several banks the problem loans figure is higher than their capital and equity gains. out the reserves held by many banks for the purpose of Without either a sudden provisioning against the bad increase in demand, or a sharp recovery in the stock market, Many banks now find these banks will face greater difficulties in wiping out their remaining bad loans. themselves in the increasingly uncomfortable position of having limited reserves with

Their problems are particularly acute in relation to bousing loan companies, small institutions to whom they lent beavily in the 1980s. Here too there was little in the way of specific commitment from the ministry. The government's main recommendation for the banks

mergers among weaker institutions – a move not obviously likely to restore financial soundness

There was no evidence either that the government is prepared to give further tax concessions to banks to write off bad loans, nor was there any attempt to open up a secondary market in the problem loans - a measure that would enable the banks to cut their losses hy disposing quickly of their poor quality assets.

But perbaps most importantly, neither was there any sign of a real shift in the one policy that could do more than any to assist the banks . monetary policy. As Mr David Snoddy, analyst at Jardine Fleming in Tokyo, points out, an easing of policy would be the simplest way of floating the financial system back to

buoyancy.
"The Bank of Japan could simply increase the amount of liquidity It ploughs in every day to the banking system. That would help to lift many banks away from their asset quality problems. But it still chooses not to." he says.

That may well prove the key to the inactivity. Any assistance for the banks would mean a clear loosening of monetary policy. And despite the faltering recovery there is little sign yet that the bank wants to be rushed into another monetary loosening

ASIA-PACIFIC NEWS DIGEST

Withhold rice, Seoul urges

South Korea's national unification minister yesterday urged Japan to withhold emergency rice supplies requested by North Korea until Pyongyang agrees to meet Seoul officials on the food aid issue. Mr Rha Woong-bae said that if Japan provided rice to North Korea before South Korea it could hinder efforts by Seoul to establish dialogue with Pyongyang.

Although the request for rice from Japan was an embarrassing confession that it suffers food shortages, North Korea hopes to use the issue to strengthen relations with Tokyo while isolating Seoul from its allies. Seoul sees North Korea's need for rice as a way to resume talks with Pyongyang, which has refused to hold discussions with South Korea for the past year. South Korean President Kim . Young-sam has offered to supply rice to the North, but Pyongyang has refused the aid. John Burton, Seoul

NZ no-confidence vote in view

Opposition parties launched no-confidence motions against New Zealand's conservative government yesterday, but its survival was not under threat. The left-wing Alliance party, reversing an earlier commitment not to seek to bring the government down, put forward its motion during a stormy debate on last week's budget. The main opposition Labour party has also tabled a no-confidence motion. The government holds 47 of the 99 seats in parliament, and can rely on support of four other MPs from small parties.

Vietnam expels POW activist

Vietnam yesterday ordered Mr Bill Hendon, a US prisoner of war activist, to leave the country. Mr Hendon, who claims Vietnam is still holding American POWs, said the foreign ministry sent him a letter declaring him persona non grata and telling him to leave Vietnam when his visa expired. The former Republican congressman had been involved in a stalemate with US officials in Hanoi for six days, and twice chained himself to the gate of the US military compound. He demanded officials take him to investigate his claim that Vietnam was holding POWs in an underground jail in a security zone on a mountainside 50 miles from Hanoi. Vietnam

NSW to open electricity market

The newly elected Labor government in New South Wales, Australia's most populous state, said yesterday that it was aiming to establish a "competitive market" in electricity supply hy the beginning of 1996. In his first economic statement, Mr Michael Egan, treasurer, said that the government planned to keep distribution, transmission and generation of electricity in public hands, although the various units would be "corporatised" - that is, run on commercial. lines. However, the retail supply of electricity would be opened to full competition, he said. Electricity supply in Australia has traditionally been the province of state-owned monopolles. The NSW announcement follows a move by Victoria to privatise its entire electricity industry.

Nikki Tr.it, Sydney

The state-owned Electricity Corporation of New Zealand is being split into two competing state-owned enterprises in a move which the government said was designed to encourage the development of a wholesale electricity market and Reuter, Wellington

encourage private sector generators. Reuter, Wellingto

■ Australia's unemployment rate rose in May to 8.5 per cept from 8.3 per cent in April, with the number employed falling by 21,400 during the month. However, two thirds of the jobs lost were part-time, and the May weakness followed a very large gain the previous month. Nikki Tait, Sydne

■ China's industrial output rose 13.1 per cent in May and was

up 14 per cent in the first five months of the year, the State Statistics Bureau said. Japan's April machine tool orders rose 44.7 per cent in April from a year earlier but were down 5.4 per cent from the previous month, the Japan Machine Tool Builders' Association

Singapore welcomes Rangoon pariahs Help for military regime upsets west

writes Kieran Cooke eneral Than Shwe, head of the State Law and Order Restoration Council (Slore), Burma's military regime, is not a favoured guest in many countries. But it

is different in Singapore. Yes-terday the island republic rolled out the red carpet for the general and several of his senior ministers as they arrived on a four-day visit. Singapore, supported to varying degrees by fellow members of the Association of South-East Asian Nations, has been advocating what it describes as constructive engagement with the Rangoon regime. Many western countries, including the US, say

Singapore's policy is mis-guided the Burmese military crushed a pro-democracy norising and killed hundreds of demonstrators in 1988. Western countries say the results of elections in 1990 which gave an overwhelming victory to the opposition should be recognised. All political prisoners, including Ms Aung San Sun Kyi, the opposi-

tion leader who has been under house arrest in Rangoon since mid-1989, should be released. Opponents of the janta label Singapore's policy as destruc-tive opportunism. According to officials in Rangoon, Singapore is now the top foreign investor in Burma, with an estimated \$300m (£190m) invested mainly in the property and hotels sec-

tor. Singaporean companies, led by government-controlled enterprises, are boping to expand into other areas of an economy which has begin to grow after decades of stagnation. Official statistics published this week in Rangoon show Burma's gross domestic product rose 6.8 per cent in the year to March. It is expected to reach nearly 8 per cent this

Earlier this week the statecontrolled Singapore Technologies Industrial Corporation said it had signed a memorandum of imderstanding for the construction of a S\$500m (£227m) international airport in Mandalay, central Burma, The Keppel Group, Singapore's biggest company and also government-controlled raised \$30m for a Myanmar Fund to channel investment into Burma.

Over the past three years the Singapore government has been urging business people to invest more abroad. It says such investment is vital having outgrown its small domestic base, Singapore must go regional and develop a "second wing" to its economy.

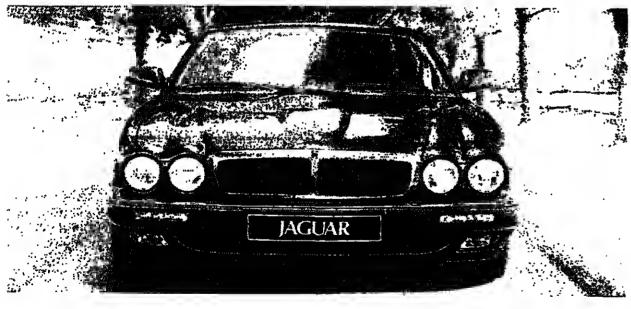
Singapore has no shortage of funds for such purposes. Savines rates - at nearly 50 per cent of GDP - are among the highest in the world. For eign reserves in February wen officially put at S\$85bn But Singaporeans, used to a highly regulated environment at home, have found life difficult as regional entrepreneurs. with the inefficiencies and corruption in China and Vletnam. Singapore government companies, rather than the private sector, bave led the charge

Singapore now sees Burma as the region's new frontier. Government-to-government relations are close. Mr Goh Chok Tong, Singapore's prime minister, was among the first of the world's leaders to visit Burma after the military crushed the pro-democracy movement. Singapore is widely believed to sell substantial quantities of arms to the Burmese military; Rangoon residents say Singaporean arms makers also use Burmese territory to test their products. Not only does Burma appro

ciate the funds Singapore is bringing into the country, but the junta's close relations with Singapore have served as a bridgehead in its battle to gained wider legitimacy. Burma has also successfully cultivated closer relations with indonesia: Gen Than Shwe arrived in Singapore from Jak-arta, where he had asked for Indonesian help in natural gas and oil exploration. Indonesian companies, led by conglomer ates controlled by sons of Pres ident Suharto, are involved in forestry operations in Burma. Vietnam joins the six-mem

ber Asean group at the end of July. Burma says it wants to join as soon as possible. But while Gen Than Shwe and his fellow officers seek to make friends abroad, there are few signs of any more liberal moves at home. This week a former leader of the opposition. Mr Kyi Maung, was rearrested apparently for having had contact with foreign diplomats.

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The Financial Times plans to publish a Survey on

Ecuador

on Thursday, July 27 1995

Following two years of austerity measures and market-oriented reform, the government of Sixto Duran Ballen has managed to stabilise the economy, reintegrate Ecuador into the international financial community and set the stage for the country to become Latin America's new emerging market. The survey will report on the country's economy, political scene, financial markets and more.

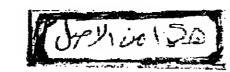
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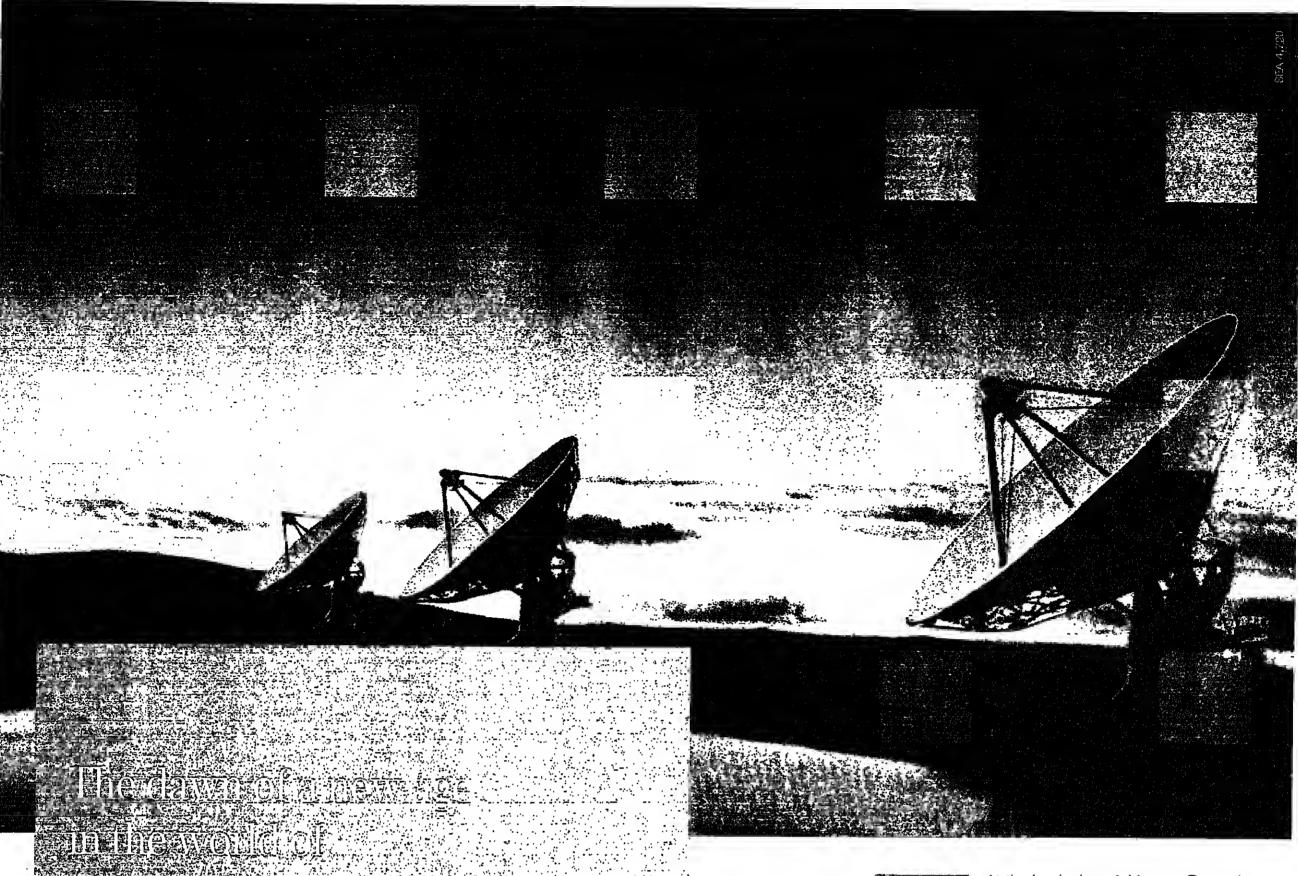
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RIDAY JUNES 1989

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elp for military
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rites Kieran Cooke

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House Representatives has voted not to repeal the 1973 war powers act, requiring congressional authorisation for the combat deployment of US forces over-

lt did so on Wednesday night in spite of a strong, if barbed, sman Newt Gingrich, the Speaker, in favour of repeal, and submissions by three previous presidents that the act unnecessarily tied their hands.

The 217-201 House vote saw 44 Republicans joining 172 Democrats and the one independent in the majority. Mr Gingrich said afterwards that he thought concern about possible US involvement on the ground in Bosnia was a clear factor, an explanation also advanced by the White House in justifying the administration's cautious approach to

advocating repeal.

Even if repeal bad been approved, the vote would probably have heen academic. because it came in the form of an amendment to the foreign aid bill, which President Bill Clinton has threatened to veto for other reasona. He has described it as "the most isolationist piece of legislation in the last 50 years" and an affront to presidential authority in foreign affairs.

Mr Gingrich said Mr Clinton's failure actively to lobby for repeal was "frankly pathetic." He had argued that the president's hand in foreign policy "does not deserve to be undermined and cluttered and eakened." But his invocation of the president's name appeara to have persuaded some right-wing Republicans to vote against repeal.

The war powers act was dent Richard Nixon had been overriden, in the wake of the US invasion of Cambodia. It requires the president to inform Congress of a foreign military operation within 48 bours and to withdraw US troops within 60 days unless Congress specifically authorises continued deployment. The House was, however,

opment (AID) into the State Department and impose conditions on relationships with China, Cuba and Russia, The Senate foreign relations committee, under the chair-

day. It would cut over 10 per

cent from the administration's

proposed \$21.5hn foreign

operations budget for the next

fiscal year. The \$15bn allocated to eco-

nomic assistance would be

whittled even further - by as

much as 30 per cent over two

years, but sparing the two principal recipients of US aid,

larael and Egypt. The bill

would also merge the US

agency for international Devel-

manship of Senator Jesse Helms, is marking up a similar version of the bill. But not every vote in the panel has gone Mr Helms's conservative way. The committee approved continued, though lower, US contributions for the UN population fund, which Mr Helms wanted to stop because of Chi-nese policies encouraging abor-

House votes to keep Polls puncture Gingrich balloon



Deflated: polls cut Gingrich down to size off the big screen

The Gingrich-for-president balloon was punctured yesterday by a pair of public opinion polls showing him well behind President Bill Clinton, and behind several Republican contenders for the party's nomination.

The Wall Street Journal/ NBC News national survey found Mr Clinton beating the Speaker by 55-28 per cent in a hypothetical race. By contrast, the president was in a virtual dead heat (43-42 per cent) when matched against Senator Robert Dole, the majority

A state poll of registered Republicans in New Hampshire, which holds the first presidential primary next year and where Mr Ging-rich starts a highly-publi-

cised visit today, showed little current enthusiasm for a candidacy. Of 400 surveyed, 52 per cent said they would encourage him not to run, against only 18 per cent in favour. The survey gave Mr Dole

39 per cent, Mr Par Buchanan 11 per cent, Senator Phil Gramm of Texas 7 per cent and Mr Gingrich 5 per cent. With the Speaker excluded, the preferences were Mr Dole 43 per cent. Mr Buchanan 16 per cent. Mr Gramm 9 per cent and no-one else over 1 per cent. Mr Buchanan's relatively strong showing comes as

no surprise. In the 1992 New Hampshire Republican primary he took 37 per cent against - President George Bush's 53 per cent his best performance in

Mexico in plan to issue fresh sovereign debt soon

By Leslie Crawford in Mexico City

Mexico plans to issue new sovereign debt in the international capital markets in the second half of the year, said Mr Guillermo Ortiz, the finance

Mr Ortiz said he was surprised at the speed with which Mexico was regaining access to voluntary private capital following December's devaluation

Against predictions that markets would remain closed to Mexico for a long time, government agencies such as Nacional Financiera, the state development bank, and Bancomext. which finances trade. had raised \$700m (£445.8m) in the international markets since April. Bancomext was raising promote Mexican exports, be

"Bank lawyers and rating agencies are in Mexico now to conduct due diligence and review the steps the Mexican government must take in order to regain access to the capital markets." Mr Ortiz said on Wednesday, "We hope we will be able to place medium-term paper as early as the second half of the year.

The need to borrow emergency funds from the Interna-tional Monetary Fund and US Treasury would diminish as access to voluntary capital flows improved, he said. Mr Ortiz admitted Mexico

had come close to defaulting on its foreign debt in January

and February, before the IMF and US Treasury came to the

another \$200m this week to rescue with \$38bn of emer-

The repayment schedule in the second half of the year would ease significantly, be sald. Mexico bad already redeemed almost two-thirds of its \$29bn tesobono debt, comprising short-term treasury hills linked to the dollar. Some \$10.7bm of tesobonos remained to be paid in the second half of the year, as well as \$5bn of other public debt. Mr Ortiz said he expected the latter would be

refinanced.

He was still worried about the depth of the recession and its impact on jobs. Gross mestic product was expected to fall between 4 and 5 per cent in the second quarter, he said. However, the surge in exports since the devaluation was

Argentina,

UK seek oil deal

By Jimmy Burns and

Britain and Argentina are hoping to reach a joint co-operation agreement on oil and gas exploration in dis-puted territorial waters around the Falkland Islands before the end of the year. Following talks in London etween Mr Douglas Hurd, the UK foreign secretary, and Mr Guido Di Tella, his Argentine counterpart, both sides agreed on the "desirability" of reach-

the snmmer, the Foreign Office said last night.

The talks underlined the importance oil and gas bas taken on in relations between

ing agreement in the course of

The Falkland Islands government is planning to announce its licensing round for oil exploration before the end of the year. The Foreign Office is understood to be reinctant to allow for unilateral action on oil and wants an agreement with Argentina that would oot involve either side renouncing its sover-

The American Automobile

which has been somewhat of a

tions," the handout says. "And

Brazil president beats off strike and pushes on with reforms

Dream hat-trick for Cardoso

razil's footballers put three goals past Japan on Tuesday, but Presi-dent Fernando Henrique Cardoso's hat-trick was far more impressive.

In the last week he bas heaten off an oil workers' strike, pushed forward a constitutional change to allow private competition in telecommunications and finally, on Wednesday, watched as the lower house of Congress backed his measure to break Brazil's 42-year oil monopoly.

Mr Sergio Motta, communi-cations minister and a close friend of Mr Cardoso, could be forgiven a moment of nostalgia, 'Even six months ago the approval of these reforms was only a dream, in which not even the most optimistic believed," be said.

Brazil's politicians bave a knack of zigzagging from triumpb to disaster and opening the telecommunications and oil sectors still needs further confirming votes. But the government is showing an increasingly sure touch in Congress and the measures should be approved easily, silencing critics of Mr Cardoso's cautious

first few months in office. The vote to break the monopoly enjoyed by Petrobrás, the state controlled oil company, was easily the most torrid. The company's technological achievements appeal to Brazlian natriotism and its monopoly was seen by the left and far right as a protection from for-

> Foreign oil companies will be able to compete with Petrobrás in all areas of operation

During an acrimonious debate ahead of the vote, supporters of the monopoly accused colleagues of selling out to foreign oil companies and a window was broken

amid the tumult The vote, which the government won by 364 to 141 with 3 abstentions, allows private and foreign oil companies to compete with Petrobrás in all areas. Under the present con-

stitution, Petrobrás has the

monopoly over oil production, refining and transport. The lower house will vote again on the measure in two weeks, and it then passes to the Senate for two more votes. Mr Roberto Lima Netto, the

amendment's rapporteur, said the monopoly had to be broken as Petrobrás and the government did not have the \$4bn-. \$7bn (£2.5bn-£4.4bn) a year the sector needed in investments. Petrobrás has grown into one of the world's top 20 oil companies, but Brazil's oil imports have tripled in the last 11 years as the company has not kept up with the country's growth. Laws to regulate the newly

opened sector will be discussed by Congress in coming months and it is unclear if competition can start before the laws are passed. The government circulated guidelines for how it would like to see the sector develop, and Mr Cardoso pledged he would not let its shareholding in Petrobrás fall below 50 per cent, apparently ruling out full scale privatisation at this stage.

A new regulatory body, to be set up under the mines and energy ministry, will oversee

plant in the world".

WORLD TRADE NEWS DIGEST

Du Pont forced

out by protest

Thapar-Du Pont, a joint venture between the US chemicals company and the Delhi-based Thapar group, is to relocate its

Rs6.25bn (\$199m) nylon tyre cord project to Gummidipundi in Tamil Nadu, 40km north of Madras, from Kerim in Gos state, after environmentalists and local people campaigned against it. Du Pont claims the plant was the "cleanest and safest nylon

The fight between Du Pont and the villagers of Keri led to

an activist being killed by police in February this year. Du Pont officials have not been allowed to enter the site in Goa

since. The company says the new plant will begin operations

in late 1997, reducing nylon imports into India by more than

Seagate Technology, the US computer company, is to invest I£21.6m (\$34m) in Ireland, making computer disk drives and

creating 1,000 jobs. The project, on a site near Clonmel, County

Tipperary, once occupied by Digital Equipment Corporation, will manufacture the 3.5 inch, 1 gigabyte hard disk drive for the European and worldwide desk top and personal computer

Seagate plans Irish plant

policy and award contracts. Petrobrás will be allowed to continue with exploration fields where it has already started production. But the government will review its remaining exploration areas to see whather the concession should remain with Petrobras or be put out to tender.

The vote was warmly welcomed by the private sector. "The best news this year," was how one São Paulo banker described it. Foreign oil companies, restricted to services like running petrol stations, refused to celebrate publicly because of the subject's sensitivity. "This is a decision for the Brazilian public," said

One Brazilian who was celehrating was former planning minister Mr Roberto Campos, He is one of the fiercest critics of Petrobras' inefficiencies and calls the company "Petrosaurus" because it is like a dinosaur. In yesterday's O Globo newspaper, a smiling Mr Campos was pictured preparing to smash a model of Tyrannosaurus Rex with his fist.

Shiraz Sidhva, New Delhi

Angus Foster

NEWS: WORLD TRADE

Japanese message loud and clear in

Nancy Dunne reports on the effort Japan has thrown into winning the support of the American public in the car trade dispute

s the US and Japan near the June 28 deadline in their dispute over vehicle trade, the rhetoric and charges from both sides are heating np to a degree not seen since the Reagan admin-istration in 1987 threatened sanctions against Toshiha Machine for selling tools to the

The Japan Automobile Manufacturers Asacciation has bought 30-second slois on US television to state its case. By threatening 100 per cent tariffs on 13 models of Japanese luxury cars, the US government is jeopardising the world trading system, Jama says in its broad-

How can an administration in favour of free trade, which strongly supported the World Trade Organisation, now break tbose rules by arbitrarily imposing sanctions on Japanese automobile imports? . . . US auto policy could drive you crazy," the

Jama advertisement says. Mr Pat Choate, an outspoken critic of Japanese policy, cites the Japanese charges as an example of Japan's potent pub-licity machine at work.

Typical of Japan's tactics is the Alliance to Save Car Jobs in California, which estimates the cost of sanctions at 250,000 jobs in the state. The alliance is financed by Japanese car companies and dealers, according to Mr Choate.

In contrast the US govern-ment has made little effort to

The US has turned down a European Union request to take part in car talks with Japan next week in Geneva, but has accepted a similar request from Australia, writes Frances Williams.

auspices, to discuss threatened US trade sanctions on Japanese luxury cars. This is the first step in formal WTO dispute settlement procedures which could lead to creation of an independent WTO panel to rule on the dispute.

Camberra, it bad not demonstrated a substantive trade interest. However, it was prepared to consider a renewed application which did so. The EU and Australia fear a bilateral US-Japanese deal could discriminate against their manufacturers. so much to create.

nese public, and the American Automobile Manufacturers Association, which does not even have an office in Japan, bas remained silent in the

Manufacturers Association. Japan asked for the talks, under World Trade Organisation

uniformly critical of the US.

The Japanese, meanwhile, have been successful in gain-ing the support of US leader writers and columnists. Most agree that by threatening sanctions rather than taking its case to the WTO, the US is risking the future of the multilateral body it did

The US said it rejected the EU request because unlike

Mr Mickey Kantor, US trade

win the support of the Japa-

representative, has appeared in Japanese news programmes to explain the US position in the car talks, and he has empha-sised that US measures to open the market will provide Japanese consumers with greater cboice and lower prices. Mr Walter Mondale, US ambassador in Japan, has also been trying to win the press over to the US cause. But most Japanese newspapers have remained

In Washington the Japanese

car companies battle on. At a

press lunch on Tuesday,

Honda, Toyota and Nissan

argued that the sanctions

would hurt Americans more

than the Japanese. They intro-duced a new concept into the debate: cross collateralisation.

The contention is that the fail-

ure of Japanese luxury car dealerships could also bring

Opening dealerships nowa-

days is so expensive - even in the US - they said, that dealers

bave had to mortgage their

established dealerships to pay

for the additional luxury car

showrooms. Over 2,000 dealer-

ships, employing 81.000 Americans, are at risk.

down American dealers.

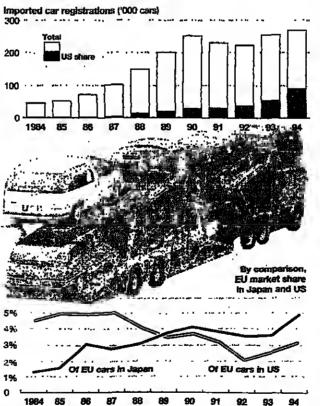
laggard in the propaganda race, this week delivered glossy information kits to journalists. One paper calls on Japanese luxury car dealers to call tbe Ministry of International Trade and Industry at 011-81-3-3501-1511 to complain about US proposed retaliation. "Nobody wants trade sanc-

all it would take to avoid them and any impact they might The support of "opinion makhave on dealers and consumers ers" has not translated into the - is for the Japanese governsupport of the US public. Most polls show at least 7 out of 10 ment to agree to opens its market to American autos and Americans in favour of a auto parts. strong stand against Japan. That message has heer For the most part, Congress received by the dealers. Mr has held its fire on the issue.

Walter Huizenga, bead of the association representing foreign car dealers in the US, is heading for Tokyo with four other dealers at the weekend to hrief the Japanese companies on the potential fallout. It is not just Lexus, Acura and Infiniti dealerships at stake, Mr Huizenga said. Cross

collaterisation also jeopardises dealers of Hondas, Toyotas and He also will seek to explain the political climate in the US. "This is not about autos." he said. "It's about Clinton appealing to the unions. It's about the frustration members of Congress have in attempting to open other markets in

Japan. Cars have become a symbol for all the closed Japanese car market



markets in Japan. At hearings yesterday on the impact of the tariffs, many Japanese companies found them-selves relegated to the end of the witness list, endangering their opportunities for media exposure. One witness was Mr Sean Traynor, president of Garden State Tanning, an

90 91 92 93 94 early casualty of the sanctions. His company makes the leather which covers "some of the best cars in the world," be

said. "Our Japanese customers reduced their orders to us," his text said. "Approximately 650 GST employees already have

The 3.5 incb hard disk drive accounts for 85 per cent of the total European disk drive market. Seagate, which has plants in Northern Ireland and Scotland as well as the US and the Far East, has 25 per cent of the European disk drive market.

John Murray Brown, Dublin ■ Westfield Group, the Sydney-based property group

specialising in shopping centre developments, has been awarded the retail development and management contracts at Washington National and Washington Dulles International airports in the US. Both the Washington airports are undergoing expansion programmes. Westfield will lease, market and manage the retail space at the two airports, via its US subsidiary. Westfield Corporation. Nikki Tail. Sydney

■ CAE, the Canadian electronics group, has won a US\$34m contract for a flight simulator and training support for the Malaysian Air Force's MiG-29N aircraft. It is CAE's first military simulator sale in Asia. Robert Gibbens, Montreal

OECD Export Credit Rates The Organisation for Economic Co-operation and Develop announced new minimum interest rates (%) for officially

ported export credits for June 18 1995 to June 14 1995 in bracks	5 1995 to July 14 1995 sta).	Gillay 15
D-Mark	6.91	(7.34)
Scu	8.22	(8.61)
French franc	8.18	(8.52)
Guilder		,
up to 5 years	7.70	(7.20)
5 to 8.5 years	8.30	(7.75)
more than 8.5 years	9.05	(8.40)
Italian (ira	11,39	(12.22)
Yen	3.40	(3.40)
Peseta	12.28	(12.79)
Sterling		(9.25)
US dollar for credits	9.05	الحصري
up to 5 years	7.27	(7.69)
5 to 8.5 years	7.41	(7.86)
more than 8.5 years	7.50	(7.95)

Those rates are published moretriv by the Americal Times, no ally in the middle of the month. promium of 0.2 per cent is to be added to the credit rates when fluing at the interest rates may not be fixed for more than 1.20 days. SOR-based rates of interest are the same for all currentles. For the period form Jamesy 15 to July 14 1995, the SOR-based rate will be 7.35 per cent. R will be abolished, transition period included, on August 31 1995.

Luxury cars forecast to give way to smaller models By John Griffiths further expansion of one of the three times the current level.

Within three years, higher fuel taxation and restrictions on car use will start shrinking western Europe's luxury car market and throw the current sales boom in leiaure fourwheel-drive vehicles into reverse, a report from the Economist Intelligence Unit

The trend within the region's vehicle markets throughout the rest of the decade will be a continuing reduction in car sizes, the report says, But it says this will promote

fastest-growing sectors of the market, that for multi-purpose vehicles (MPVs), typified by the market-leading Renault Espace, because it will result in new generations of smaller "Vehicles such as these are

more in line with emerging European market conditions and could expand total MPV sales considerably," according to the report's author. Dr Peter Cope.

By the end of the decade, the

MPV market could be expected

to reach 442,000 units, nearly

In contrast, some industry observers believe the current market for MPVs is about to become overcrowded as Volkswagen, Ford, Peugeot, Citroen, Fiat, Honda and other manufacturers launch models in the

sector this year. The EIU report says sales of large luxury cars are forecast rise until the end of 1996 under the impetus of new model launches such as Mercedes' new E-class and BMW's 5-Series replacement. But between 1997 and the end of the decade luxury sales can be expected to

than 170,000 units, as higher taxation and other legislative action against "gas guzzlers"

However, the report predicts a bright future for the sports car and coupé sector as rela-tively fuel-frugal models such as Fiat's Barchetta and Rover's MGF are introduced. Sales in the sector are expected to rise by nearly one-third between now and the end of the decade. The New Car Market in Europe - 1995 edition. The Economist Intelligence Unit, Regent St, London SW1Y 4LR, £395/\$620.

FORECAST OF NEW CAR REGISTRATIONS IN WESTERN EUROPE (000 units)

Total	11,780	12,170	12,650	12,830	12,760	12,870	12,990
Othors	73	59	61	64	64	64	64
Van-derived	11a	110	101	90	64	\$1	52
	251	268	280	282	293	283	273
MPVs Off-road	166	219	291	347	408	425	442
Coupes/roadsters MPVs	25\$	256	278	308	319	335	338
	805	840	886	847	791	759	714
Large/koxury	2,599	2.653	2,694	2,579	2,514	2,484	2,481
Upper-medium	3,833	3.931	4,137	4,439	4,351	4,363	4,456
Smali Lower-medium	3,680	3,834	3,922	3,964	3,956	4,106	4,170

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Frances Williams weighs the past and the future of an agency whose role has long been under debate



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Best performance n

spacious office overlooking Mr Carlos Fortin, acting head of the United Nations Confer-

ence on Trade and Development, does not look like a man soon to face execution. Despite Unctad's frequent appearance on the hit lists of would-be UN reformers, Mr Fortin believes the organisation will - and should - survive. Paced with an outcry from

developing countries after the Commission on Global Governanca recently proposed Unctad's abolition, Mr Boutros Boutros-Ghall, UN secretary general, has already said he favours a "sharpened role" for Unctad in addressing develop-Nor have calls for Unctad's

demise found much resonance among western nations, largely placated by the organisation's efforts over the past four years to revamp its operations and make its work more practical and relevant. The US, previ-ously its arch-detractor, has even called Unctad a model for UN reform.

However, a leaked document prepared for a Group of Seven

Sitting in his next week identified the eral Agreement on Tariffs and agency, among others, as one whose role was ripe for examination.

Public perceptions have, as Mr Fortin admits, been slower to change. Unctad was created at the instigation of developing countries in 1964 and reflected the prevailing development ethos that stressed government intervention and import substi-tution at home, coupled with a huge transfer of resources from North to South.

There were some successes. The UN aid target of 0.7 per cent of gross domestic product was an Unctad idea, as was the Generalised System of Preferences under which rich nations give duty-free access to goods from developing countries. International accords were negotiated on commoditiea, shipping and restrictive busi-

But by the 1980s Unctad had become a by-word for sterile North-South confrontation. Its development principles were increasingly rejected not only by the west but by many devel-oping countries, especially in Latin America. One by one, price-stabilising commodity agreements bit the dust. The trade action shifted to Unctad's neighbour in Geneva, the GenTrade, now the World Trade

Organisation (WTO). By 1992, when Unctad held its watershed conference in Cartagena de Indias, Colombia, it was a question of "reform or die". Imbued with the so-called 'spirit of Cartagena", Unctad embraced the market (though not unreservedly), trade liberalisation (ditto) and the role of

Unctad's not always popular ideas

the private sector.

The block system which institutionalised the opposition ers include programmes for debt management (in collaboration with the World Bank), of industrialised nations and the developing world was dissolved. Less emphasis was put on negotiations and more on discussion and dialogue.

Unctad has also beefed up its technical assistance work in the trade, transport and finance areas, funded by \$20m in voluntary contributions from donors. Unctad's regular \$55m annual budget comes out of general UN finances. Its technical assistance activ-

ities include a surprising but much-appreciated niche in software development. The higgest application is in customs computerisation, with about 70 countries now operating

have often influenced debate, such as on debt relief for developing countries. Its economists can also claim to have warned from the start that Mexico and other Latin American borrowers were too dependent on speculative short-term capital

> ration with the World Bank), commodities and transport. Nothing irritates Mr Fortin

more than suggestions that Unctad is obsolete following creation of the WTO, as the Commission on Global Governance and others have suggested. Unctad's role is complementary, he insists.

During the Uruguay Round of global trade talks it belped veloping countries to play a full part in the negotiations, especially in the new areas of services, investment and intellectual property. It is now assisting them in incorporating the trade rules into domestic legislation and exploring ways to exploit enhanced trading

opportunities, Unctad's highly successfull trade efficiency initiative, for example, is aimed at cutting trading costs and aid participa-tion in world trade by estab-lishing a network of trade information points around the

What is more, Mr Fortin points oul, the WTO remains primarily a negotiating and dispute settlement body. Unctad, on the other hand, has the mandate and capability to explore policy options and get dialogue going. It is already doing this for trade/environment links and competition policy, both areas which may eventually find their way into

the WTO's negotiating arena. Unctad, which with some 440 staff is about the same size as the WTO, also covers areas the WTO does not. These include commodities, aid and debt policies, multinationals and for-

sation, transport, lechnology transfer, and development in the world's poorest countries. Mr Fortin rejects claims that Unctad's analytical work duplicates that of the World Bank and the International Monetary Fund. "Pluralism does not necessarily mean duplication."

Though Unctad's ideas are not always popular with its western members they have sometimes influenced subsequent debate, for instance on debt relief for developing countries. Unctad's economists can also claim to have warned from the start that Mexico and other Latin American borrow-

ers were too dependent on speculative short-lerm capital. Another effort at refining Unctad's objectives and streamlining its activities will be made at Unctad IX, its ninth conference, next year.

Significantly, the UN secretary general has also pledged to fill the long-vacant post of Unctad secretary-general "in the near future". His failure to replace Mr Kenneth Dadzie of Ghana, who left in March 1994, was widely seen as a way of keeping options open while mulling Unctad's future. Mr Fortin, a Chilean, is said to be the favourite for the job.

Political rivalry stymies Caspian oil plans

and Bruce Clark

Intense political manoeuvring between Russia, Iran and Georgia has forced the first western oil consortium operating in the Caspian Sea to delay a decision on where to ship the early oil output from its offshore fields in Azerbaijan.

The 12 members of the consortium, which is led by British Petroleum but which also includes big US and Russian oil companies, yesterday said: "It will take a further three months of detailed joint negotiations with Moscow, Toilist and Tehran..." before a final export route is selected.

The export of the Azeri oil has become entangled in the

wider struggle for political influence in the Caspian region. All three countries have been lobbying hard to be selected as the destination for the early oil from the \$8bn project to develop the Azeri, Chirag and deepwater portion of the Gunashli fields. The first

oil from the phased project is expected to flow in 1996. Mr Terry Adams, the consortium director, recently said the choice of a route for transporting the initial 80,000 b/d of production had been narrowed to the Georgian port of Batumi, or the Russian port of Novoros-

The statement issued yesterday, however, suggested that Tehran, whose proposed inclusion in the consortium was

minister, said yesterday.

reconstruction effort.

expert said yesterday.

INTERNATIONAL NEWS DIGEST

Lebanon faces

reconstruction

funding dilemma

Lebanon's hudget deficit is forcing the government to decide

reconstruction spending, Mr Fouad Siniora, acting finance

He told bankers and financiers at a Financial Times

would continue rising during the country's post-war

whether to impose draconian new taxes or dramatically slash

conference that even if the cash-strapped government did its

best to control spending and enhance revenues, the deficit

Mr Siniora said the state budget suffered a structural

debt servicing, public sector wages, social security and

The government is under criticism from banks and

Banker issues call to reward

economists for the hudget deficit. The shortfall of revenue

against expenditure reached 57 per cent last year. This year's deficit is set at 44 per cent but there are fears it may be bigger.

Some economists fear this could cause an inflationary surge

leading to increased pay demands and a destabilisation of the Lebanese pound. Mr Siniora gave no indication of any new taxes he might be considering.

Reuter, Beit Mery, Lebanon.

long-termism in money markets Banks need to look at how they reward high-flying dealers in

order to help avoid some of the derivatives mishaps that have

Mr Charles Taylor, executive director of the Group of Thirty

think-tank, said firms could delay bonus payments to traders making short-term profit while taking longer-term risks.

"There'a a need for public policy decisions to limit the time scale of compensation." he said after a recent meeting of the Centre for the Study of Financial Innovation.

Derivatives traders who take bets on financial markets with

their firm's money are among the highest paid dealers in the banking world. The instruments they trade are often

complicated and involve sophisticated mathematical models.

The traders' pay is closely tied to how much money they

investment bank Barings in February, and several less spectacular derivatives scandals, the issue of how much these dealers make and how much of their firm's money they

Mr Taylor said banks could lead the way in overall risk

management procedures. He said the market should embrace

measurement models to measure how much capital they need

Protests force Ghana to shelve

Ghana has suspended an unpopular new sales tax following

people died. Mr Kwesi Botchwey, finance minister, told

demonstrations including one in the capital during which five

parliament that the 17.5 per cent value added tax, introduced

in April, would be suspended and replaced with the former

"Matters have reached a point where it is increasingly

make for their firm. But after the collapse of British

new proposals from the Basle Committee on Banking Supervision which allow them to use their own risk

unpopular value added tax

control has been a hotly debated topic.

to set aside against market risk.

plagued them in recent months, a leading banking industry

problem caused by a high proportion of fixed payments on

vetoed by US members after political pressure from Washington, was back in the run-

A loophole in the US sanctions against Iran, which came into effect earlier this week, allows US oil companies operating in the Caspian region to enter into oil swap arrangements with Iran. US companies hold a 44 per cent share in the Azeri consortium.

Russia and Iran, backed recently by Turkmenistan, have effectively joined forces to insist that any extraction from the Caspian Sea must be subject to the approval of all the surrounding states.

Some of the companies in the consortium yesterday suggested that more than one

destination may eventually be selected because of the political complications which would arise if a single export route was chosen. Although the win-ner of the early oil would not necessarily be the choice for a long term transport solution, it could be seen as having an

imdue advantage over the oth-

Yesterday's delay followed signs of a warming in relations between Russia and Azerbaijan, which has been regarded up to now as one of the most staunchly independent of the former Soviet republics. Mr Albert Chernyshov, a

Russian deputy foreign minister who is thought to wield considerable influence in the ited Baku this week and called for a restoration of Moscow's tattered economic relations with Azerbaijan.

Mr Chernyshov had an apparently cordial meeting with President Heydar Aliyev, a former member of the Soviet Polithuro who has steered his country away from Moscow's orbit hut is thought to have kept all options open.

In an equally significant development, the Russian embassy in Baku sald General Andrel Nikolayev, commander of Russia's border troops, would visit Azerbaijan

Unlike its neighbours Georgia and Armenia, Azerbaijan has so far resisted pressure from Moscow to allow the on its own frontier, Any change in that stance would imply a change in Baku's stra-

tegic orientation. Observers of the region said that if yesterday's decision to postpone the early pipeline route reflected a resurgence of Russian influence, there were several possible explanations as to why Moscow would want to stall the decision.

One was that Moscow's forces in the breakaway region of Chechnya have not as yet managed to crush the rebel forces led by Dzhokhar Dudayev, and they need some more time to do so. A Russian route for the early oil would almost certainly have to pass

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becoming difficult to enforce the VAT law because staff from the VAT secretariat are met with hostility wherever they go."

sales tax pending completion of a review.

Ghana has endured more than a decade of IMF and World Bank belt-tightening but civil servants and other workers say they have little to show for their sacrifices. Reuter, Accra

Half bank branches 'face

closure by end of decade'

By Nicholas Denton

New technology and deregulation will halve the number of bank hranches within the decade in the most quickly changing financial services markets such as the US and UK, according to Deloitte Touche Tohmatsu International, the accountants.

The report echoes recent forecasts about the transformation of banking by computer company executives such as Mr Bill Gates, chairman of software company Microsoft, and Mr John Reed, chairman of Citicorp, the US bank.

The report says the spread of telephone banking, automated teller machines and other new channels would jeopardise 9,000 hranches at a cost of 50,000 jobs. The four main UK clearing banks have cut 59,000 posts since 1990. Its calculations back predic-

tions of a further 75,000 joh losses in the UK by Sir Brian Pitman, chief executive of

In the US, only 25 per cent of transactions will be handled through branches in 2000, compared with more than 40 per cent in 1993, according to the report. The process in continental Europe would be more "ordered and stately".

Barclays Bank and National Westminster Bank, the two largest UK banks, said it was impossible to generalise and predict branch numbers so far in the future. Barclays said it planned to cut fewer than six of its 2.064 branches in 1995. Efforts to introduce comput-

ers into personal financial management also received a setback with Microsoft's withdrawal of its bid for Intuit, a US software company.

But the report points to the low cost of telephone banking: 40 per cent of the cost of a traditional branch service. Generational change will also transform average banking habits: half of the users of telephone banking are between the ages of 18 and 34.

support the report: First Chicago Bank in the US recently tried to introduce a \$3 charge for face-to-face contact in branches: National Westminster Bank is preparing for the trial of its Mondex electronic money in Swindon in the UK; and Direct Line, the UK insurer which deals with customers over the telephone, has won a licence to offer bank accounts.

The report says existing banks could survive the onslaught if they divided themselves into three types of husiness: those which developed relationships with customers. such as Marks & Spencer, the UK food, clothes and financial services retailer, specialists in a single product, such as Countrywide Pasadena, a US mortgage company; and providers of services, such as EDS, the computer consulting arm of General Motors.

It warns that banks which hide within the supposed ges of 18 and 34. safety of protective barriers face daunting challenges.

Ivory Coast close to deal on export reform

By Krishna Guha

The Ivory Coast yesterday said it was close to agreement with the International Monetary Fund over reforms to its muchcriticised state cocoa and coffee export board, which would meet demands for greater transparency but fall short of total deregulation of the market.

Mr Daniel Kahlan Duncan, the prime minister, said the proposed deal would leave the Caisse de Stabilisation (Caistab), which sets producer prices and monopolises exports, fundamentally unaltered in return for open export contract bidding and private management of producer payments. He said he believed the proposal would be accepted by the IMF at a meeting later this

month. In an interview with the Financial Times, Mr Duncan said the proposed reform was part of a programme of adjustment which began with the devaluation of the CFA franc in 1994. "We have privatisation, we also have a new investment code in Côte

d'Ivoire, and a new labour code which is liberal and very interesting for investors. And we also have some reform of Caistab."

Donors, including the US and the World Bank, have criticised Caistab for removing incentives to increase production when prices rise on the world market. They claim Caistah exploita the large gap between buoyant world prices and fixed producer fees as a government revenue fund, rather than passing on the increase to farmers.

The proposed deal:

Maintains the system of fixed payments to coffee and cocoa producers, but transfers management to the private sec-■ Creates an open computer-

based bidding system for export contracts, previously awarded by Caistab. Retains limits on coffee production in spite of rising world prices, subject to further

studies. ■ Replaces an existing export tax with an ad valorem

levy. Mr Duncan defended the

decision not to liberalise the sector further. "[The World Bank] would like to have different prices all over the country," he said. "But you need to have a similar price, otherwise production concentrates near the ports and we have environmental problems."

Mr Duncan said that in order to reduce its vulnerability to fluctuations in cocoa and coffee prices, the Ivory Coast aimed to further diversify its agricultural production and encourage investors, including those new to the francophone zone. in a range of mining and industrial sectors.

Privatisation would continue, with a further 15 enterprises for sale this year, set to raise CFA Fr30bn (£38.11m).

However, Mr Duncan attacked the lack of reciprocal moves to open developed economies. "What we expect is that liberalisation has to go through the developed world. They are telling you, you have to liberalise your economy, but they put harriers in their economies. That is the real



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PM hardens stance on EU currency

Monetary union in the EU

might threaten the role of the

City of London as a world

financial centre, the Institute of Directors said yesterday.

our Business Correspondent

writes. The City's role in

global markets has been estab-

lished mainly because of

favourable regulatory and tax-

atinn conditions, it explained.

monetary union, followed hy

fiscal and political union, led

to a more restrictive regula-

inward investment in the

UK could also be undermined,

etary union would see the high

non-wage labour costs preva-

lent elsewhere in Enrope

The institute said a single

currency could actually threaten the survival of the

EU single market, given a loss

of domestic monetary policy

among member states, which

would leave them unable to

adjust to economic shocks spe-

involves "a fundamental step

towards a closer union," but

rejects Eurosceptic claims that

it would lead to a federal

The report enraged Euro-

sceptics, partly because three

pro-European cabinet minis-

ters are patrons of ACE. They

include Mr Kenneth Clarke,

the chancellor of the exche-

as biased. Mr Norman Lamont, a former chancellor dismissed

by Mr Major, said the authors

were "playing with fire". He

said there was "no economic

justification for taking such

huge risks; It is only being

in a further reflection of the

divisions facing the govern-

ment, Mr Lamont declined sev-

eral opportunities during a

BBC radio interview to deny

that may mount a leadership

challenge to Mr Major in the

done for political reasons."

Rightwing MPs dismissed it

cific to their own countries.

imposed upon UK business.

the IoD claimed, because mon

tory regime.

Those could be jeopardised if

Peston and Michael Cassell

Mr John Major, the prime minister, yesterday delighted the Eurosceptic wing of the Conservative party by making his most pessimistic statement yet on whether it would ever he in the UK's interest to accept European monetary union and join a single cur-

Amid increasing turmoil over the government's approach to the EU. Mr Major said that "arguably the circumstances may not ever be right" for sterling to be merged in a single European currency. Eurosceptics were convinced

that Mr Major also made a firm commitment that sterling would stay outside a single currency not only within the lifetime of this parliament the current commitment - but also during the next parliament. However, Mr Major's aides issued a strong denial last night that there had been

any policy change. in a stark warning to Mr Major of the dangers facing the government, Lord Howe, the former deputy prime minister, said that further concessions to the Eurosceptics would split the Tory party and make the government look ridiculous.

Lord Howe's warning came at the launch of a report on the case for UK participation in a single currency by an influential committee headed by Lord Kingsdown, wbo as Robin Leigh-Pembertoo was governor

of the Bank of England. The report, compiled for the non-party Action Centre for Europe, suggests monetary union would be a "leap in the dark," and warns that it could go wrong if member states were unwilling or unable to abide by limits on deficit financing. However, it concludes that the UK would enjoy lower interest rates and inflation inside a monetary union, and warns that member states that remain aloof risk being mar-

The report says that pressing

Senior Tory warns against Emu delay

By David Buchan in Paris

Conservatives could damage hemselves and the country if their party's manifesto for the next general election says it would refuse to accept European monetary union in 1999, Lord Howe warned yesterday in a speech at tha French National Assembly.

The former foreign secretary and deputy prime minister in the Thatcher administration noted that the present British government had already pledged to stay out of any monetary union formed in 1997, the earliest date possible under the Maastricht treaty. But he warned that attempts by Tory Eurosceptics to stay out of Emu in 1999 would amount to saying that the UK never wanted to join.

The costs to Britain of conceding this ground to Eurosceptics would be severe - in terms of higher interest rates, higher inflation, a depreciating pound and diminishing eco nomic influence," he said.

appealed to France to help prevent Germany foisting a feder alist agenda on the European Union at next year'a intergovernmental conference. Mr Jacques Chirac, France's new Gaullist president, was "a potential equal to Chancellor Kohl", Lord Howe said, "as the only western leader with a clear majority in his parliament and certain to remain in office until the next century".

He added: "France takes a sensible middle course between Germany and Britain, wanting more Europe in key areas, but in a form which escapes the constraints of a perfectly federal form. Lord Howe aligned himself

with the French view on the need to strengthen the power of the big states within the Council of Ministers. "A Europe in which Paris, Bonn and London define common goals and common strategies, in which each of these countries retains the right to say 'no' on vital issues affecting them, is more likely to succeed in the long term than an ever-widening EU."

Factory output rise is reversed

By our Economics Staff

Uncertainty about the outlook for UK interest rates increased yesterday as figures showing an unexpected fall in factory production coincided with others suggesting that retailers were managing to push up their prices more quickly.

The Central Staristical Office

said manufacturers had cut production by 0.2 per cent in April, confounding expectations among City economists of a third successive monthly rise in factory output

The figures bolstered the conviction of City economists that Mr Kenneth Clarke, the chancellor of the exchequer, would have rehuffed any request from the governor of the Bank of England (the UK central bank) for a rise in interest rates when they met on Wednesday. But April's fall in output was

explained entirely by a drop of nearly 8 per cent in the production of the coke, oil refining and nuclear fuel sector. This was the result of maintenance work at Texaco and Gulf refi-

Official factory production

MPa yesterday

decided not to

disclose to the

courts a series

of confidential

papers relating

to the collapse

of Robert Max-

well's business empire and col-

lected by a committee of the

House of Commons. The House

agreed that evidence collected

hy its social security commit-

tee would not be passed to Mr Justice Phillips, the judge at

the trial. A motion calling for

the records - which include

transcripts and confidential

memoranda - to be passed on was proposed by Mr Robert

Jackson, Mr Kevin Maxweli's

Mr Jackson said be had

brought the motion because it

was a matter the house needed

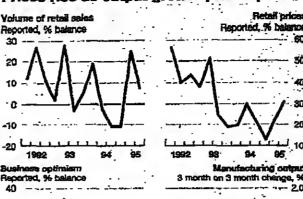
to decide on. He said the house

would have to weigh up the

balance between the entitle-

ment of the individual to a fair

Prices rise as output growth picks up



83

than surveys of manufacturers hy the Confederation of British Industry. Disparities between the soundings of official statisticians and those of the CBI are also evident in retailing.

The former administrator of

the Maxwell pension funds

was lied to over the collapse of

Robert Maxwell's husiness

empire, a London jury heard

yesterday, our Law Courts Cor-

respondent writes. Mr Trevor

Cook, a former administrator

of Bishopsgate Investment

Management, said be did not know he had been lied to when

He later realised that lies

had been told, he explained to

Mr Alun Jones, a lawyer for Mr Kevin Maxwell. Mr Cook

was being questioned over his

trial and the privilege of parlia-

ment as supreme, and not hav-

Several MPs voiced concern

that a decision to hand on the

information would infringe

parliamentary privilege and

could inhibit witnesses from

giving confidential evidence to

One of the strongest calls for

the house not to pass on the

committees in future.

ing to answer to the courts.

trying to find missing assets.

This news exacerbated an

already jittery mood in the moves in interest rates.

Amro, said: "There is a feeling got a bit overheated last Friday - it is still a possibility that there will be a UK interest rate increase and it seems less likely now that the Fed will

46 per cent of retailers reporting higher sales last month than a year earlier, while 33 per cent said sales were down. This was weaker than in April, when trade was boosted by Easter, but otherwise the strongest figure this year. Offiwith yesterday's distributive trades survey painting a

slightly more bnoyant picture than official data. Three times as many retailers said they had raised their

Salance = % of respondents reporting an increase mmus those reporting a decrease

search for shares the prosecu-

tion claims were misused by

Mr Kevin Maxwell, and three

others accused of frand. After

Rohert Maxwell died, Mr

Kevin Maxwell told him the

share certificates were with

Teva's Israeli lawyers, but the

firm denied this, he said, "Did

YOU confront Kevin Maxwell

that he had lied to yon?" Mr

Jones asked. Mr Cook replied:

"I did not know he had lied.

At that stage I did not know if

it had been a misunderstand-ing. With hindsight I can see

information came from Mr

Frank Field, the Labour chair-

man of the social security com-

mittee. He told the bouse that

virtually all the evidence taken

by the committee in confidence

in 1992 and 1993 had heen

related to the "recovery of

funds" and bow that activity

was proceeding. "If I could be

certain of my memory I would say that we discussed no other

when lies were told to me."

prices over the past 12 months as said they had reduced them. the strongest reported increase for two years. A four-to-one majority expects prices to be up rather than down in June.

sterling futures market, in which traders bet on future Mr Tony Norfield, UK economist at Dutch bank ABN that the markets might have

The CBI survey also showed

cial figures have shown retail sales broadly flat in recent months. Yesterday's figures did little to resolve the debate about the severity and longevity of any slowdown in UK eco-

MPs refuse to hand papers to judge

issues at all other than those,"

Sir Nicholas Lyell, the attorney-general, was careful not to guide the house either for or against passing on the evidence. But be warned that, while parliament had never faced an issue of this kind before, there was a possibility that similar issues would come before lt.

He recommended that, in future, the house should institute a procedure whereby evidence should be passed to the trial judge, who would advise the Commons of whether he considered it relevant to the case. "Control of the decision would at all stages remain with the house," he said.

A lawyer for Mr Kevin Maxwell said afterwards that the attempt to get the documents was not intended to undermine parliamentary procedure. But the material could be relevant to Mr Maxwell's defence, and the Serious Fraud Office supported their attempts to see it.

widens search for clients

in Birmingham and Paul Taylor in London

Digital Equipment, the US computer group, yesterday sig-nalled the start of a new contest between international computer groups to win clients among manufacturing companies when it opened a manufacturing and business technology centre in Birming. ham, the second-largest city in

England. The centre, the first of three in Europe, will provide business customers with information technology systems and "solutions" based not only on Digital's computers, but also using the hardware, software and expertise of other compa-

nies. Tha idea is that a business will he able to discuss its information technology needs with staff who will propose a

comprehensive plan of action.
The opening of the Birming ham centre reflects Digital's decision to concentrate on specific parts of the computer market. Anart from mannfac. turing - for which it will also have centres in Munich and Milan - it intends to concentrate on financial services through a centre in London. and nn telecommunications through a centre m Valbonne. France.

Mr Chris Conway, Digital's general manager, accounts business unit in Europe, said: "We're not going to play the waterfront." This approach to computer and systems sales emerged from restructuring begun a year ago under Mr Rubert Palmer, Digital's president and chief executive, who took over three years

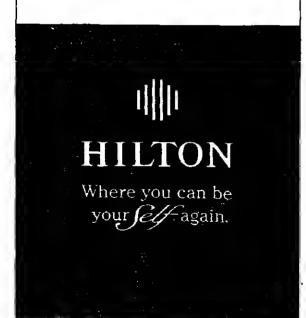
Digital has been struggling to come to terms with declining sales of its traditional minicomputer products and an industry-wide trend towards lower profit margins.

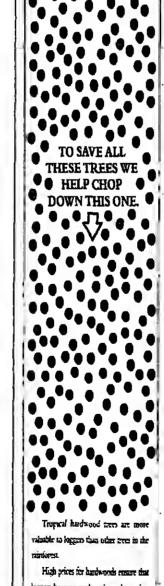
It has recorded losses of more than \$3bn over the past three years in spite of substantial cost-cutting. Since then Digital's performance has significantly improved, marked by a return to profitability.

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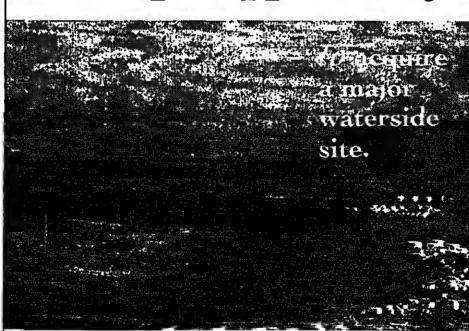
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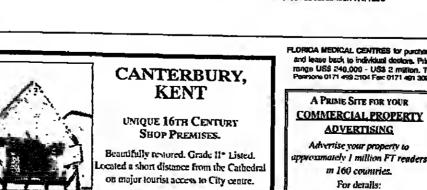


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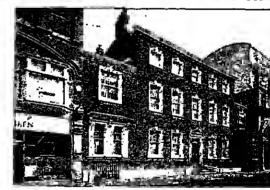
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FINANCIAL TIMES FRIDAY JUNE 9 1995

NEWS: UK

Big accountancy firms offer little more than a tantalising glimpse of themselves

Auditors coy about own figures

The Big Six accountancy firms are supremely skilled at auditing the annual results of Britain's higgest companies, helping in the process to produce accounts that are both reliable and easily comparable. Why, then, do they find it so difficult each year to produce their own?

The annual fee income table for the Big Six, published earlier this week and incorporated in the table shown here, contains a tantalising glimpse inside a group of businesses which, between them, generated fee income totalling £2.76hn (\$4.33bn) in 1994-95, a more than 6 per cent increase on last year's total of

But it is just a glimpse. Yet again the comparability of the figures is undermined by the complex nature of the firms themselves, and by a lack of co-ordination in producing the

figures.
The firms themselves will point out that as partnerships they are not required to produce the data. Moreover, why should they divulge sensitive commercial information in a highly competitive market? This is a fair point, although it hardly sits well with the Big Six's position in providing a crucial public service - auditing the vast majority of the

FT-SE 100 companies. This year's spanner in the works was the accounting for earnings from work outside Britain. Price Waterhouse's slightly disappointing results were offset by the news that it did not include the earnings of staff seconded outside Britain. a market into which it is diverting resources. "in this way we are looking to increase the quality of our fee income rather than just its volume," says PW's managing partner

Mr John Barnham. PW accounts for such work by assigning the fee income to the country where the work is signed-off. The only benefit to come to the UK figures are the chargeable hours of those UK partners and staff who travel out to the assignment. This obviously reduces PW's fee

Fee income of big accountancy firms 1994/95

	93/94	Pine	1994/95 pos	93/94	Audit (%)	Tax (%)	Consult- ancy (%)	HECOL- HERCY (%)	Partions	Prog- sectional staff	statt/ partner ratio	Section Section	प्राप्त अपने प्राप्त अपनी प्राप्ता	di tik ofices	'I'r anding
1	(1)	Coopers & Lybrand	575.0	+2.7	44.0	23.1	23,6	92	60?	6,268	10.3	947.3	23.6	36	29/4/55
. 2 ⋅ ⋅	(3)	Andersen:	539,5	48.0	23.7	18.1	52.5	5.6	389	4,873	12.5	1386.9	102.5	12	31/3/95
3.	(2)	KPMG	528.4	+6.2	42.3	20,9	15.2	7.9	573	5,998	10.5	922.2	60.4	38	31/3/95
4	(4)	Ernet & Young	401.2	+3.3	39.4	30.1	22.1	8.4	386	4,376	11.3	1039.4	84.2	27	31/3/95
_6	(5)	Price Waterhouse	383.2	-0.4	42.6	28.3	22.0	7.1	399	3,836	8.6	960.4	90.5	26	31/3/95
6	(6)	Touche Ross	336.8	+1.2	36.1	23.9	25.5	9.5	345	4.303	12.5	977.7	72.5	22	15/4/85
7	.17)	Grant Thornson	114.0	+6.5	36.6	29.5	4.5	19.3	213	1,518	7.1	535.2	85.9	48	31/3/95
. 8	(10)	Sloy Hayward	95.7	+22.7	51.9	21.0	11.4	15 <i>.</i> 7	228	1,391	6.1	417.9	59.1	34	31/3/25
8 -	(9)	Pannell Kerr Forster	80.1	+0.5	38.7	22.8	12.8	12.2	169	1,272	7.5	474.D	55.6	35	30/4/95
10	(12)	Clark Whitehill	57.5	+7.3	63.1	27.6	21	1.9	231	1,135	4.9	248.9	42.1	68	31/3/95
17	[11]	Kideons Impey	54.1	·2B	52 4	27.8	7.9	11.9	142	804	57	381.0	. 57.2	33	30/4/95
12	(J.3)	Moore Staphens	44.5	+1.6	39.7	24.4	18.2	7.2	143	750	5.2	311.9	49.8	50	31/12/94
13	(14)	Robson Attedes	40.6	+10.9	29.6	29.1	8.6	18.7	70	445	6.4	580.0	76.8	9	30/4/95
14	(15)	Noville Russell	33.6	+1.2	61 6	24.4	3.3	10.7	87	493	57	386.2	57.9	18	31/12/94
15	(15)	Moores Rowland	31,4	+1.7	50.8	28.4	124	6.1	94	366	4.1	334.3	65.5	18	30/4/95
								Figures a	10 tot 000	porable Leco	of office	WATE MODELINE	ng methods	med by d	forest firms

according to fee income results published sterday. Total fee income from the top 30 firms in 1994-95 was £3.53bn, np 3.8 tributed the majority of its income into per cent on the previous year, with the the Big Six sector. but this year their fees were bolstered by lngs in 1994-95 - in sharp contrast to last very real."

non-UK divisions. In KPMG's case, fee income earned outside Britain would come back to the UK where the work was done by UK staff. The money staying in the country in which the work was done would be that earned by

KPMG pointed to three assignments outside Britain in announcing its management consultancy figures. They were with Mercedes Benz Finance. Europear and the Hong Kong government.

These accounting differences essentially put a large hole in several of the buckets we are trying to compare - which ones is less certain. Coopers & Lybrand, for example, has a fee policy which appears to lie towards the KPMG end of the

In an increasingly global market this kind of inconsistency is potentially damaging, especially when the firms are still relatively close together in fee income

What, if anything, does the table published earlier this week tell us? Overwhelmingly it tells us that Andersen comprising Arthur Andersen and Andersen Consulting - is total, but bolsters that of its a very different beast from its

The second tier of UK accountancy firms the merger of a large part of Binder Hamkept pace with the Big Six in 1994-95, lyn with Arthur Andersen. This removed a major second tier player, with annual fee income of more than £100m, and dis-

Big Six taking 78 per cent of the earnings. More than 20 of the firms below the Big Last year the Big Six took 76 per cent - Six managed to record growth in fee earn-

leading managers in post-tax

profits. This is because tax

treatment bas become more

variable, and more open to

being actively managed, in

what has become a more inter-

played a part. A growing num-

national market.

rivals, most of whom it has insolvency and corporate had to take an active detailed overtaken since opening in the recovery. UK in 1956

One set of figures illustrates Andersen's unique position in the market in providing a different mix of services: providing some large-scale outsourcing services from a relatively small audit base. The ratio of fees to the num-

ber of partners ranges, for five

Growth in income from tax work promises to help future earnings for the Big Six firms

of the Big Six, from £922,000 for KPMG to £1.04m for Ernst & Young, while Andersen records

Andersen's rise apart, this year's figures illustrate some other broad trends, Insolvency income has fallen in the recovery, although not consistently. Touche Ross, a past master in hlg corporate insolvency. showed a drop in insolvency income of 19 per cent. Ernst & Young dropped 16.1 per cent in

year when half of the top 30 reported declines. Mr Victor Clements, senior partner at Moores Rowland, said: "The 1994-95 growth rates for both the Big Six and Gronp A firms do not indicate that the mid-tier firms are losing ground on the higger competitors - hnt the threat is

interest in tax for the first The growth in income from time. And the increasingly tax promises to help holster shrewd tactics of the Inland future earnings for all the Big Revenue in focusing resources on clawing back tax on a risk-Six. Coopers saw a very healthy 10 per cent rise. Ernst reward basis has concentrated & Young 3.4 per cent, Anderthe minds of those running sen 9.3 per cent. Touche 5.7 per larger companies. Then there is management cent and KPMG 1.5 per cent.

Why this income continues to consultancy. Andersen's figrise is a difficult conundrum to ures include £284m from its Andersen Consulting firm - a Mr John Whiting, the new 12.4 per cent increase repre-senting 52.6 per cent of the bead of tax at Price Waterhouse, which also saw a rise of entire business. Touche Ross 0.9 per cent, believes the notched up growth of 23.5 per increasing complexity of govcent in management consulternment legislation is one cause of growth in this sector. ing, and a total increase in professional staff of 14.4 per But he has also detected an increasing interest among

The figures do little to shed light on how firms are fashioning their businesses. The future diversification of the Big Six will depend on how far they are prepared to strike out from their traditional core ser-

The days of the pre-tax profit Ernst & Young, for example, being the fixed target for many seems likely to concentrate on integrating essential client serbusinesses are fading. Tax can now be seen as a cost which can, and should, be managed. vices to provide added value, while Andersen is clearly set Two other factors have also to extend its business, as well as expanding it. Despite all this ber of large businesses, such as information, it is still difficult the privatised water, gas and to know who is making a electricity companies, have

UK NEWS DIGEST

Ireland party shifts over **IRA** weapons

British efforts to resolve the deadlock over weapons held by the Irish Republican Army received an unexpected boost when Fianna Fail, the Republic of Ireland's main opposition party, urged paramilitary organisations to start taking their weapons out of circulation. In the wake of President Bill Clinton's call to the paramilitaries to make progress on the arms issue, Mr Jim McDaid, Fianna Fail's spokesman for Northern Ireland, urged the IRA to make a "substantial gesture" on decommissioning. That is the phrase often used by Sir Patrick Mayhew, chief Northern Ireland minister in the British government.

Taken together with recent comments by Mr Bertie Ahern, the Fianna Fail leader, Mr McDaid's statement to the Irish parliament represents a policy shift. The comments will help to bolster the position of the government of the Irish Republic. Fianna Fail had earlier criticised Mr John Bruton, prime minister of the republic, for being a "bystander" to the peace process. John Murray Brown, Dublin

German court approves more Leeson charges



11 additional charges against Mr Nick Leeson in its processing of a formal extradition request from Singapore for the former Barings Bank trader. former Barings Bank trader. THE Mr Leeson has peen non-detention since early May after a Frankfurt court approved a Frankfurt court approved

Reuter, Frankfurt

one of the 12 allegations in Singapore's request as being sufficient for extradition. Mr Leeson, blamed for the failed Japanese stock futures trading that led to the collapse of Barings, the British merchant bank, in Fehruary, has said he will seek to block extradition to Singapore where he worked. He has been hoping for a rival extradition bid from Britain, but authorities in London have so far not filed request with Germany, Mr Hans-Hermann Eckert, the Frankfurt prosecutor, said a final ruling on the legal validity of Singapore's request was expected in three to four weeks.

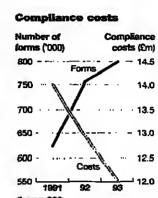
American Express enters mobiles market

American Express, the US-based charge and credit card company, is broadening its bori-zons with a move into the fast-growing UK mobile phone market. Yesterday it announced agreements with Motorola, the largest cellular phone manufacturer, and Cellnet, the UK's

second largest cellular operator, to become a telecoms service provider. It is the first financial services company to become a service provider – essentially a distributor of mobile phones and services – in the UK.

American Express sees the development as a pilot which may be extended to mainland Europe and beyond. It will market the scheme to its own cardholders and offer only digital (GSM) phones which can be used across Alan Cane, Industrial Staff

Companies face \$19m cost of bureaucracy



British compaabout £12m (\$18.8m) a year filling in forms for the govern ment, accord-14.0 ing to the Cen-Office. Almost 800,000 forms to companies

are dispatched each year. The forms, some mandatory and some vol untary, are

vide data for a range of statistics including gross domestic product figures, trade figures, investment, stock building and output, in recent years the scale of the burden of form filling has provoked some criticism and in the 1980s the statistical base was sharply reduced. However, these cuts severely eroded the quality of the statistics and the CSO has since sought to increase the statistical base slightly. with the number of forms rising by almost 200,000 between 1991 and 1993. Gillian Tett, Economics Staff

Painting sells for \$5m: A painting of a tiger by George Stubbs fetched a record £3.2m (\$5m) for the artist's work when it was sold at Christie's in London. Described as "the most important British picture on the market for 10 years," it is an almost lifesize portrait of a tiger presented by Lord Clive, governor of Bengal, to the 4th Duke of Marlborough in the early 1760s. The highest previous price for a Stuhbs, better known for his paintings of horses, was £1.3m in 1987.

Robbers turn to potatoes: Police warned farmers and wholesalers to lock up their bags of potatoes because of a sudden spate of thefts. Bad weather has helped to push up prices and police in the county of Norfolk said: "Potatoes are now a target for thieves as prices esca-

Tea thieves: Police found thousands of boxes of fake Tetley brand teabags in a Scottisb field after many shopkeepers were found to be unwittingly selling the bags. Investigators believe printers of the packaging for the fake teabags, said to contain "low quality tea", took fright after the racket was publicised in Scot-

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Mark McCormack, 64, is not flaunting his summer itinerary, merely answering a question about whether he ever feels the urge to ease up. "Many people retire to do the sort of things I do every day," he says candidly, "What's my dream life to do other than that?"

Combining work with pleasure to groove your golf swing alongside celebrities like Nick Faldo, or your groundstrokes with Pete Sampras, is one thing; churning out the sort of management books which jostle for space at airport bookstalls quite

McCormack the author may not have quite the ring of authenticity as McCormack tha sports entrepreneur, but judging by the launch of two new books next week he is not about to abandon a writing career which already boasts international bestsellers such as What They Don't Teach You at Harvard Business School. The Terrible Truth About Lowyers, and Hit The Ground Run-

McCormack on Negotiating and McCormack on Selling* - the first two in a new series - are very much in the "Harvard" genre, using often folksy examples from his personal experience of building a marketing empire over the last 35 years.

As one might expect they are packed with checklists, golden rules and direct, no-nonsense advice on things like "How to win a 'shoot-"How to say yes, no, or maybe and mean it" and "Putting some heat into your cold calls".

The Mark McCormack story is extraordinary even if you ignore the him - "dean of sports marketing", "most powerful man in sports", one of the Times newspaper's 1,000 makers of the 20th century - and which is impressively documented in the background briefing given to would

be interviewers.

Born and raised in Chicago where he started work as a lawyer, his first full-time athlete client was the golf professional Arnold Palmer. In quick succession he also signed Jack Nicklaus and Gary Player with Palmer the famed hig three of the early 1960s and golfers who quickly started winning everything

"I certainly got there at the right time", McCormack observes in a reference to the dawning television age, "but I think I also had the talent to take the circumstances I found and make the best of them.

Sports entrepreneur and author Mark McCormack refuses to take things easy. Tim Dickson reports

The Mark of distinction

"After all, when I signed them Nicklaus was still an amateur, Player had only performed in America once, and Arnold had only won one major championship. As Gary Player once said 'the harder I practice the luckier I seem to get'. I work hard too."

No one would deny that hard work has played a significant part in the transformation of a one-office, one-client concern into the International Management Group of today: the world's largest athlete representation firm, the biggest independent source of televised sport, a literary agency and lecture bureau, three international modelling agencies, an agency representing classical musicians (it organised Kiri te Kanawa's 50th hirthday party at the Royal Albert Hall last year), and a financial planning firm, between them employing more than

4.000 people worldwide.

Munching hurnt toast at a working breakfast in his elegant mews home in central London, McCormack admits that the idea for the latest book series was not primarily his own. Inspiration for the previous publications also came from others who felt the combination of his own experience and his colourful contacts would make for a good

"The greater part of success in understanding human dynamics, understanding people," he suggests. He draws a parallel between the housewife and the TV repair man. "How do you get that extra effort from the TV repair man? You express an interest in him, ask him about his family, about his life. You don't just tell him to come in and fix it. I think the same thing applies in husiness, but people very often don't recognise it."

McCormack sees sensitivity to dif-ferent national "characteristics" -ranging from the "abrupt frontal" to the "very laid back" - as a key ingredient of successful negotiation. When I first started the idea of having a breakfast meeting was something that never occurred to anybody." He chuckles as he recounts the reply of a former Wimbledon chairman. Sir Brian



Mark McCormacic "Many people retire to do the sort of things I do every day"

Burnett, to a request from one of America's leading television networks for such a get together. "He said breakfast was something he shared in bed with Lady Burnett, it was not an experience he wished to

McCormack, on his own admission, is obsessed by punctuality and suggests it is a way of showing contacts you are dependable.

"If you are going to check your diary to see whether you can come to Wimbledon and I say I will call you at 3pm, it sends a message if I call you at exactly 3pm rather than 3.15pm or 3,20pm. If you do three or four things like that the person is going to say, Gee, he says ha can do

something and he does it . . . there's a nice feeling about that."

McCormack also gets animated on the subject of secretaries. Who ha says can also communicate warm feelings to valued husiness contacts. Very often the boss doesn't even know what the secretary is saying, or how she is with other people," he says scornfully, "It is a very inter-esting dynamic to deal with." Secretaries should know "who can he given your home number and who you can be pulled out of a meeting for. To the unsuspecting person 'the diary's full' sends a lot of messages. You and I know that nobody's diary

is ever full. McCormack has been described as *Century Business Books. £9.99 each.

manipulative, exploitative, and exercising an unhealthy stranglehold on international sport. He admits that he "might drive a hard bargain" but insists he is always as good as his word. "I have a lot of trouble dealing with people who say they're going to do something, you act on it, and then it turns out they don't do it.

"A lot of times you feel you're being used as a stalking horse, they want you in the arena so somebody

Of the people he admires - among them Tony O'Reilly ("very, very bright and very charming") and Lew Wasserman, chairman of MCA

- Wasserman taught him "tons and tons of lessons", including the importance of integrity.

"I'll never forget an incident over a Californian golf show which Ford had bought, and which MCA's production people decided to stage in Los Angeles rather than Pebble Beach to save money on things like travel and overtime. Ford went nuts and Wasserman said to his people had they ever said or implied during the negotiations that it would be at Pebble Beach. When they said they had, Wasserman agreed to do it at Pebble Beach. It's very refreshing to see that kind of thing in the

modern day."

McCormack also likes the stories of Wasserman going round his offices at night and throwing everything on people's desks into waste paper baskets - "the theory being that if it wasn't important enough to deal with when it came in, it wasn't important".

Dalmer, he recalls, once force-fully reminded him that judgments are made "hy things such as what you wear, how you order, and how you treat people in a restaurant. I had been ohnoxious to a stupid and arrogant guy at a beach club in Santa Monica. Arnold said to me afterwards: You have to understand that when you're with me anything you say is a reflection on me. I don't treat guys like

The loyalty he shows his own employees is invariably commented upon by those who have worked most closely with McCormack, It is illustrated by the average 25-year tenure of his 18-19 most senior executives - a remarkable record given the poaching to which IMG's business is routinely prone. "The single most significant man-

agerial thing I have accomplished in my life is that I have surrounded myself with a lot of people who have a lot of belief that I will be loyal to them, and treat them fairly," he says. McCormack on people might be another title for the forthcoming

Bionaire's annual meeting in

Freedom to start again

Whatever happened to Ross Johnson? Bernard Simon reports

soften the hlow. Many start again, looking for small, often struggling businesses that can benefit from their expertise

and business contacts.

Most people last heard of Ross Johnson seven years ago when, as the flamboyant chief executive of RJR Nahisco, he launched the higgest takeover bid in history for the US tobacco and food group. After a bruising battle, Johnson lost to Kravis Kohlberg &

Roberts, the US leveraged buyout specialists. But he walked away with about \$50m (£33m) and a pension of close to \$1m a year. Johnson, 63, sits on the boards of about half a dozen well-known companies, including American Express and Power Corporation of Canada. Much of his time is spent in Florida and the ski resort of Vail, Colorado. His drawl belies his roots in the Canadian prairle

city of Winnipeg.

Johnson spends about half his time in Atlanta running his private investment company. In con-trast to the days when his movements depended on the demands of 165,000 RJR Nabisco employees, he says he enjoys the freedom of deciding how to spend his time. One of his investments is a 40 per cent stake shared with two friends in Bionaire, a Montreal-based maker of air filters and

humidifiers, mainly for home use. Bionaire was on the verge of collapse when Johnson made his investment three years ago, Since then, sales have grown from C\$54.4m (£26m) in the year to end-February 1992, to ahont C\$80m in 1994/95. The company has returned to profitability. although earnings were almost wiped out last year by a C\$2.2m

restructuring charge Johnson, who took over as chairman, has greatly strengthened the balance sheet. Long-term debt is now C\$2.4m, a third of the equity has trebled to C\$27m.

level in 1992 and shareholders' It's fun taking a smaller company out of bankruptcy," Johnson says. The informal atmosphere at

op executives who lose their jobs usually land with a hundle of cash to of shareholders in attendance, was a sharp contrast to the often confrontational encounters typical of big US companies.

Johnson takes credit for the changes that have put Bionaire back on its feet. He installed a former RJR Nabisco executive for a time as Bionaire's chief executive. Bionaire has expanded its product line and its US distribu-



tion network. The US now contributes 60 per cent of sales, com-pared with less than a third three years ago. Johnson's medicine ini-tially did wonders for shareholder values, Bionaire shares, almost worthless when he took over. reached C\$3.70 last year.
But stiff competition in the

Recital

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environmental products business, and more recently, rising raw material costs and higher warranty provisions, have eroded margins. Bionaire is usually in the red in the wintry first quarter, hat this year's loss was almost donble last vear. The share price has slid to C\$1.90.

Johnson's time at RJR Nabisco remembered for the perks he lavished on directors and senior management. He can no longer call on the 10-aircraft RJR Air Force. But life is far from tough. Bionaire paid him \$269,000 in

salary and consulting fees for the 10 months to December 31 1994. Johnson says he and his part-ners may sell their stake if they receive an attractive offer. But with his RJR Nabisco nest egg to fall back on, he can afford to be patient. "We don't rise and fall (on Bionaire)," he says. "We'ra prepared to give it time."

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LEGAL NOTICES

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Registered No. 3/497

NOTICE is bettery given that following upon the pronouncing of an interfocutive in the Court of Precious on its June 1995 in a Petition precious to the Court of Sersado at the Instance of DAY INTERNATIONAL (U.K.) LIMITED, . umpany incorporated nodes the Count and having its Registered Office at Balgray and having its Registered Office at Balgray burce. Dundee, DD3 8HN, Inter alia confirming the Reduction of Capital Redumption Reserve resolved on by special resolution of the company dated 18th April 1995, there was registered with the Registrar of Companies on 1st June 1995 [1] a copy of the said Interlocator of the Court dated 1st June 1995 and (2) a copy of a guarantee granted by Chibank N.A. dated 26th May 1995, all as ordered by the said barricowto.

an as oracreg by the start interropaye,
Notac of all rel which is hourby given.
Messay Brodies W.S.
15 Atholi Crescot
Edinburgh EF3 8HA

IN THE ISIGH COURT OF JUSTICE IN THE MATTER OF AUTOMATED SECURITY LIMITED

IN THE MATTER OF THE COMPANIES ACT 1985 NOTICE IS HEREBY GIVEN that an Order of the High Court of Justice, Chancery Division dated the 24th May 1995 confirming the reduction of the share premium account of the above named Company was registered by the Registrar of Companies on the 26th day of May

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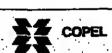
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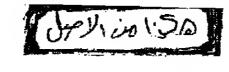
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Telefone (55-11) 289 1431 At the time of Bid Documents purchase, all companies shall present a leiter con

their complete mailing address The receipt of Pre-qualification and Bid Documnets is scheduled for August 03, 1995, at 2:00 PM. at COPEL's office meeting room, in Caritiba. 233 Volumbirios de Patria

The Bidding will be ruled by Law nº 8666, dated June 21, 1993, and by other conditions stated herein and in the Contract Documents. COMPANHIA PARANAENSE DE ENERGIA



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THE CONTRACTOR Service Heer Com

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plete-opposite movies down

under: the claustrophobic The Devil's Playground (God, sex

and schoolboys) and the pan-

oramic The Chant Of Jimmy

Blacksmith (action, agitprop, Aborigines). Then he left home

to hewilder North Atlantic crit-

ics hy turning out a western

(Barbarosa), a political drama

(Plenty), a romantic comedy

(Roxanne), a spy thriller (The Russia House) and a screwball

farce (IQ). Since Six Degrees is all these

combined, Schepisi - pro-nounced like "sceptic" elided with "Pepsi" - may have found

his perfect form. And perfect

Recital

A tenor

to watch

handkerchief for good and

leaves the stage free for the

next generation. It would be

nice to think that the operatic

class of the 1990s was full of

young rivals vying for his posi-

tion, but that is sadly far from

the case. At the moment there

is just one young tenor waiting

His nama is Roberto Alagna and he nobly decided to spend

his birthday in London on

Wednesday, giving a solo recital at the Royal Opera

House, (That in itself was a

signal honour, as few singers

get the orchestra to themselves

for the evening) Born in

France of Sicilian parents; Alagna has a dual cultural her-

itage, which he works assidu-

In London he has so far

appeared in La Bohème, an

Italian opera set in France, and

Roméo et Juliette, a French

opera set in Italy, so it was no

surprise to find this recital programme straddling the Franco-

Whether his voice travels on

an Italian or French passport

is a fascinating question. One

might have expected that a

musical upbringing in the

French tradition would result

in an elegant, delicately-

nuanced. Gallic style of sing-

ing, but hy and large it seems

to be the Italian side of Alagna

that has the upper hand - a

healthy and stirring voice with

halves: the first French, the

second Italian. As is usual in a

solo recital, Alagna took some

time to warm up, but I doubt that he ever has tha lightness

of touch needed to bring arias

by 18th-century French opera

composers like Méhul and

Gluck to life. Solos from Halevy's La Juine and Goun-

od'a Polyeucte allowed him to

show off the voice more effec-

The programme was in two

top notes that ring out.

Italian border.

in the wings.

be time must he approaching when a certain Italian tenor

puts away his white

FRIDAY IUNE

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an assortment of manuscripts, letters, scores and films; to Jun 11 OPERA/BALLET Het Muziektheater Tel: (020) 551

by Wagner. Hartmut Haenchen conducts the Netherlands Philharmonic Orchestra; 5.30pm; Jun 10, 13

■ BERLIN

Konzerthaus Tel: (020) 309 21 02/

Audition for an identity Nigel Andrews talks to the ever-surprising film director, Fred Schepisi t could only happen in Movieland. The director of Six Degrees Of Separation, a brilliant play

hased movie about a man tale that chimes with his own life story. The kid, he says, is suditioning for an idengroup of fast-talking godless New Yorkers, is directed by e slow-talking Australian who almost went into the priest-"Most people feel they'ra gonna be good at something, but never meet the people or Fred Schepisi is most unguessable of all the film-makers who surfed to fame on circumstances that might bring that out. It happened to the Aussie New Wave 20 years me. I never knew I'd be a filmmaker till 1 met writers and ago. First he made two com-

his life, Schepisi sees an Every-

people who challenged my ideas about art and cinema." Like his near neighbour in the movie dictionaries, Martin Scorsese, Schepisi had wanted to be a priest. "I like to think I'm cured now," be says. But his obsession with authority and manipulation in his movies - from the seminary teachers in Playground to the tyrannies of high-society protocol in Six Degrees - may come from a continuing mental wrestling match with Catholicism. He admires its heart, but not its

"I know there's got to be rule and order. But governments

and secret services and church organisations become ends in themselves, no longer serving the purpose they were intended for. Individuality, and our tolerance of it, are terribly important." In Six Degrees he celabratea the characters' eccentricity with some of the most dazzling camera-movements ever seen in a filmed play. As in all Schepisi's best work, they are not just decora-

tive, they define character.
"A lot of film-makers are full of visual bravado when it comes to action, but they can't carry it through into dialogue scenes. They fall back on conventional static coverage: close-up, alternate close-up, medium shot. I helieve you should have the same style throughout the movie.

"In Six Degrees what's important is not the talk hut the effect it has on other peo-ple; the undercurrents. Even John Guare, the writer, got into calling the dialogue 'wallpeper. I decided on these panther-like camera moves so that you feel *anything* can happen. "It pays off in the big phone

conversation between the boy and Stockard Channing as the wife. From different viewpoints you keep looking at the texture and luxury, the 'haven' quality, of har apartment with those warm reds. Then you show the street where the kid is, its ugliness, its aggressiveness. In one shot I also had him 'lost' in a reflection of neon lights when be talks about art, so he looks like a painting."

For Schepisi, it is an Australian's heritage to be obsessed with light, colour and landscapes: even those of a city. The sinister panache he put into filming the desert around Ayers Rock in Cry In The Dark - Meryl Streep as the dingo beby's mother - is at no great remove from the wide-screen bravura he brought to urban angst in Plenty or The Russia

"With most American directors lighting and composition don't matter. It's just, 'Let's make the actors visible and go in tight on them.'
"The Australian new cinema was never interested in follow-

by European, Jepanese, Indian cinema. We wanted to make our own individual, even nationalistic movies: to find out who we were, to celebrate our own 'land' in all senses.
"There wasn't any money

when the New Wave started. The money came because of our first films. I paid for half The Devil's Playground myself. So it was an artist-led movement. The only thing the government did early on, almost hy accident, was set up an Experimental Film Fund. The PM was sitting next to someone at a public rally and literally said, 'I need to announce something that doesn't cost much hut will make a hig news impact. The guy next to him said, how about a film fund."

After that, history rode across the land in glorious echnicolor. With Peter Weir, Gillian Armstrong, George "Mad Max" Miller and the rest. Schepisi led the last major national movie risorgimento of the millennium. Now success has meant dias-

pora and these directors are all



Schepisi: director of 'Six Degrees of Separation' who surfed to fame on the Australian New Wave

over the globe, mostly in Hollywood. I venture the S-phrase. Have they - has Schepisi -"sold out"?

A tiny freezing in the voice.
"I haven't gone Hollywood. I still chart my own course." A tiny thawing in the voice. "What you try to do is enter-

tain and at the same time hope you're saying something that gets heard. But if it keeps being heard by the same small group of people - who're probehly already convinced of what you're saying - you're not really communicating as you could and should,"

Regional Theatre

Courageous 'Holidays'

Thile Steven Berkoff storms away as Coriolanus in the Quarry Theatre, in the Courtyard, West Yorkshire Playhouse's studio space, John Harrison'a brave new play tackles the other big C. Cancer.

Harrison's wife died of cancer two years ago and Holidays is a courageous foray back into the lion's den. The play focuses on Rose, a pretty, middle-aged, middle-class woman, who is holing up in her counsellor's cottage in the Yorkshire Dales to make a decision about her future treatment. She has had a mastectomy, then a shadow on the lung which she seems to have controlled with willpower, and she now has a tumour in her neck. Should she take the medical treatment on offer and suffer the side effects, or battle on, applying mind over matter?
This decision is, ostensibly,

the reason for her retreat. But soon we realise that neither for Rose nor for Harrison is it the real issue. The retreat is a device to enable her to take command of her own life. As Rose confides to the tape recorder, flashbacks to earlier holidays reveal flashpoints in her life.

Is there a psychological or emotional route to Rose's ill-ness? If so, what? Her guilt at not being by her mother's death bed? Her being denied children or the chance to fulfil her artistic nature - both con-ditions engineered by her rich hushand? Or is the problem her husband Arthur himself (Terence Wilton)? It becomes clear that these are problems she should face, and that she should learn to live life to the

Rose embraces her week of solitude avidly, but she reckons without the arrival of Ralph, the odd-job man - a sensitive hulk who can rod a flue and quote poetry without pausing to draw breath. He offers a refreshing change from irons his beach shorts and says eye off the ball for a second, you're out of the game". Soon Rose is enchanted. But Ralph, appealingly

played by David Michaels, turns out to be just a decoy not offered as Rose's solution but as a catalyst to her real solution. But this, a literal flight from everything, seems distressingly superficial.

The production, directed by Harrison himself with Jude Kelly, accentuates the positive, is funny, honest and oever maudlin. Michaels and Wilton do well with their decidedly sketchy characters and the hird-like Morag Hood, as Rose, is lovely - engaging, vulnera-ble, vivid. Elsewhere, however, like the rusty old Aga in the cottage, the play huffs and puffs too much about getting

Sarah Hemming

Continues at the West Yorkshire Playhouse to July 1

Wharton's 'House of Mirth'

n contrast to Martin Scor-sese's unaccustomed delicacy of touch in filming Edith Wharton's The Age of Innocence, director Annie Castledine and adaptor Dawn Keeler have made of the same writer's The House of Mirth an unappealing slab of turn-of-thecentury bourgeois vacuity.

Lily Bart (Jane Maud), living beyond her means among the idle middle-classes and unable once her situation becomes known) to secure a marriage either for love or money, might charitably be viewed as a distant relation of Emma Bovary or Anna Karenina. However, in comparison with these beroines Lily's passions are very

diluted. The piece is intended as social comment as much es drama, but Castledine and Keeler atruggle vainly to imhue their characters with even the

vague substance required to make an audience care for a moment about their complacency and hypocrisy.

As often as not, characters deliver even dialogue straight out to the audience, which ably conveys the impression of simply going through the motions of personal interaction, but personal interaction, but deprives them of even basic pretence of social connection. This distancing is exacerbated hy placing actors at differing levels on Iona McLeish'a set of iron steps and tuhular steel gantries and arcs.

Miss Maud is in control of matters through the first act, in which Lily is feted and courted by a number of well-heeled acquaintances (most notably Ann Firbank as Judy Trenor, the den mother failing to suppress an unbe-coming impulse to gossip). Yet Lily does not establish herself

featuring Flona Shaw as the king;

7.15pm; Jun 12, 13, 14 (2pm) National, Olivier Tel: (0171) 928

Under Milk Wood: by Dylan

Jun 12, 13 (2pm), 14

Thomas. Directed by Roger Michell

and stars Robert Blythe; 7.15pm;

Women of Troy: by Euripides,

directed by Annie Castledina;

Châtelet Tel: (1) 40 28 28 40

New York Philharmonic: Kurt

Masur conducts Shostakovich and

Beethoven; 8pm; Jun 9 Champs Elysées Tel: (1) 49 52 50

National Orchestra of France:

with soprano Monica Pick-Hieronimi,

mezzo-soorano Nadia Michael, tenor

Beethoven's "Symphony No.1" and

"Symphony No.9"; 8pm; Jun 14, 15

Champs Elysées Tel: (1) 49 52 50

Ezio: by Handel. Conducted by

Robert King, directed by Stephan

Consort, Soloists include James

Dominique Visse; 7.30pm; Jun 9, 10

Opéra National de Paris, Bastille

Les Capulet et les Montaigu; by

Medcalf and with the King'a

Bowman, Susan Gritton and

Bellini. Conducted by Bruno

Campanella and produced by

Robert Carsen, Soloists include

Tel: (1) 47 42 57 50

Thomas Dewald and bass Michael

Volla, Charles Dutoit conducts

7.15pm; Jun 9, 10 (2pm)

PARIS

OPERA/BALLET

CONCERTS

translated by Kenneth McLeish and

powerfully enough as an individual to carry off the complete reversal of fortunes which takes place after the interval. Bourgeois tragedy has always been a problematic concept, and is one which this production fails to resolve. When watching theatre, I

sometimes feel like the little girl watching the state opening of parliament, who, on seeing the Lord Chamberlain in all his finery, asked: "Daddy, what's that man for?" Answer, in the case of The House of Mirth, came there none. Cambridge Theatre Company is in the throes of renaming itself Method and Madness; this production lacks either.

Ian Shuttleworth At Oxford Playhouse until June 10 (01865 798600), then

hnt by producing an atterly organic characterisation: bnbbly, intelligent, vulnerable, poignant. As the Senator, Ian Hogg is all immaculate details not yet fully connected. Jack Klaff plays the Ballplayer as a The superlative performance is Alun Armstrong as the Pro-

fessor. Motionless, be conveys powerful thought; in a frail voice and German accent, he communicates a lively spirit and a perturbed mind. This witty play, to which Johnson has added some fine new jokes, could probably be funnier yet; but Johnson, in his role as director, bas concen-trated on establishing its inner truthfulness. Absorbing to watch, and more so to recall.

INTERNATIONAL

■ AMSTERDAM

CONCERTS Het Concertgebouw Tel: (020) 671

 Royal Concertgebouw Orchestra: with the Netherlands Radio Cholr. Mariss Jansons conducts Schoenberg and Shostakovich,

 Mahler in Amsterdam: exhibition on the life and works of Mahler with

Die Meistersinger von Nürnberg:

CONCERTS

 Berlin Symphony Orchestra: with pianist François-René Duchable. Michael Schoenwandt conducts Franck, Bürger, Debussy and Bizet; 8pm; Jun 9

tively, suggesting that he

might excel at Massenet, where

French and italian styles fuse

- as indeed he was to prove

The Italian second half was

all impressive. It is a joy to

hear a young voice, bright but

warm, with plenty of body, no

technical problems, a good

sense of musicianship, pour

out in Bellini's Il pirata and

Verdi's Il trovatore in its youth-

later.

 Berlin Symphony Orchestra: Kurt Sanderling conducts Beethoven and Mozart; 8pm; Jun 15 OPERA/BALLET

Deutsche Oper Tel: (030) 34384-01 Der Rosenkavalier: by Strauss.
 Conductor Jiff Kout, production by Götz Friedrich, 7.30pm; Jun 13, 15 Onegin: music by Tchalkovsky. Premiere at this venue. choreographed by John Cranko, produced by Reid Anderson and

lane Boume; 7.30pm; Jun 14 The Force of Destiny: by Verdi. A new production conducted by Rafael Frühbeck de Burgos and produced by Hans Neuenfels; 7pm; Jun 9 The Masked Ball: by Verdi.
Conducted by Rafael Frühbeck de Burgos/Sebastian Lang-Lessing. produced by Götz Friedrich; 7,30pm:

Jun 12. Tristan und isolde: by Wagner. Conducted by Jiff Kout and produced by Götz Friedrich; 5.30pm;

FRANKFURT OPERA/BALLET

Oper Frankfurt Tel: (069) 23 60 61 Lady Macbeth of Mtsensk: by Shostakovich. Conducted by Guido Johannes Rumstadt and produced by Werner Schroeter, 7.30pm; Jun 11, 15

■ GENEVA OPERA/BALLET Grand Theatre de Geneve Tel: (022) 311 2211

and the second territory and the second second

 Orphee: by Gluck, French adaptation by Pierre Louis Moline. Conducted by Jeffrey Tate, produced by Andreas Homoki. Soloists Include Anne Sofie Von Otter, Barbara Bonney and Elizabeth Futral; 8pm; Jun 12, 15

Roberto Alagna: his duel cultural heritage has produced a voice with an

Mefistofele, he went one step

further, finding light and

shade in his voice to create the

kind of atmosphere that will

send shivers down the backs of

his andiences. Bertrand de Billy conducted the Royal

Any record company with an

ear to the future will have

been knocking et his dressing

room door and it is EMI that

Opera House orchestra.

ful prime. Then, in Boito's has been invited in, signing

Alagna as an exclusive artist

for solo repertoire. After his

inspirational singing of Masse-

net's Werther as an encore they

would be wise to make sure

that is on one of his first discs.

The combination of full-

throated Italian top notes and

French sensitivity could prove

Richard Fairman

irresistible combination of full-throated Italian top notes and French sensitivity

LONDON

7.30pm; Jun 14

CONCERTS Barbican Tel: (0171) 638 8891 London Symphony Orchestra: with soprano Chervi Studer and cellist Tim Hugh. Andre Previn conducts Mozart, Beethoven and Strauss; 7.30pm; Jun 15 Royal Philharmonic Orchestra: with violinist Jonathan Camey. Yehudi Menuhin conducts Mozar Takemitsu and Brahms and Sir Peter Maxwell Davies conducts the London premiere of his "Time and the Raven: United Nations Overture", written for the 50th anniversary celebrations of the UN;

Royal Festival Hall Tel: (0171) 928 8800 Itzhak Periman: violinist with tha Philharmonia Orchestra. Lawrenca Foster conducts Beethoven; 7.30pm; Jun 10

 Itzhak Periman: with the Philharmonia Orchestra. Yoel Levi conducts Brahms' "Academic Festivel Overture" and "Violin Concerto* plus Mozart's "Violin Concerto No.3"; 7.30pm; Jun 13 itzhak Periman: Yoel Levi conducts Bernstein, Barber and Tchalkovsky; 7.30pm; Jun 15 Murray Perahia: planist plays Scarlatti, Handel, Beethoven, Schumann and Chopin; 7.30pm; Jun

Vanessa-Mae: violinist with the

English Sinfonia, Oliver Gilmour conducts Schubert, Bruch, Amold and Schumann; 7.30pm; Jun 14 GALL FRIES

National Portrait Tel: (0171) 306 0055

 Richard Avedon: large scala photographic portraits and fashion photographs; to Jun 11 Royal Festival Hall Tel: (0171) 928

· Art Unlimited: multiples from tha 1960's and 1990's including work by Damien Hirst and Jenny Holzer, to Jun 11 Serpentine Tel: (0171) 402 0343

 Mark Wallinger: exhibition that surveys the full range of Wallinger'a painting, photography, aculpture, installations and video; to Jun 11 OPERA/BALLET Royal Opera House Tal: (0171) 304

 Blily Budd: by Britten, A new production conducted by Robert Spano and directed by Francesca Zambello. Soloists include Graham Clark, Francia Egerton, John Duykers and Rodney Gilfry/Peter Coleman-Wright; 7.30pm; Jun 9, 13,

La Bohéme: by Puccini. Conducted by Jan Latham-Koenig and directed by John Copley. Soloists includa Cynthia Haymon, Nancy Gustafson and Roberta Algana/Tito Beltran; 7.30pm; Jun 10

THEATRE Donmar Warehouse Tel: (0171) 369 1732

 Insignificance: written and directed by Terry Johnson. Cast includes Frances Barber, Alun Armstrong, Jack Klaff and lan Hogg, 8pm; (not Sun) National, Cottesloe

Tel: (0171) 928 2252 Jeffrey Wells, Cecilia Gasdia and Richard II: by Shakespeare. Jennifer Lamore; 7.30pm; Jun 9, 12 Deborah Warner'a new production

1211

■ VIENNA CONCERTS

on tour.

Gesellschaft der Musikfreunde Tel: (1) 505 1363 Les Arts Florissants: William Christie conducts soprano Susan Bullock, mezzo-soprano Susan

Bickley and tenor Marc Padmore to play Beethoven; 7.30pm; Jun 14 Wiener Kammeroper Tel: (1) 512 Viennese Philharmonic Orchestra:

with soprano Deborah Voigt and haritone Bryn Terfel. Gluseppe Sinopoli conducts Schoenberg and Zemlinsky; 7.30pm; Jun 9 Wiener Konzerthaus Tel: (1) 712

South Western Radio Orchestra:

Metzmacher conducts Webern and

with soprano Julie Moffat. Ingo

Mahler; 7.30pm; Jun 12 Viennese Symphony Orchestra: with planist Radu Lupu. Kurt Sanderling conducts Beethoven and Shostakovich: 7.30pm: Jun 10 War and Peace: by Prokoffev Concert performance with Pinchas Steinberg conducting Austrian Radio Symphony Orchestra, Soloists includa Elena Prokina and Marina

WASHINGTON

Shutowa; 7,30pm; Jun 13

THEATRE Kennedy Center Tel: (202) 467

 Angels in America: Perestroika. Tony Kushner's award-winning play about politics, sex and religion. Stars Jonathan Hadary, 7,30pm; from Jun 9 to Jul 9 (not Mon)

Einstein or centuries, there have been bistorical fantasies in drame in which characters who never met in life do so onstage. Schiller hrought Mary Queen of Scots and Elizabeth I together in Mary Stuart: in Trovesties. Stoppard brought Lenin and Joyce and

Theatre

Marilyn

meets

Tzara together. Terry Johnson, who in 1993 had Freud con-front Dali in Hysterin, had in 1982 achieved some exceptionally resonant meetings in Insignificance (filmed in 1985), and it was one of the latter's most delicate jokes that its famous characters are never oamed and hardly need to be. Now Johnson has revived this 1982 play himself, edding several lines that finely improve

In one night in 1953, for different reasons, the Professor (Elnstein) is visited in bis botel room by the Actress (Marilyn), the Senator (McCarthy) and the Ballplayer (DiMaggio). French farce meets political thriller meets historical fantasy meets multilayered illustration of Einsteinian physics. At moments, it hardly concerns this place, this time. these people: it occurs et the intersection of beauty and politics and science and body.

The beantiful conceits of this play include; that Marilyn is e bright girl so fascinated by Einstein and his theories that (a 1995 tonch) she proposes to him; that McCarthy finally leaves the room (another new tonch) saying to all three "To me yon're all of no significance whatsoever": that Einstein is so shattered by the events of his life that be can turn Marilyn down hy saying (yet another new touch) People aren't something I wish to try again"; and that he, a German Jew, can say (an old touch) "We hurnt cniidren" with deep concero. Why say "We"? Because Einsteio has learnt that oo man is an island,

One beanty of watcoing Insignificance at the Donmar Warehouse is that the andience sits on three sides; and so, because we can never see all four characters face-on. we are all the more aware of how intensely relative to each other they are. Given the impossible task of enacting Marilyn, Frances Barber succeeds not by letter-perfect are angles by which her resemblance is remarkable --

geotle giant.

Alastair Macaulay Donmar Warehouse, WC2.

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Financial Times Business Tonight

ompagnie France's flagship industrial and financial holding company, is this week facing one of the biggest crises in its history since the Egyptian canal that bears its name was national ised in 1956.

In the past few days the group has been the subject of a series of rumours suggesting that it is about to be taken over, broken up or fundamentally restructured. These reflect intensifying criticism of its strategy, share price performance and financial results over a period of several years.

The plight of the company is particularly important because, more perhaps than any other in the country, it is seen as a symbol of the country's business establishment and the rules which govern it. These appear to be under

unprecedented threat.
"Suez is a hit like a sick dinosaur." says one senior French executive. "The only question is how it will be carved up; whether it is going to die graciously or in a rather more sad way." While such views may be extreme, few commentators expect the group to emerge unscatbed from its predicament.

The latest flurry of speculation about the company's future came at the start of this week, when the French press reported that the government had blocked a proposed threeway merger involving Suez and two of its largest share-holders. Banque Nationale de Paris (BNP) and Union des Assurances de Paris (UAP). Such a deal would have created a buge financial services group with assets of FFr120hn

While all three companies moved swiftly to deny the spe-cific proposal - and the new government was equally quick to reject suggestions that it had even been consulted on such a plan - they said much more than is habitual in the discreet world of French busi-

Both BNP and UAP - which respectively hold 5 per cent and 6.9 per cent of Suez's shares - made pointed com-ments about the importance of close scrutiny of Suez's strategy and profitability. Both hinted that they were interested in some form of changed relationship or restructuring of the group.

In the middle of the week Suez admitted there had been "preliminary contact" between Mr Gérard Worms, its chairman, and Mr Francois Pinault. the bead of Pinault Printemps

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announced plans of

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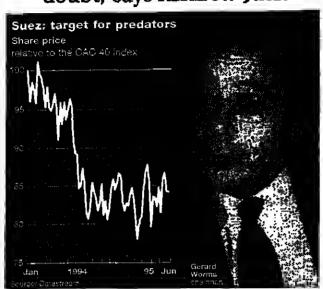
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Plight of a sick dinosaur

A string of serious problems has placed the future of Suez in doubt, says Andrew Jack



Redoute, the retail conglomerate. The implication was that Mr Worms was seeking a white knight to fend off an attack from BNP and UAP.

It is unlikely that any of these developments would have happened without a growing sense of frustration with Suez's financial performance. In February Mr Worms took the markets hy surprise hy unveiling losses of FFr4.7bn, and a provision against its property portfolio of FF17.6bm. But the history of the

group's proh-The company is mucb further. seen as a symbol Founded in 1858 to build of the country's and operate the business Suez Canal, the company faced establishment its first serious shock when

President Nasser of Egypt nationalised the waterway almost exactly a century later. received. Suez started to diver-

sify into a holding company for industrial and banking investments. But a second serious shock came when it was nationalised in 1982 by the socialist administration of the then president, François Mit-

Many commentators suggest holding companies that were

that the beginnings of this crisis date from its subsequent privatisation in 1987. At a subsequent meeting with financial analysts, one of those present recalls with dismay the words of Mr Renaud de la Genière, the new chairman, when asked to outline the group's plans.

We have a strategy - we are going to be big," Mr de la Genière is said to have replied. With a portfolio spanning banking, industrial and service investments, many suggest that the group remains too unfocused

Mr Worms has nevertheless

their investments.

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REALITY.

Worms, who succeeded Mr de la Genière when retired due to ill-health in 1990, insists he has a clear vision for the company to act as an "agent of change"

been unable to improve the performance of the company's in power through Suez's diffishares which have long lagged culties and determined not to the market, offering shareholdbe seen as the man to oversee the demise of the group and its ers little evidence of its ability name. Bnt, as shareholders to provide a good return on gather for next Wednesday's Mr Pierre Flabée, an analyst annual general meeting, he with Société Générale, says: "Suez is like a lot of listed will need to offer some impres sive responses to their con-

Underlying these num-

bers are our accomplish-

Teesside plant in the

United Kingdom, the

largest natural gas-fired

cogeneration plant in the

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very popular in the 1980s which traded at a low discount but have since been repur-chased. Frankly I don't see why it is still quoted."

Several developments have

contributed to Suez's financial problems, dragging it into debt and restricting its ability to invest sufficiently. First waa its heavy exposure to the Paris property market, which has suffered an unprecedented slump touching many financial

Second was the acquisition at the peak of the market in 1988 of Société Générale de Belgique, the industrial holding Belgian state. Finally, a year later, it bought Victoire, the French insurer with which it had long been associated, and which it was forced to sell last

Analysts see these acquisi-tions as part of a broader reflection of Suez'a grand vision as a central cog in the country's husiness community. It has taken key stakes in other flagship private-sector or resented on their boards, and they are interlocked with it in the same way.

Suez has behaved as a sort of glue for the French estab-lishment, says Mr Pierre-Yves Gauthier, an analyst with Goldman Sachs. He says this form of "mutual assurance" has left the group hidebound and unable to take a series of tough decisions.

urther difficulties have stemmed from the presence on the board of several financial and industrial groups with frequently conflicting interests. No single large shareholder can hold sway within the

Views on the performance of Mr Worms, meanwhile, are mixed. Some blame him for the difficulties of the group, which he has led for five years and in which he previously held other senior positions. Others are more patient. They see him as being prevented from taking decisive action by the need to having to deal diplomatically with the legacy of his predeces-

He has certainly proved an effective tactician, remaining

Philip Stephens

The sceptics bargain



Leigh-Pemberton pnt his name to the

1989, he anticipated the ire of Margaret Thatcher. With shaking hand, the then Bank of England governor wrote to the then prime minister to explain his apparent treachery. The central bankers on the Delors committee, he explained, had not usurped her prerogative. They had done no more than set out the theoretical framework for a single currency. What happened next rested with the politicians. Mrs Thatcher did not reply, and soma time later Mr Leigh-Pemberton inquired of her office whether this was an intentional snuh. He was advised to keep his counsel: an aide explained that, if the prime minister had decided to respond, her pen would have

scorched the paper. Six years on this mildmannered Tory squire has done it again. He speaks now as Lord Kingsdown and no longer occupies the governor's chair at the Bank. But the report on economic and monetary union to which he lent his name yesterday will be as welcome to John Major as was his signature on the Delors report

to Mrs Thatcher. The Kingsdown Report, produced under the auspices of the great and the good at the Action Centre for Europe patrons Lords Whitelaw and Howe), will not satisfy those searching for simple answers as to whether sterling should join a single currency. No, it is a grown-up document, reflecting the careful analysis of those whose helief that Britain's future lies in Europe is based on rational analysis rather than hlind ideology. It reminds me of the sort of sensible speech that Douglas Hurd gave before his party was

imprisoned by its Europhobes. The conclusions are positive but also questioning on balance the gains of participation would outweigh the disadvantages, but the uncertaintles and complexities should not be dismissed lightly. It acknowledges the case of those who political union, and that a single monetary policy would seriously inhibit national jurisdiction over fiscal policy.

The authors make two obvious, but too often neglected, points. Abstract debates about whether a single currency is a good or a bad idea are a distraction. If Germany and France press ahead, the issue is whether to be in or out. That decision in turn will define Britain's political as well as its economic relationship with tha rest of Europe. At the core of the equation is an assess of the economic risks (and there will be risks) of participation and of the political costs of standing alone. The ultimate decision, though, must be a

political one. This central virtue of the ness - is what will make Lord Kingsdown such an unwelwhich reaches

beyond the cheap slogans of the Tory nationalists and the outdated romanticism of dewy-eyed Enro-philes And, in =

so doing, it returns the spotlight to the sheer vacuity of the government's stance. The cabinet rests on the absurd position that such vital issues must not he addressed until the moment when others finalise their plans. Some of us remember when the prime minister paraded the Maastricht opt-out as an opportunity for careful, considered reflection. Now it is cast like a ragged veil over the fault lines in his party. Others may discuss the pros and cons of a single currency, ministers of the Crown may not, Kenneth Clarke is for, Michael Portillo is against; ergo the cabinet must promote the cause of unthinking agnosticism.

There is a important deceit, though, in this supposed neutrality. It is the sceptics who hold the high ground. They have taken Mr Major hostage. Now, they boast openly, he will survive only if he joins them. They have a point. In Downing Street these days the talk is

ter must deflect a threatened leadership challenge in the autumn, the last real chance his enemies will have to dislodge him. If he succeeds, he must preserve the fiction of party unity in the run-up to

the general election. He knows where the biggest threat to his leadership lies. Why else would he receive in coming weeks a delegation of his party's most ardent anti-Europeans, Norman Lamont among them? (I am told incidentally that the meeting between Mr Major and his former chancellor will be on the same terms as that between Sir Patrick Mayhew and Gerry Adams – a handshake but no photographs.) The sceptics offer a clear bargain: rule out a single currency for the lifetime of the next parliament and we

will allow you to stay in No 10. I am assured that Mr Major come guest again at No 10. It is not ready to sign a formal demands a debate over Emu note of surrender. To do so would be to

invite not only

the resignation

(who might yet

surprise us and

this summer).

but also of Ken-

Abstract debates about whether a single currency is good or a bad are depart anyway a distraction

neth Clarke and Michael Heseltine. But Mr Major's friends are under no illusion as to the seriousness of the risk to his leadership. The plotting is open and unashamed; the sceptics insist they have the numbers to provoke a leadership chal-lenge in November. So, as he confirmed in the Commons yesterday, the prime minister's rbetoric is tailored to the prejudices of those ha once described as suitable quarry for men in white coats. And thus the latest formulation that "arguably the circumstances may not ever be right" for sterling to join.

His posture for next year's intergovernmental conference takes Mr Major in the same direction. At last weekend's first gathering of the union's reflection group, the pretence was maintained that the IGC would be a modest affair. In the phrase coined hy Sir John Kerr, Britain's permanent representative in Brussels, Europe needs a 6,000-mile service, not

argue that monetary union nothing but two political a brand new car. That judg-demands the substance of imperatives. The prime minis- ment is shared by other governments only in its most techNew tes

1. AT 7.

nical sense.
Sure, there is little appetite elsewhere for another whole-sale institutional upheaval Yes, when they meet later tonight in Paris, President Jacques Chirac will reassure Mr Major that France is not in the husiness of proposing new powers for the European par-liament, or of giving up sovereignty over its defence and foreign policies. But that is looking no further than the IGC's formal agenda.

There are two grand bargains to be struck on the mar-gins which will be far more important in shaping the future of the union. The first will be that between Germany and France on the economic political terms for Emu: and the second between northern and southern states on the financial arrangements which would permit enlargement to the east. The issue of a single currency cannot be detached from the fundamental political debate on which the outcome of the conference will turn.

Now look at the government's stated position. All we now have heard is that Mr Major will veto any attempt to widen the use of majority voting, will block any significant accretion of powers to the European parliament and will not allow any extension of the Commission. It is an approach destined to ensure that the IGC continues bayond: the next election.

But the logic dictates much more than that. A prime minister who goes to the electorate promising to preserve every speck of British sovereignty cannot but at the same moment rule out joining a single currency. Promising never to allow majority voting on, say, the European science and research budget while leaving open the possibility of abolishing the pound is beyond the casuistry even of this government. So the sceptics have won. Perhaps Mr Major will soon echo his predecessor and announce that Britain will join a single currency only "when the time is ripe". She, of course, meant never. But we all know where the formula

LETTERS TO THE EDITOR

Number One Southwark Bridge, London SE1 9HL

We are keen to encourage letters from readers around the world. Letters may be faxed to +44 171-873 5938 (please set fax to 'fine').

Translation may be available for letters written in the maio international languages.

US still faces tough defence decisions

From Prof Harvey M. Sapolsky. Sir. Your coverage of the contest to buy the British submarine maker VSEL makes frequent reference to the wave of mergers occurring among American defence contractors which you describe as having rationalised the US defence industry. Would that this were the case. After all the combinations, we still have eight military aircraft lines, six large private shipyards, five helicopter makers, and four tactical missile producers open and little need for half of them.

The US mergers have shuffled corporate nameplates and officers, but have not elimi-

Sir, I was surprised your

article on Kodak's charges

against Fuji ("Kodak claim

exposes Fuji's grip on market", June 1) made no mention of

their previous locking of borns

in the US. The latter provided

a fascinating glimpse into the contradictions between anti-

dumping and anti-trust law in

the US, and the absurdities

arising from rulings, as well as the intellectual flexibility of

expert witnesses. In the words

of the US publication, The Rushford Report, "dumping

From Mr Tony Miller.

Anti-trust contradictions

nated excess capacity in the defence industry. The lobbying for orders has only intensified Alas, the Congress that seemed ready so recently to cut gov-ernment expenditures bas begun adding aircraft and including some unwanted by the military, to the defence budget. The tough decisions have yet to be made in the US

Harvey M. Sapolsky, director. Defence and Arms Control Studies Programme. Massachusetts Institute of

Technology.

laws make illegal some eco-nomic activities that anti-trust

laws find not only worthwhile

but in the best interest of con-

sumers". No surprise that Hong Kong

will be looking to promote the

interest of consumers in any

future discussion on these issues in the World Trade

director-general of trade,

Hong Kong government.

Trade Department Tower,

Tony Miller,

values echoed elsewhere ton Redskins football team did From Dr G.J. Boris Allen.

Danger of citing Victorian

Sir, Samuel Brittan reminds

us ("Beware the new Victorians", June 5) that viewing the Victorian age as a golden age of morality and probity in the UK is contradicted by the reality of people's behaviour in

In the US, Victorian certainty has its equivalent in calls to return to a more recent morality, to the white American dream of the 1950s. As with a return to Victorian certainty, American conservatives ignore the reality of people's behaviour in the 1950s. Recent research has shown that, in reality, illegitimacy rates were higher in the 1950s, and many social problems were worse

than now In addition, conservatives ignore that this decade was still a time of segregation in the south and of discrimination in the north. For example, the decade started with a land-mark Supreme Court decision removing the legal basis of segregation in schools, only to be followed by violence over federal-mandated school inte-

The federal mandate did not extend too far, however, because at the end of the decade there was still widespread racial discrimination in Washington. DC, the nation's capital - indeed, the Washingnot field a black player until the 1960s.

Given the suspect historical perspectives employed to legitimise returns to earlier moral-ities, each with its social divisions and its exploitation, we can only wonder about the true nature of tha morality

G.J. Boris Allan, 7414 Birch Avenue, Takoma Park. Maruland 20912

From Mr Michael L. Foreman. Sir, Samuel Brittan ("Beware of the new Victorians") quotes at length from that part of Jane Eyre that describes Mr Brocklehurst's abominable Lowood Institution. This he does "as a corrective to tha new fashion for Victorian vir-

Jane Eyre was published in 1847, when Queen Victoria had reigned for only 10 of her 63 years, and Lowood was based on a school that Charlotte Brontë had attended in 1824-25. Calling attention to the evils of pre-Victorian Brltain serves only to emphasise the improvements achieved during the Victorian era.

Michael L. Foreman, 6 The Glade, Kent TN13 3HD, UK

Approach to EU research co-ordination is misguided

From Mr Stelios Argyros MEP. Sir. The Financial Times recently reported on the ambitious agenda of Mrs Edith Cresson, the European commissoner for research and technology ("Cresson pushes her big ideas oo R&D". May 121. Mrs Cresson, you noted. plans to promote industrial collaboration, the development of "strategic" technologies and the EU's role in public

research, But it is another endeavour by the commissioner - that of promoting the co-ordination of national research policles that is proving remarkably

Mrs Cresson wants to use part of an Ecu700m reserve available conditionally to the EU's multiannual "framework"

research programme in 1996 to stimulate supplementary research programmes involving only certain member states, as envisaged in the Maastricht treaty.

This proposal mistakes ends for means. The supplementary research programmes foreseen in the treaty are supposed to be the result of initiatives by member states which together account for 96 per cent of public research expenditure in western Europe. Once member states have devised and agreed to fund such projects, limited Community contributions are

lo assuming that programmes meant to be the product of national co-ordination can be used to bring it about. Mrs Cresson appears to believe

that there is little the member states can do on their own to enhance co-ordination. That is bardly the case, bowever. Member states could be co-ordinating incentives for technological innovation launching specific projects for joint research and increasing competition among national research

To those ends, tha European Commission ought to be focusing on the effective implementation of the "framework" programme, which will lay the groundwork for more national policy co-ordination.

lt will do so by fostering broad scientific and industrial collaboration, improving the quality of information about national R&D programmes and highlighting the compelling need for more efficiency in European research. That, in turn, should make the member states more willing critically to assess their own research EU contributions to supple-

mentary research programmes will be worthwhile considering only if those programmes already exist, if they represent a streamlining of national research activities and if they complement EU programmes. Otherwise the EU risks not only perpetuating inefficient national policies but also indermining its own modest hut valuable research protelios Argyros,

European Parliament,

97 rue Belliard,

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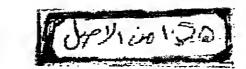
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observers suspect the US position reflects lack of confidence in the

WTO negotiations, and a belief

that it would do better to stick to

aggressive unilateral tactics. That

ise financial services is to enhance

economic dynamism and national

prosperity. Inefficient financial

markets raise the cost of capital

and mis-allocate scarce resources

They also impede the foreign capi

tal inflows on which economies

However, if governments resist

the force of these arguments in multilateral negotiations, they would be unlikely to prove more

amenable to hilateral arm-twisting

outside tha WTO framework. Uni-

lateral US threats to close its mar-

ket would only carry weight if pro-

ducers in other countries were

keen to compete in it. But that is

true of few, if any, financial insti-

tutions in the emerging economies from which the US most wants

concessions. For them, this kind

of sectoral reciprocity is of little

With three weeks until the dead

line for an agreement, the Clinton

administration needs to judge its

tactics carefully. Liberalisation of

services trade was placed on the

WTO agenda at the strenuous US

insistence. After devoting so much

effort to secure that achievement

is Washington really ready to turn

its back on it, in favour of unilat-

tain gains but involve high risks?

The emerging economies, mean-

while, need to recognise clearly

why it is in their own interest to speed up liberalisation - and what

they stand to lose through delay.

If they doubt the importance of

what is at stake, they need only

look at the heavy penalty which over-regulation and weak competi-

tion are now exacting on Japan's

worldwide increasingly depend.

The strongest reason to liberal-

would be a dangerous mistake.

New test for the WTO

The World Trade Organisation is not yet six months old, but it already has plenty of opportuni-ties to prove itself. In addition to adjudicating the car trade conflict between the US and Japan, the WTO is racing the clock to conclude a landmark agreement to open world financial services markets. Though less bitter than the cars dispute, these negotiations also pose a critical test of the WTO's effectiveness and cohesion.

They represent the first serious trial of its ambitions to extend liberalisation beyond frontiers and into the domestic policy arena. Apart from its intrinsic value, a financial services deal would inject political impetus into paral-lel negotiations on telecommunications and maritime transport and could be a launch pad for WTO efforts to agree on multilateral investment rules.

Fallure could exact a high price. There is a real risk that it would unleash protectionist pressures in one of the fastest-growing areas of the global economy. That possibility has been increased by the Clinton administration's threat to exempt trade in financial services from Most Favoured Nation treatment unless other countries chiefly in Asia and Latin America offer adequate concessions in the

That would enable the US to limit foreign institutions' access to its financial markets. If Washington took such a step, the EU would be likely to follow suit. At the least, such an outcome would create much international uncertainty. At worst, it could fragment financial markets. distort global capital flows and encourage mutual reprisals spilling over into other areas of trade.

It is not clear how far Washington's tough stance has won bigger concessions - or even whether that is its main objective. Some banking and financial markets.

chief executive of Nynex CableComms, the UK's second largest cable company. Mr Connell is on a roadshow in the US to promote a flotation of Nynex shares in New York and London designed to raise about £400m. Yesterday's agreed takeover by

esterday was a good day for Mr Eugene Connell,

TeleWest, the largest cable com-pany, of SBC CableComms, the fifth largest, pushed Nynex much deeper into second place in the UK cable industry. But the takeover is likely to boost the market value of UK cable companies, as it provides a first sign of the consolidation in the industry that many analysis see as essential if it is to be successful.

"My best guess is that within two of three years there will be four or five players, and they will have 90 per cent of the market," says Mr Connell, who also chairs the Cahle Communications Association, the industry trade organisation.

The first modest round of consolidation in UK cable took place about two years ago with the larger operators scooping up some smaller ones. and some north American compenies leaving the UK market. But until yesterday's TeleWest deal, the industry remained relatively fragmented, with 16 companies serving the more than 15m bomes covered by cable franchises. Mr Richard Woollam, managing

director of the association, puts it more graphically: "This is going to be a very fast game of Monopoly."

The TeleWest and SBC Communications deal values SBC at £679m. The logic is that there are economies of scale to be obtained on

everything from purchasing programmes and equipment to administration and management. Even more important is the creation of an organisation with enough resources to improve the quality of pro-Allowing for the fact that some franchises are partnerships with

other operators, the new TeleWest will have the equivalent of 358,500 cable television subscribers, 318,000 residential telephone lines and 29 000 husiness lines. The acquisition also extends

TeleWest's geographical coverage from the existing franchises in London and the south-east, the west of England, the Midlands and Scotland. SBC's two clusters of fran-chises are in the north-west of England and the west Midlands from the Black Country to Telford. Other cable groups are likely to follow TaleWest's lead. Nynex is

Mr Alan Bates, chief executive of Bell Cablemedia, the third largest operator, said yesterday he had no intention of losing out. The company has 1.655m homes in its fran-

expected to be on the acquisition trail when its flotation is out of the

A very fast game of Monopoly

Yesterday's takeover bid by TeleWest should boost the value of UK cable operators, says Raymond Snoddy



Tuning in to progress: cable television being installed in Westlea, west Swindon

chise areas and is determined to be a predator rather than a target.

in the US, a similar process of consolidation is under way, although driven by different pressures. Re-regulation of the industry is forcing reductions in basic subscription charges and squeezing the weaker operators.

Only the larger cable companies are likely to be able to invest in the upgrading of old networks necessary to provide the increasing range of multimedia services such as video on demand. Further investment will also be needed if - as seems possible - US cable operators are allowed to offer telephone services, as the UK operators have for more than five years.

The renewed consolidation in the UK comes at a time when the cahle industry appears to be stronger than ever before. The latest figures from the Independent Television Commission, the cable regulator, show that the industry is now generating £230m a year in revenues. The average cable television subscriber is paying £23.32 a month including value added tax compared with £22.61 a year ago.

The number of cable television subscribers has risen in the past three months to April 1 from 908,013 to 963,132. A year ago the total was 642,377. The growth in cable companies' telephony business has been even faster: the number of bomes receiving cable telephony services grew by nearly 500,000 to 872,573 over the year to April.

Some time in the next three months cable is expected to cross two important symbolic thresholds: cahle television subscribers and the number of cahle telephone lines should both pass the 1m mark. In spite of this progress, the share prices of the few listed cable companies are languishing. Some, includ-

ing TeleWest, are below their offer

see some more of the promise fulfilled before becoming more excited - and also to see some improvement in the two main problems facing the industry – "penetration" and "churn".

prices. The markets are waiting to

Cable penetration is the percent-age of housebolds subscribing compared with those that could (because the cable runs past them). The industry average bas stuck stubbornly at between 21 per cent and 22 per cent for the past two years, even though subscriber num-bers have continued to rise. The related problem of "churn" -

or subscribers who are disconnected is more serious. Yesterday SBC admitted its annualised churn rate on television had reached 64 per cent last year, hut had now been reduced. Last year for a time TeleWest had a churn rate of 48 per cent. although it has since heen consider-

Overall the industry churn is almost certainly more than one third and it is clearly a problem that has to be tackled by better credit control, better marketing and better programmes.

"It is not good enough necessarily to say the more channels the better," says Mr Philippe Calteau, managing director of Ceneral Cable.
the French-controlled cable operator which is sixth largest in the UK.
"People don't know about them. We need more British channels."

Some are on the way. A channel has just been launched by SelecTV. featuring the independent producer's programmes such as Birds of a Feather. The Mirror group plans to launch Live TV, offering magazine programmes. And Associated Newspapers, publisher of the Daily Mail, plans to take Channel One, its 24hour news channel, from London to other major regional centres. starting with Bristol and Bath.

The emergence of a clear industry leader in the shape of TeleWest, determined to establish a national brand for cable, is likely to speed up such programming initiatives.

The arrival of such powerful

groupings, impatient to pusb ahead, is causing splits in the industry. TeleWest and Nynex have already reached an agreement to take programmes from British Sky Broadcasting, the satellite venture in which Pearson, owner of the Financial Times, has a substantial stake. BSkyB has more than 3m subscribers receiving programmes through satellite dishes, on more advantageous terms than the rest of the industry is likely to get.

he consolidation of the industry may help to solve its longer-term problems. Swindon, one of the most mature cable networks, has almost the highest penetration rate of 33.9 per cent -22,448 subscrihers out of 66,130 homes passed. This backs the industry claim that when their networks are complete and the roads are no longer being dug up, word of mouth will encourage new subscriptions.

In Leeds, Mr Bates of Bell Cable media says he has had "very very significant success" in reducing cburn to 14 per cent. This has been achieved partly by being more choosy about who is taken on as a subscriber. But the company has also created "lifestyle packages" of services tailored to subscribers' needs, instead of making everyone pay for everything. As a result peo-ple in their 60s are offered programme packages that might interest them rather than cartoons.

"We've got our telepbony churn down to 8 per cent. That's better than BT," says Mr Bates wbo believes there could be another three or four hig cable deals within

Gas controls

Yesterday's report from Ofgas propels the gas regulator further into one of this year's hottest political battlegrounds: the row over whether the framework for regulating the UK's privatised utilities is falling. Ofgas spells out the framework's flaws more tainty and might decrease incenhiuntly than other regulators have yet done. It also shows that there are no easy answers.

The consultation paper tackles the regulation of TransCo, British Gas's transportation and storage business, set up on an arms-length basis from British Gas. to encourage competition in gas supply. At present, TransCo's annual increases in revenues are capped by an "RPI minus X" formula, linked to the retail price index, now the basis of regulation for all

privatised utilities.

One of the main attractions of that framework is that it gives companies an incantive to improve efficiency: between regular pricing reviews, they can keep improvements in profits. However, Ofgas observes, the formula presents the regulator with the huge problem of getting accurate information: It is hard to predict future costs over long periods. Moreover, companies have an incentive to exaggerate estimates, to order to obtain a loose price cap. That problem is acute where the com-pany is partly a natural monopoly, framework; it also suggests why it as TransCo is, because there are no comparable figures from rivals.

Ofgas suggests three main modi-fications of the formula, but acknowledges that each has flaws. reviews might be shortened, per haps to three years. However, this would increase regulatory uncer-

Second, on the premise that capital spending figures are the hard est to predict, and the most easily exaggerated, tha regulator might be allowed to intervene between reviews if those figures proved very different from forecasts. This is worth examining seriously. although it too could reduce efficiency incentives.

The third suggestion, recently embraced by the Labour party, is that profits above a certain level should be shared between custom ers and shareholders. The advantage is that unexpected outcomes are dealt with predictably. But it does not remove the temptation to exaggerate costs, and may, again, reduce efficiency incentives.

Those looking to reform the present rules should not lightly discard tha incentive to improve efficiency. It would be rash to assume that most efficiency gains have already been made, or that better information would compensate. Ofgas's report illuminates may be preferable to the alterna-

Jane Martinson and Chrystia Freeland on western fears about safety in former Soviet republics Nuclear fault lines

hen Leonid Knchma, the Ukrainian presi-dent, promised last dent, promised last Chernobyl nuclear power station by the end of the decade, the European Union heralded the pledge as an important diplomatic breakthrough. For months Brussels had been withholding support for Ukraine's economic reform programme until Kiev

promised to shut the plant. The agreement underlined how atomic power has become a critical factor in negotiations over economic aid for eastern Europe following the explosion at one of Cher-nobyl's reactors – the world's worst nnclear accident - nine years ago.

Western governments have balked at Ukrainian requests for \$4bn to shut the plant, but they are keen to make a contribution. Chernobyl is on the agenda of next week's meeting in Canada of the Group of Seven leading industria-

lised nations. Of the 62 operating Sovietdesigned reactors in eastern and central Europe, 25 are regarded by tha International Atomic Energy Agency as particularly unsafe. Fol-lowing the Chernobyl deal, there are growing fears about the former

Soviet republic of Armenia, where preparations are under way to restart one of the two reactors at Medzamor this summer. Environmentalists say the power station is one of the most dangerous in the former Soviet Union. The Armenian plant, 30km from

the capital Yerevan, is 20 years old and built on an earthquake fault line. Although unscathed in the 1988 Armenian earthquake, public pressure in Armenia led to the closure of the two reactors in 1989. Safety experts from the agency

visited Medzamor in April this year. Their report raised a number of concerns over and above that of seismic risk including the lack of trained managers, the inability to pay for new and spare parts and, particularly, the fragility of the main reactor vessel.

But the Armenian government is unsympathetic to western worries about the reactor's safety, arguing that its citizens need electricity to counter a severe energy crisis that has left them freezing in winter. "We know this reactor better than anyone else and we are more interested than anyone else in its safety," says Mr Suren Azatian, site manager at Medzamor. "I might be mors sympathetic had anyone helped us over the past two years, hut no-one, apart from the Russians, who have belped us a lot, has done anything"

Some westerners acknowledge

'No-one apart from the Russians, who have helped us a lot, has done anything'

that Armenia, suffering severe ensrgy shortages because of eco-nomic blockades imposed by both Azerbaijan and Turkey, is in a difficult position. One agency official says: "The Armenians have little choice. There is a critical shortage of gas, oil and electricity and they can't afford the luxury of keeping two units switched off. There has to

be a halance between what they can afford and what is ideal." In spite of early warnings that Armenia was determined to restart Medzamor, the industrialised coun-

tries of the west have offered little help. "There have been a lot of words from various G7 countries to Armenia not to open the plant," says Mr Mark Tomlinson, the European Bank for Reconstruction and Development director for Ukraine and Armenia. He adds: "But there has been virtually no assistance to develop alternative energy strate-

Various plans have been put forward but only a proposed gas pipe-line to Iran looks likely to come to fruition. Impoverished Armenia's longstanding conflict with oil-rich Azerbaijan has made western governments, eager to win lucrative Caspian sea oil contracts, reluctant to be identified too closely with Yerevan. "Interests in nuclear safety can be completely subordi-nated to oilier interests," says one senior western aid official.

Only Moscow, which, because of

Armenia, has been sending nuclear fuel and parts to Yerevan hy air. has helped its traditional ally in the Transcaucasus. Mr Vahan Papazian, the Arme

the blockade of land routes to

nian foreign minister, feels the west has to be provoked into action. "I have come to the conclusion that first we must start the reactor and then the west will belp us," be says. A similar calculation appeared have been made in Ukraine, which restarted one of the reactors at Chernobyl after the accident, disregarding western objections. Ukraine's acquiescence in agreeing to close the entire complex comes at a high price.

In its efforts to ensure that the former Soviet Union's nuclear reactors are operated as safely as possible, Europe is faced with the need to come to terms with the political bardball many of the energystarved former Soviet republics are learning to play. As the reopening of Medzamor later this summer is likely to underscore, it will not be enough simply to insist that the the Soviet Union comply with the safety standards of prosperous western Europe.

Emu decision

In the UK and certainly within the Conservative party, European eco-nomic and monetary union has Action Centre for Europe (ACE). become a taboo topic. The disagreements are by now too deep and painful. The response has been to assume that Emu will not happen; or, if it does, that it will not work; and, in any case, that nothing will happen for years and years - or at least until after the next election.

Yet it is more probable than not that some form of Emu will be put into effect by the end of this decade. Certainly, the European Commission, under the determined direction of Mr Yves-Thibault de Silguy, is doing its best to prepare the way, notably with publication at the end of last month of its "green paper" on tha practical arrangements for the introduction of the single cur-

All depends on Germany and France. Yet Germany cannot renege on its offer of Emu without doing irreparable damage to its most important bilateral relationship. Meanwhile, it would be downright frivolous for France to insist that Germany sacrifice the D-mark only to fail to meet the

Maastricht treaty criteria itself. Where does this leave the UK? With an opt out and a headache. Why it has that headache can be lution of the continent. This understood by perusing two reports published yesterday. One, from the Institute of Directors, never have to be made.

concludes that the UK should not under the chairmanship of Lord Kingsdown, former governor of the Bank of England, concludes that "on balance...the witnesses we heard and the evidence they gave, tended to weigh in favour of British participation." These two reports underline

three points: first, that the issue of participation must be thoroughly debated now, not left to a hasty decision at the last moment, second, that economic arguments for and against British participation are complex and far from decisive: third, that even if the political consequences of Rmu are debatable and fiercely debated, "the Maastricht plan is politicallydriven", as the ACE report notes, and "is likely to have far-reaching

political consequences".

Indeed it would. Emu would, in principle, be an eternal commitment. If the UK were to enter, its politicians would, at some point, have to defend policies that are blamed for economic stagnation and are made by an unaccountable central bank located in Frankfurt. If the UK were not to enter, politicians would have to admit that the UK bad stood aside from the subsequent political evochoice will never be easy. But it would be idiotic to assume it will

Kristol clear future?

■ If you don't immediately associate media mogul Rupert Murdoch's name with serious political analysis and argument. think again - maybe. Murdoch has been casting his predatory eye over the American conservative magazine scene for a while. But it is with a greenfield endeavour that he is poised to pounce. The Standard, its 48 pages published out of Washington DC every Monday, hits

the news stands in the autumn. Bill Kristol, a well-connected Republican strategist who is the new mag's editor and publisher, had already roped Murdoch in as a donor to a thinktank called Project for the Republican Future which he set up in November 1993.

The Republican Future proved nearer than anticipated, and Kristol is now chucking in the think-tank and turning to print - with backing from Murdoch in the region of \$5m.

New Republic magazine's loss of influence among the conservative intelligentsia has been a factor in Kristol's favour, and its columnist Fred Barnes has been enticed aboard. Deputy editor is John Podhoretz, author of a scathing book about the Bush White House. and David Brooks has also quit the Wall Street Journal to join in the ñm.

Meanwhile, Kristol reckons he is armed with the necessary

guarantees of editorial independence. "When we attack powerful congressmen, Murdocb wants to be able to disavow any knowledge of our activities," be says cheerfully.

Bonding business ■ When ISMA, the Eurobond trade association and regulator, named its

new chairman recently, there was an audible sigh of relief. For Michael Baring had been in line for the three year post. Although Baring, formerly a director of Baring Securities and a

cousin of Peter Baring, has actually done well for himself in the post-ING-rescue constellation, he resigned his seat on the ISMA board following the Barings collapse. At that point Rijnhard van Tets of ABN Amro was co-opted to the board to serve out Baring's remaining two-year term of office and now to take on the

chairmanship. Despite the general impression of ISMA being an Anglo-Saxon preserve, six of the eight past chairmen have been continental European bankers. Van Tets, ABN Amro's board member for global investment hanking, doesn't upset that pattern.

Moreover, the continentals are rather in vogue at the moment what with Marcel Ospel poised to run Warburg after the Swiss Bank Corporation "merger" and Hessel Lindenbergh running Barings. With

the Dutch in spending mode these days, the boys at Schroders, for instance, might be well advised to treat ISMA's chairman with some respect. Who knows, one day he could be their new boss.

OBSERVER

Getting shirty ■ Staff of Warburg's Hong Kong office are now sporting an interesting T-shirt. On front, it

reads: S.G.Warburg Asia 1972 - 1995. And on the back: Built by Germans. driven by Brits, jilted by Americans, dismantled by Swiss. Post haste

■ An update to Observer's story last September concerning the Swiss army's dastardly intentions towards its flock of 30,000 carrier

Do not underestimate the Swiss,

worldbeating experts in referenda. The army's idea of disbanding its trusty troop of messengers has sections of the burghers in a flap. People want the squad enshrined in the constitution as a necessary service. These hirds are cost effective, they argue, and jolly well camouflaged among their civilian

brethren. Under the outgoing system, 7,000 professional military birds are supplemented by as many as 23,000 privately owned fowl rented to the military for training exercises. People suggest a new law whereby

all owners of carrier pigeons would be required to lend them to the army, with the costs split between tbe military and civil organisations. This being Switzerland, the pigeon fanciers simply need to collect 100,000 signatures by

November next year and the issue will be put to popular vote.

Up the wall

■ The German tourist is badly in need of a bit of good PR. But an ad run recently by Douwe Egberts, Sara Lee's Dutch subsidiary - m effect inviting spray-can-toting Germans on a jolly to London – does the breed anything but a good

Der Spiegel, the German weekly. has been carrying a promotion for Douwe's Drum hand-rolled tobacco. it depicts a photomontage of a blank wall against the backdrop of Tower Bridge and explains: Downtown London. There it is - a big, empty wall ... Wanted,

an idea for this wall." Downtown? The building turns out to be in Camden, north of Regent's Park, but then this is not a geography quiz. On offer for the best graffiti or

mural notion is a week's trip to the UK capital during which the lucky winners will "transform" the brickwork - under the watchful eye of "professional artists".

Douwe Egberts assures Observer that "this is all absolutely legal" ever so slightly missing the point.

Financial Times

50 years ago Tax evasion in France

Paris: The Government has decided to tighten still further the net it has been diligently drawing around prospective victims of the capital taxes as a result of a gap through which certain persons thought they could escape identifying the ownership of bank-notes and Treasury bills which must be

exchanged before 15th June. The method was to use bank-notes in hand or obtained through the sale of Treasury bonds to purchase Government or other bonds with the intention of selling a few days later and obtaining the proceeds in new notes. Bonds were excluded from the recent ordinance compelling registration or deposit with the banks of all bearer shares.

An ordinance promulgated today compels bankers and brokers to verify the register and hold at the disposal of fiscal agents the names and addresses of all persons for whose account they sell bonds on or off the warket, under pain of heavy penalties up to a maximum fine equal to the net proceeds of the sale or purchase.

Agreement paves way for new legal authority

UK and China reach deal over Hong Kong courts

Britain and China are expected today to announce a landmark agreement on Hong Kong's legal system, paving the way for the creation of the colony's supreme legal authority after 1997.

The terms of the deal will this morning be put by Governor Chris Petten to his executive council, or cabinet, where no objection is expected.

The agreement will be widely welcomed in Hong Kong. although objections are expected from some sections of Hong Kong's legislature and legal profession, which remain suspicious of Britain's and China's motives. In general, however, husiness confidence will receive a hoost

For Britain, the egreement is larly difficult period for bilateral ment in mid-1992. Last night, British officials

were cautious about predicting a thaw in relations, pointing out that Hong Kong's transition to Chinese rule in two years' time would remain a challenging exer-

The court of final appeal will replace the judicial committee of the Privy Council as Hong Kong's highest appellate jurisdiction.

It is understood the two countries have agreed that the court shall come into force on July 1 1997, but that legislation enabling its creation will be presented to Hong Kong's legislature this month. The Privy Council will remain in use until the end of

China dropped its demands that an extra-legal "post-verdict remedial mechanism" be set up judgments. British officials said

concessions. It has agreed to dissolve a 1991 agreement with China that the court be set up before Hong Kong's 1997 handover, while retaining an aspect of that deal which limited to one the number of judges from for-eign common law jurisdictions that can sit on the five-judge

Aid package for Japanese banks disappoints markets

The Japanese government awaited package of measures aimed at providing assistance to the beleaguered banking system, but the initiative was well short of a wholesale rescue plan and disappointed financial markets.

The measures announced by Mr Masayoshi Takemura, finance minister, were a response to calls for action to help banks lift the burden of bad loans they carry as a result of some imprudent lending in the property boom and

bust of the last decade. Banks had boped the proposals would include assistance, in the form of direct funding or tax relief, to belp them eliminate problem loans. But most of the measures were merely minor modifications of existing policy.

The main element of the pack-

that the Bank of Japan would provide emergency funding, as and when necessary, to troubled banks, a policy already enshrined

efforts to increase the funding hy the banks themselves of the Deposit Insurance Corporation, the main vehicle for providing compensation to depositors in collapsed banks, tougher require-ments for had loan disclosures and further encouragement of

Japan's banks are estimated by the government to have at least Y40,000bn (\$474bn) in bad debts, about 6 per cent of their total lending. Some smaller institutions are thought to be on the

efforts would be effective. "We put together fairly bold measures age was a public commitment for the disposal of bad loans," he

Britain has made a number of

This compromise will provide mmunition for Mr Patten's critics who, scenting such a deal, have already accused Britain of selling out the rule of law in

The possibility of a deal on the court was signalled earlier this week when Mr Qian Qichen, China's foreign minister, said Britain and China could work out an

By Gerard Baker in Tokyo

in the central bank's constitu-Other measures included

mergers among troubled banks.

verge of collapse. Mr Takemura insisted the

said. "I think we can overcome the problem."

Most analysts disagreed. "This Most analysts disagreed. "This is deeply disappointing, deeply depressing," said Mr David Threadgold, financial sector analyst at BZW in Tokyo, "All it says is we will continue doing what we have been doing and we hope things get better."

The use of public funds to rescue failed hanks is highly unpopular among Japanese tax-payers. Many regard the banks' problems as the product of their own incompetence or venality.

The finance ministry did its best to allay public fears by stating several conditions for the use of such funds, including the dismissal of the existing manage-ment of a rescued bank and the use of funds from other financial institutions.

> Looser money ruled out as a cure, Page 4

for pact between Israel and Syria

By Julian Ozanne in Jerusalem

Mr Warren Christopher, US Israel yesterday to begin what many believe will be his best chance yet of a breakthrough in talks between Israel and

Mr Christopher said it was a

reached between Israel and Syria." Mr Christopher said. "That's a very desirable step for-ward which will make it possible for military-to-military talks to nificant basis."

Commenting on today's sum-mit between Mr Hosni Mubarak,

Mr Shimon Peres, Isreeli foreign minister, said peace with Palestinians and Syria and warmer relations with Egypt were "three momentums moving together".

very serious negotiations with a new party - the Syrian party, and we attach a great deal of

newspapers welcomed Mr Christopber's visit and his efforts to

obstacles that remained.

On the Israeli-Palestinian peace

Hopes rise

secretary of state, arrived in

time of great opportunity for comprehensive peace as Israel and Syria were set to begin their most important negotiations in four years; Israel and the Palestinians were about to clinch the agreement for the second stage of their peace process; and Egypt and Israel would consolidate their relations at a summit in

For the first time since the Madrid process began four years ago, there's been a framework for discussion of security issues begin before the end of the

Egypt's president, and Mr Yitzhak Rabin, the Israeli prime minister, Mr Christopher said: "I think that can be an important step forward, a new page between Egypt and Israel who have such a strong capacity to work together to help the peace process forward."

We are beginning, apparently, importance to negotiations with the Syrians because this may be the last part of a complete peace", Mr Peres said.

Official state-owned Syrian bring peace with Israel.

Israeli officials said that the fundamental difference this time was that the US was convinced that Syria was genuinely ready to try to strike a deal within the next six months, despite the

process, efforts to conclude an agreement on Israeli troop redeployment in the occupied West Bank received a boost yesterday as a senior Palestinian official said an agreement was close.

israel and the Palestinians earlier announced a breakthrough on the second component of an overall accord - the transfer of West Bank powers from Israel to Palestinian self-rule. The third and last part of negotiation con-

THE LEX COLUMN

GEC's big guns

Lord Weinstock, GEC's managing director, is like a rich man in a Rolls-Royce who rams a Mini to prevent it from stealing his parking space. The company's £835m (\$1.3bn) bid for VSEL makes no sense looked at in isolation. Paying 20 times earnings for a business whose profits could fall off a cliff in three years seems crazy. However, GEC's bid is likely to stop rival British Aerospaca from snatching the warship manufacturer from under its nose. Without VSEL, BAe will be smaller and financially weaker than it would have been; and therefore easier prey for GEC at some later date.

Lord Weinstock has shown the power of his cash hoard. BAe will be ard-pressed to raise its cash offer by the 35 per cent that would be needed to match GEC's, even with its innova-tive "frombone" rights issue under its belt. Meanwhile, fighting GEC with paper is likely to be self-defeating. The more shares BAe offers, the greater the risk that its own share price will collapse, which would in turn reduce the value of its offer.

GEC supporters point out that, even at 20 times earnings, acquiring VSEL would not be dilutive. This is because the group earns only around 51/2 per cent on its £3bn cash pile. Howeve that only goes to show that GEC should put its cash to a more productive use. An attractive option would be to buy its own shares; at around 15 times earnings, they look a real bar-gain compared with VSEL's. But GEC seems unlikely to do this, if only because its remaining cash mountain would come in handy if the govern-ment ever allows it to bid for BAe.

Three of the four rumours enveloping Zeneca were dispelled yesterday. The group is not planning an imminent acquisition of Fisons or Pharmacia, nor the immediate disposal of its non-drugs operations. The fourth possibility, a hostile bid for the company, remains a possibility. Zeneca is an attractive target: It boasts a strong pipeline of new drugs, and the existing portfolio is untroubled by impending

However, the expected price for a bid of about £12.50 per share values the company at 26 times earnings, far higher than recent deals. The community of those with adequately thick wallets is small. Moreover, few of these predators would be interested in acquiring the speciality chemicals and

Share price since flotation relative to the FT-SE 100 index

agrochemicals divisions. True, these could be resold; but the disposal price might not look attractive, because no potential huyers could emulate

Zeneca's extraordinarily low tax base. Zeneca is therefore more likely to become predator than prey. It may not be planning an imminent move, hut that does not mean the status quo is defensible. The logic of grouping agrochemicals and specialities with medicines was always tenuous and their sale could raise more than £3bn. The proceeds could be used to boost Zeneca's drugs division whose size remains sub-optimal. Drugs companies need to launch products globally to receive an adequate return on their research and development: Zeneca lacks distribution in Germany, Italy and Japan. Scale for scale's sake is senseless, but the case for an acquisi-

Italian referendum

Sunday's complex Italian referendum addresses several important themes, but there is one issue at the heart of the vote: the political future of former prime minister Mr Silvio Berlusconi. When Mr Berlusconi resigned last December, it was widely assumed to be only a matter of time before the media magnate clawed his way back into power. However, his position has been weakened by disastrous results in the regional elections.

A "ves" vote on the central question would mean Mr Berlusconi losing two of his three channels and with it the power to influence 45 per cent of Italy's television audience. This would probably bring an end to his leadership of the right-wing political bloc.

October elections would then the unlikely. They might even be post-poned until mid-1996. The Italian parliament would be reluctant to embark on an election in the first half of next year when tha country holds the Euro-

Even if Mr Berlusconi wins, his political future is far from assured. Italy's constitutional court is pushing for media ownership changes. Meanwhile Mr Berlusconi's Fininvest is under the scrutiny of tha magistrates. The technocratic administration of prime minister Mr Lamberto Dini could therefore have longer to run, providing time to finalise an anti-inflationary budget and a more rational privatisation programme. The finan-cial markets should welcome such a move, even if it adds little certainty to the long-term future.

Gas regulation

Yesterday's consultative document from Ofgas throws wide open the pric ing regime for British Gas's transpor tation business. Gas's core monopoly business accounts for more than half cow, as the rest of its business is opened up to competition. But the widening of the debate to include the con-cept, as well as the calculation, of the price cap regime is not necessarily bad news for shareholders.

The consultative document suggest that the rate of return on new invest ments of 61/2 to 71/2 per cent envisaged in the Monopolies and Mergers Commission'a 1993 report may be too high for a mature business with relatively low investment needs and also that the company may have overvalued its assets. So a tightening of the current regime seems on the cards. In questioning the validity of the

price cap regime, Ofgas points out the difficulties in getting accurate information. The gas regulator is worried about the danger of repeating the mis-takes of the electricity regulator, who is currently reviewing his lax pricing regime. Civen the uncertainty in the rapidly changing gas market, the price cap regime could be as risky for the company as for the regulator. If Gas made excess profits, political pressure to re-think the pricing formula before the end of its life would be great. But the standard price cap still has the proven advantage of providing strong incentives for efficiency.

Additional Lex comment on Pilkington, Page 20

EU single currency

Continued from Page I

tions, which had no economic justification, damaged economies and job prospects. Such turbulence could increase in today's global financial markets. Without Emu, exchange rate uncertainty and waves of speculation would dominate Europe's currency

used as instruments of economic policy and the disciplinary effect of the EMS rules and the Maastricht criteria on economic con-

and showers with maximum temperatures

Conditions in the UK will improve as a Showers will decrease and there will be sunny spells. The Low Countries, most of Scandinavia and eastern Europe will

west Europe will stay below seasonal levels. During the weekend, high pressure near south-east Europe will produce sunny

skies with isolated thunder showers.

We wish you a pleasant flight.

Lufthansa

Five-day forecast

GEC's bid for VSEL

bid again was overruled by Mr Michael Heseltine, UK trade and industry secretary.

down at 322p.

BAe has tax losses built up in

than GEC as a result.

Continued from Page 1

share offer. GEC shares closed 2p

other parts of its business, which

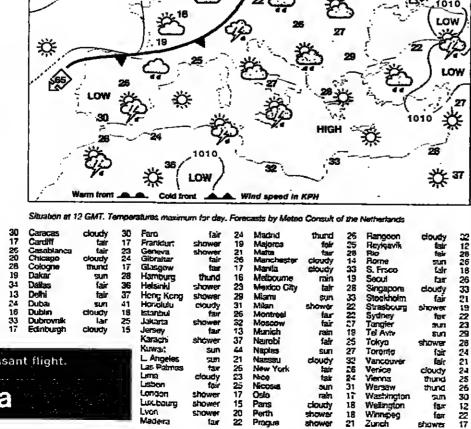
with a rights issue and could well return with a higher offer if it felt that it was justified.

> advantages mean that we can Some stockmarket analysts

accept that some dilution of earnings as a result of paying a high price for VSEL would be justified for either company given the strategic importance of the deal. GEC has until July 6 to post its

"On any rational basis, our tax GEC's higher than expected bid was seen as an attempt to recap-ture the initiative from BAe. afford to pay more than GEC for this business," one BAe adviser BAe's shares closed 14p lower at said. "The question is do we want 527p, cutting the value of its

Devaluations would again be it could set against future VSEL profits, while GEC has no such advantages. Analysts bave esti-mated that BAe could afford to offer document for VSEL to pay £2.50 a share more for VSEL shareholders, after which the hid must be resolved within 60 days. ALCOHOLOGY CHARLES Europe today A small depression will deepen over that North Sea, giving a lot of cloud, rain and showers over southern Norway, eastern England and most of the Low Countries. Winds in coastal regions near the decression will increase to fresh or strong The north-westerly flow will keep temperatures in north-west Europe below seasonal levels, from 12C to 15C. A wavering front crossing central Europe will give rain and thunder from Poland and over Switzerland to north-east Spain. Eastern Europe will have sunny periods



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We are delighted to report a good set of results for the year, Revenue earnings and realised capital profits were both particularly strong. 3i also enjoyed a good year for investment and we continue to see an active flow of investment opportunities in the UK and in continental Europe.

HIGHLIGHTS

■ Net Asset Value per share increased 10.5% from 313p to 346p.

■ Shareholders' Funds increased from £1.85bn to £2.05bn,

■ Amount invested increased 23% from £357m to £440m - plus £103m of co-investment funds.

■ Total dividend of 7.2p for the year — up 10.1%,

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Myth and reality of labour in the global economy

Engels in the Communist Mani-festo of 1848 who first coined the stirring phrase "workers of the world unite". But is it possible to talk realistically about global

employment today?

It has certainly grown fashionable to point to the rapid rise of an integrated global economy. On the money markets this makes sense. Computer technology and advanced telecommunications combined with deregulation has globalised international finance and made capital highly mobile.

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However, the evidence is far less convincing when it is suggested employment is heading in the same global direction, despite mounting fears among workers in developed countries that their jobs are about to be undercut by cheap competitive labour from the south.

Indeed, in a fascinating article in the latest issue of Daedelus, the magazine of the American Academy of Arts and Sciences*, Vincent Cable from Britain's Royal Institute of International Affairs points out that "globalisation of labour was more advanced in earlier genera-

final decades of the last century up to the outbreak of the first world war. In every year from 1880 to 1913 between 600,000 and 1.5m Europeans crossed the Atlantic in search of work and a new life to the coun-

tries of north and south America. This was, Cahle maintains, a much greater proportion of the population of the host or originating countries than the volume of migration we are witnessing in the 1990s from poor to rich countries. Moreover, both China and India, which were large exporters of people in the past, are no longer so today. "The decline in the importance of mass labour migration as a global phenomenon is even more striking when we consider the potential for migration as represented by the difference in living standards and life opportunities between rich and poor countries is now so much greater than a century ago," explains Cable. He accepts there is illegal immi-

gration from central and south

America and China into the United States, as well as a rise in the num-

tions than it is today". Ha reminds us just how unrestricted the pattern of world employment was from the confirmation from south-east Asia to Japan, and that this might suggest strict state controls on migration flows are powerless in the face of strong market forces. But Cahle maintains the trend in

most countries is for governments to strengthen, not weaken, restrictions on the movement of labour across their frontiers, pointing out that the North American Free Trade Agreement has tightened up and not relaxed cross-horder employment movements, while the Gatt negotiations mostly excluded free trade in services that involved labour migration. "Cootrols over migration (to the extent they are successful) could be said to represent a powerful brake by the nation-state on globalising forces," writes Cable. But he admits this assertion needs to be qualified by two important caveats.

First, "significant and distinctive

minorities" have grown up recently in the labour markets of Germany, Scandinavia, France, the Gulf states and Japan. Second, labour migration restrictions used by govern-

ments apply "overwhelmingly to the unskilled and unqualified". People looking for a job across national borders who already have a good income or useful professional qualifications that employers need, such as symbolic analysts -

Sweeping talk of globalisation belies the detailed variety of the employment scene between one country and another

the global "new community" highlighted by Robert Reich, President Clinton's labour secretary, in his influential book The Work of Nations - are exceptional because of their ohvious ability to succeed in finding employment in a genu-inely high skilled and international lahour market. Cahle agrees that "national economic sovereignty is being eroded" in the face of global pressures, but this is happening only "slowly and differentially".

Moreover, as the European Union and, to a lesser extent, the US indicate labour migration control in an increasingly interdependent world economy enables governments in high wage countries to protect the real pay of some segments of their own workforces from external competition, especially in the non-

It is also clear that strategic coalitions of workers and national husinesses can still combine effectively against what they see as the threat of globalisation in sectors such as agriculture, steel and textiles, where Cable argues there is an "active use of anti-dumping measures to restrict unfair, low-cost competition". Indeed, Cable argues, the "inexorable advance of globalisation" remains "fragile and reversible", and without strong global (and regional) rules it can be rolled back. In his opinion, "global eco-nomic governance - the co-operative structures within which nationstates have to operate in a globalised economy - hangs somewhat precariously hy threads of common understanding. If they snap, we could see the resurrection rather

than the death of the nation-state". But national differences in employment markets remain strong even inside the European Union. The latest annual report from the European network for small and medium sized enterprises high-lights the wide diversity between workforces across western Europe.

Temporary work - defined as working on a contract with shorter than standard duration of hours was carried out by 10 per cent of women and 7 per cent of men in 1991 in the EU labour force. However in Spain, 22 per cent of men and 28 per cent of women were employed in temporary work, while next door in Portugal the proportions were 9 per cent and 10 per cent respectively. In Italy, only 3 per cent of men and 8 per cent of women were employed in temporary work. The fastest growth in temporary employment was in France where it rose from 3 per cent for both men and women in 1983 to 7 per cent for men and 10 per cent for women eight years later.

Significant differences are also apparent in the age distribution of the workforce between EU states.

many as three in every four workers are aged 26 to 49, in the Netherlands nearly a third of workers are under the age of 24, with half of them employed in the retail sector,

hotels and catering.

Compare this with the Swedish lahour market, where a third to two-fifths of the workforce in all enterprises are aged 35 to 49. But in that country, smaller companies now have a highest density of young workers employed, with one in five of the 16 to 25-year-old work-ers holding jobs in enterprises

employing fewer than 99 employees. All this shows that sweeping talk of globalisation belies the detailed variety of the employment scene between one country and another. The tenacity of custom and practice in employment are too easily ignored. Global labour remains as much a chimera as it did at the time of the Communist Manifesto.
*Daedelus Vol 124 No 2 from 136 Irving Street, Cambridge, Massachu-setts 02138 \$7.95. †Observntory Report from EIMI, PO Box 7001, 2701 AA. Zoetermeer. The

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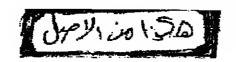
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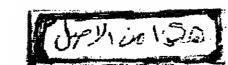
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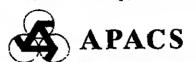
The new Chief Executive is to be appointed following the retirement of Mr R 1 L Allen, who has held this position for the last 7 years.

The APACS Chief Executive is a high profile appointment within the financial services industry in the UK, Europe and beyond. It provides an excellent opportunity for an exceptional person to make a significant impact on a key industry and to participate at a very senior level in relationships involving financial and governmental organisations and national and international money transmission services.

The Role The new Chief Executive will be responsible to the Council of APACS (comprising senior executives of APACS members) for all the very wide range of activities of the organisation including response to radical change, developing and representing the UK financial services industry's views on money transmission issues, and maintaining the financial and operational integrity of UK payment systems.

Candidates need to be senior individuals of statute with the ability to provide leadership, and command respect and trust, and with well developed inter-personal and managerial skills. They must be able to manage senior level relationships with major financial institutions. government and international bodies concerned with money and money transmission. It is unlikely that a candidate who does not have in-depth experience in finance and/or the public sector will be successful

Please send a brief CV, in confidence, together with the reasons you believe make you suitable for this position to: BoxA5542, Financial



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slarte: - equally at home with responsibility as part of a team or on your own. These roles offer the opportunity to work in a progressive and creative financial environment and offers excellent potential for career progression.

Interested candidates should contact John Axworthy or Matthew Barnes, quoting reference CF112 on 0171 629 4463 (daytime) or 0181 675 1741 (evenings) or send a full Curriculum Vitae, promptly to Harrison Willis, Financial Recruitment Consultants, Cardinal House, 39/40 Albemarle Street, London

Other essential attributes include HARRISON

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Retail Dealing Manager

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relationships with third party market counterparts and other trading and market professionals.

You must have at least five years' combined dealing and management experience, gained within a retail stockbroking or similar environment. Knowledge of the UK market is essential, as are operational and man-management skills, especially the ability to deliver success through leading others. You should also have an understanding of the retail customer and contacts in the City's professional community.

We offer a first class remuneration package and a career development opportunity that is second to none. Please write with full CV, stating current salary and contact number, to: Sue Randall, Fidelity Brokerage Services, Kingswood Place, Tadworth, Surrey KT20 oRB.



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We now wish to recruit an experienced researcher to manage the company's investment research resources. Responsibilities will include undertaking international investment research across a wide range of markets, optimising the use of databases available.

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To apply for the position, please write, enclosing a full CV to: Carole Judd, Cld Mutual Portfolio Managers Limited 2 Bartley Way, Hook, Hampshire, RG27 9XA.

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To be a candidate you should have experience of trading equities with an investment manager or bank. Preference will be given to candidates with knowledge of international stock exchanges and trading conditions. The company offers an attractive remuneration package.

To apply, please write with CV to: Damien McCawley, John Sears and Associates, 2 Queen Anne's Gate Buildings, Dartmouth Street, London SW1H 9BP. Tel: 0171-222 7733 or Fax: 0171-222 3445.

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· FINANCIAL TIMES

The Financial Times, the world business newspaper, is inviting applications for the position of writer on the Lex column. Lex, which is one of the most widely read parts of

the paper, comments daily on the world's main business and financial stories. The successful applicant will be part of a team of five journalists. Each member has responsibility for

several industrial sectors and one or two countries.

However, the team is closely integrated and team members also cover for each other. . The job is challenging and rewarding. It requires great versatility and an ability to cut through to the heart of issues rapidly. Lex notes, which are typically only 250 words long, must be tightly written.

stimulating and accessible to the broad range of FT

Applicants should ideally, but not necessarily, be established journalists with a strong background in business and/or financial reporting. Strong analytical skills and the ability to work to exceptionally demanding standards under pressure are essential. Languages and international experience would be

. Applications should include a cv and a letter stating in less than 250 words why you think you would be suitable for this post and should be sent to:

> Robin Pauley **Managing Editor** Financial Times One Southwark Bridge, London SEI 9HL UK

Closing date: June 19th 1995

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The Financial Times is committed to being an equal opportunities employer.

CORPORATE FINANCE EXECUTIVES

Livingstone Guarantee is the leading corporate finance bouttque advising acquirers, vendors and MBO teams on unquoted deals worth from £2 million to £50 million plus. Our active membership of Euro-Marger, with offices throughout Europe, Scandinavia and North America provides considerable cross-border work. To meet o sustained increase in demand for our services, we need to recruit two axecutives who:

- ora qualified chartered accountants or solicitors with previous deal experience in acquisitions, disposals or MBOs; preferably with a second European language;
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- are keen to work closely with entrepreneurial directors in a demanding and meritocratic environment, offering immediate responsibility, demonstrable promotion opportunities and exceptional financial rewards. Please send your CV, details of your present salary package and a daytime telephone number to Barrie Pearson, Executive Chairman,

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You must

- be able to plan and implement
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Your reward This is a new position which requires a highly motivated self starter. Consequently the initial package for the right candidate will be highly competitive. Our innovative remuneration strategy aims to reward excellent individual and team effort.

Please send your full CV and a covering letter stating why you wish to be considered, including details of your current salary, to: Richard Futler, Threadneedle Asset Management Limited, 60 St Mary Axe, London EC3A 8JQ.

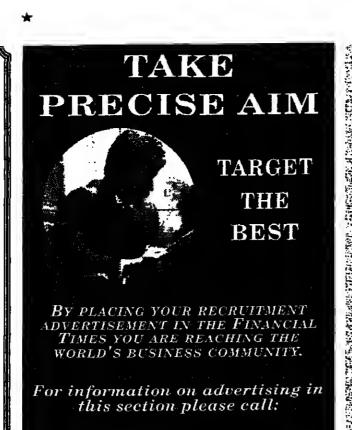
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Frank N. Magid Associetes Ltd., the world's leading media consultant and market research firm, wishes to add an individual who has proven abilities in the areas of media, marketing and international business. This position involves providing and coordinating client consultation services, identifying prospective clients and establishing of new business, and maiotaioing knowledge of state-of-the-art media and marketing developments.

Qualifications for this position include experience in broadcast media, newspaper, an international advertising agency, or international business management. Strong writing and conceptual skills are essential, including the ability to interpret and develop strategic plans from primary research findings and to work effectively with a diverse and demanding clientele.

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Amy Jo Reimer, Corporate Recruiter Frank N Magid Associates, 18 Maddox Street, Mayfair, London W1R 9PL



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A superb opportunity with a leading pension fund

Investment Analyst

UK Equities

London

Our client is the pension fund of an international manufacturing company and manages assets of approximately £5.5 billion from the UK. They are seeking to strengthen the Research Team with the appointment of a UK Equity analyst.

The successful candidate will be responsible for providing fundamental analytical research for specific sectors in the UK. The scope of the research is wide and varied as responsibility extends across a broad range of companies and sectors. The individual will work in close co-operation with the Fund Managers and will be an integral part of the investment process attending both stock and strategy meetings. In discussion with the Fund Managers, you will also provide an input into developing appropriate sector weightings for the portfolio. Creating direct communication with companies and producing comprehensive research documents are itial in order to succeed in this role.

£Attractive Package

Typically, candidates will have at least two years investor analysis experience within a similar organisation. They should be ournerate graduates and possess relevant. professional qualifications. To demonstrate a disciplined analytical approach is essential. Individuals most have independence of thought coupled with the ability to function effectively within a small collegiate environment.

This is an outstanding opportunity for a young dedicated career analyst with the enthusiasm and commitment to provide superior fundamental research, in order to contribute to the management of this major pension fund.

For an informal discussion please contact Elizabeth Arthur curriculum vitae at Michael Page City, Page Flouse, 39-41 Parker Street, London WC2B 5LH. Fax: 0171 405 9649. Please quote ref 235632.

Michael Page City

ACCOUNTANCY APPOINTMENTS

Operational Finance Review

YOUNG GRADUATE CHARTERED ACCOUNTANTS FOR UPSTREAM OIL & GAS COMPANY

Our client has extensive interests both in the UK and internationally, including significant oil and gas production, a number of high quality development projects soon to come on-stream and an on-going exploration programme. They are well positioned for further growth.

Opportunities now exist for a number of exceptional, commercially aware, Chartered Accountants - most likely those recently qualified through to about 4 years' post qualifying experience - to join their Head Office Finance Group. These are high profile roles in internal control and operational finance review which offer professional challenge, exposure to international operations and the opportunity to develop financial and commercial acumen.

'Big Six' trained, your experience must include exposure to the domestic and international upstream oil business, preferably gained through direct client financial review and audit involvement or perhaps from within the finance or audit function of a progressive upstream company

Key elements for success will be your willingness to challenge the status quo, explore new ways and ideas of doing things and an ability to establish effective and positive relationships at senior levels, both within the organisation and externally, based on respect for the quality of your advice end the perception of you as a facilitator of business.

Interested candidates should send full C.V. including current salary details and quoting ref MD4138 to: David Lloyd at Macmillan Davies, Salisbury House, Bluecoats, Hertford SG14 1PU, tel: 01992 552552 or fax: 01992 505301.

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Manager - International Tax ALMATY - KAZAKHSTAN - TO US\$130,000 PACKAGE

Our client, one of the worldleader's In professional services, has more than doubled its turnover

in the past seven years. With a worldwide increase in personnel approaching 50% over the same period, this substancial organisation has offered local solutions to International clients. As business develops at a rapid pace throughout the Former Soviet Union this has meant an expansion into areas of intense investment such as Kazakhstan. Almaty, the capital, now boasts a wide portfolio of multinational western investors across diverse industry sectors. There is now a requirement to strengthen the permanent office with a manager experienced in international tax.

Heading the tax unit you will manage a small number of local tax specialists adding your international tax knowledge in a trainer/developer capacity. You will be charged with recruiting, training and motivating this team whilst maintaining a generalist approach on management issues. possibly working with the western General Manager outside tax specialisation in areas such as corporate finance, investigation and due diligence. As a key member of the office you will also be valued as a fee earner and company marketeer. The location and nature of this expanding market provide great business development opportunities; to capitalise you will require a creative approach in fee generation and best solution provision.

ideally described as a 'good alt-rounder', you will have displayed strengths that can contribute to the full range of company's activities, although your main contribution will be international tax. At ease in an informal office environment you will nevertheless implement international standards of excellence and ensure adherence by others. You wilt display an awareness and willingness to assimilate in to an exciong multicultural community. A level of Russian language ability would be a considerable asset. German and/or Turkish would also be a benefit. Applications are however welcome from non-linguists.

Please sendifax o resume to either London or Moscow with covering letter quating clearly the ref. number FT10043 on all correspondence. Applications will be treated in the strictest confidence.

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A Member of the Antal International Group of Companies

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An excellent opportunity exists for a highly motivated and enthusiastifinance prolessional to take up this key management cosition, heading up a task force of bringual/Arabic speaking individuals to establish accounting controls at bottling level throughout the Middle East. You will also assume accounting and budgetary control for all bottling operations managed threatly by Coca-Cola Middle East and carry out audits at each operation as well as ad hoc assignments.

THE CANDIDATE The successful candidate will be a young qualified accountant with at least 2

years post qualification experience. You should be able to demonstrate a positive record of achievement, possess a high level of motivation and commitment and be find to spend at least 50% of your time in the Middle East.

If you are interested in this opportunity, please write in confidence to Price at ABPM, 9 Bailey Lane, Shelfield S1 4EG, enclosing your CV with

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in staff, hi-tech vehicles, communications and other systems. facilities to meet an ever increasing demand and sustain the significant improvements in quality of

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LAS is now looking for a Director of Finance and achievements which will secure NH5 Trust status in

You will hold a recognised accountancy The London Ambulance Service is working towards. qualification and have at least five years' experience equality of opportunity in employment.

The London Ambulance Service provides the first at or close to board level in a comparable and often crucial clinical care for well over a organisation. Health sector experience is desirable thousand accident and emergency patients every but not essential. You will be able to demonstrate. day. With revenues approaching £100 million per effective financial management and a talent for annum, LAS will be investing £13.5 million this year developing responsive management information Business planning and business development are

important elements of the remit and you will combine vision and entrepreneurship with a sound. appraisal process. To apply for this position, please write in

confidence, with full career and salary details to Richard Knowles, MSL International Limited, Business Planning who can build on the 32 Aybrook Street, London W1M 3JL quoting. reference 54477. Closing date for applications is Monday 19th June.

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Create the best management accounting system in Australia!

Our client is one of Australie's largest, high profile corporations. They are recognised world-wide as

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e leeding internetional transport and services Group. Turnover is in excess of AUD\$ 5 Billion. Your mandate will be to review and improve management accounting policies and reporting processes across the Group. There will be a strong focus on management accounting skills, systems understanding end commercial acumen. Working with the Divisional Financial Controllers and the General Managers, you will need excellent influencing and negotiating skills to develop and implement the Group's management accounting and reporting programs.

You will have professional accounting qualifications and an extensive track record in menagement accounting in major divisionalised companies. Previous experience of developing and implementing large reporting systems for a divisionalised organisation is essential. Services sector and industriel/manufacturing exposure would be ideal.

Australian citizens contemplating a return home or persons considering migration will be considered. Please reply in writing, in confidence, to Peter Donnan quoting reference number 463FT at KPMG Management Consulting, Level 20, The KPMG Centre, 45 Clarence Street, Sydney NSW 2000. Confidential Fax: 612 335 7020.

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Finance Director c. £50.000

Vale of Glamorgan

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A successful stockmarket launch, a move into brind new 20,000 sq.II. Science Park premises where instruments and reagents are manulactured and the continuing development of novel and award winning products privide the base to exiting future growth. The business is young, pioneering, progressive. Hexible, dynamic and totally customer tocused.

 As a key member of the senior management team, you will be expected to bring strong financial and innovative commercial acumen to the position in addition, and as importantly, you will need to provide effective Insidership in the finance function, achieving high performance through good stall management skills.

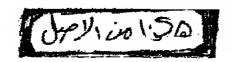
 Une responsibility will be to the Group Finance Director, with particular responsibility for the preparation of management accounts, cost control of budgets and reviewing and improving the internal control systems.

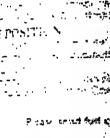
 To be a successful candidate, you should be a qualified accountant, who will have gained senior financial management experience, which will include treasury and investor relations. The ability to think strategically is a prerequisite and previous experience of acquisitions/dispos would be advantageous. Above all else, you must demonstrate a mature approach in order to interact effectively at board level and moreover be-of the calibre for inclusion in the company's succession plans.

 The exciting challenge of this opportunity will be matched by a remuneration package which includes equity participation and relocation costs to an area with excellent coastal, residential and

 Please send a summary of how you match this appointment w our curriculum vitae and salary detalls, to Peter Dell, Ernst & Young Management Resourcing, Rolls House, 7 Rolls But fetter Lane. London EC4A INH. quoting reference PD639.

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190,000 + Bonus

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Alldays your local store

Controller of Finance

Chandlers Ford, Hants

 Alldays are the leading UK operator of multi-site convenience stores. The Company has an annual turnover of over £200m, produces substantial profits, and forms the retail division of Watson & Philip plc, a quoted company. Alldays' business has expanded rapidly, with the store network doubling within the last eighteen months to its current level of over 400 sites. Substantial growth is planned to continue for the foreseeable future.

This rapid growth has led to the need to strengthen the finance function and recruit an experienced Controller of Finance. Reporting to the Finance Director, the Controller will take responsibility for the day to day running of the finance operation with 70 staff, group reporting and preparation of management and statutory accounts. Key aspects of the role will be to work closely with the operational managers to develop the management information reports and systems and to be an effective contributor to the Company's Executive Committee.

£90,000 + Bonus

THE COMPANY

THE POSITION

Worldwide presence.

Major British retail group, Well structured, with sales

UK operation comprises two divisions with combined turnover £400 million through 600 stores.

Fully responsible for total financial and accounting

Contribute to overall development and expansion of

UK business. Report to Chief Executive.

N B SELECTION LTD

a BNB Resources plc company

functions for UK operations. Advise on projects and

of over £1 billion worldwide, 15,000 employees.

£40.000 + Bonus + Car

■ Candidates should be qualified accountants in the age range 33-38, who are computer literate - ideally with implementation experience, have proven staff management skills and experience of operating at a senior level within a sizeable retail environment.

This appointment offers an exciting opportunity for an able individual to join a fast growing business within an expanding group which may lead to further career opportunities.

A relocation package will be available where appropriate.

* Please send your curriculum vitae, including current remuneration details, to Carrie Andrews at Ernst & Young Management Resourcing, Rolls House, 7 Rolls Buildings, Fetter Lane, London EC4A 1NH, quoting

II ERNST & YOUNG

Control accounting team of 100. Develop quality of

Bright, commercially minded finance professional with good technical skills, Qualified accountant; at least 10

◆ Manure Finance Director or Financial Controller from

service industry, ideally retailing. Tough, articulate.

◆ Decisive, with flexible outlook. Ambinous and

commercial. Stature to make significant impact on

years' post qualification experience.

staff and systems.

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Supporting the Head of Group Tax in providing a first-class tax advisory service, focused on the needs of the business, to the Group FD and senior line management.

- Evaluating and recommending strategies to optimise tax positions in diverse international jurisdictions, through Head Office analysis and frequent overseas visits.
- Executing a variety of ad-hoc tasks to support worldwide corporate development activity, including M&A and disposals work.

THE QUALIFICATIONS

■ Ambitious and committed tax professional, aged 35+, with a high degree of technical UK tax expertise gained at the centre of an international manufacturing business ideally with US operations. Language skills advantageous.

- Team player with outstanding analytical ability and the interpersonal skills and desire to comprehend and influence a complex international strategy.
- Hard-working, diligent and resourceful negotiator with a sense of humour. Able to progress further.

Leeds 0113 2307774 London 0171 493 1238 Manchester 0161 499 1700

Selector Europe Spencer Stuart

Financial Controller

London

Our client is a rapidly growing and profitable market leader within one of the most dynamic industries of the 1990's. Future business prospects

As a result of internal promotions this exciting opportunity has become available. Heading a team of 22 you will be responsible for the day-today financial operations of the business.

Specific responsibilities include: All aspects of periodic reporting,

● Development, implementation and continual enhancement of all financial controls, policies and processes, where possible in advance of the oeeds of the business. Management of the cash base.

● A variety of cross functional projects (many associated with the growth of the business) requiring a financial input

You will be a Qualified Accountant (most likely ACA) ideally aged 30-40 years old, with experience of a well-disciplined growth environment. Specific skills include:

Strong leadership skills with the easy ability to develop and motivate

 A high level of energy and crithuslasm, able to respond positively to constant change and pressure. Well-developed and commercially orientated communication and

presentation skills, able to build effective working relationships at all levels and across all functions. Previous experience of capital expenditure cootrol and inventory management would be ideal. An affinity with computerised systems is

£40,000 p.a. Plus Bonus, Car and Benefits

essential with any experience of significant systems development and implementation being highly desirable. To explore this exceptional opportunity further you

sbould write to Karen Wilson at Hoggett Bowers, 7-9 Bream's Buildings, Chancery Lane, Londoo EC4A 1DY enclosing a recent CV and a oose of current salary quoting Ref. WKW/10142/FT.



c.£60,000

EXECUTIVE SEARCH AND SELECTION

FINANCIAL ANALYST

UK Finance Director

Major Retail Organisation

Exciting opportunity for ambitious and experienced finance professional to play full

commercial role in growth and development of UK operation of British retailing group.

Please send full cv, stating salary, ref LP2237, to NBS, 54 Jermyn Street, London SW1Y 6LX

Budgeting, forecasting and performance evaluation for a global insurance group Package c.£40K • City base

As a direct result of promotion, this global insurance group is seeking to strengthen a small, highly regarded learn of financial analysts responsible to the main board for budgeting and forecasting. The team's remit involves reviewing, in conjunction with local management, the plans of operating units worldwide and drawing tesether the group budget, monitoring performance and re-forecasting where necessary as well as providing informed analysis, commentary and Interpretation at Chief Executive level. Another vital area of work .is the assessment of major capital expenditure projects throughout the

To succeed in a demanding environment that involves senior level business and financial analysis in equal measure, our client is seeking the commitment of a flexible professional who can offer proven analytical, planning, organisational and team skills, a high level of computer literacy, the flair for influencing through well reasoned

argument and presenting sometimes complex concepts concisely, as well as the ability to distinguish between real rather than apparent issues. Whilst specific background is less important · insurance, accountance, financial services or relevant business consultancy (either internal or external) are most likely - a relevant professional qualification is regarded

In return, a package worth around £40K is for negotiation, comprising salary, profit share, non-contributory pension and other worthwhile benefits. In addition, success in this very visible role could lead to senior level management opportunity elsewhere in the group in the medium term. Please write, with full CV, to Alun D Spillman, Director, Ref: 7047, Versutus Advertising. The Old Sorting Office, Rosemount Avenue, West Byfleet, Surrey KT14 6LA. Your details will be sent solely to our client in a covering letter, please state any company to which your application

VERSUTUS ADVERTISING



Financial Controller

Major Construction Project

to £50,000 Plus Expatriate Package

Thames Water International, part of the Thames Water plc Group of companies, is at the forefront of the water services industry internationally. Their Turkish joint venture, Izmit Su AS, is In the final stages of negotiating an \$860 million contract to construct, and then operate for 15 years, a major new water treatment and supply facility. They now wish to appoint the project Financial Controller who will take up his post in July or August.

You are a qualified accountant, with a track record of systems design and implementation gained at the sharp end of high value construction projects overseas. You will be used to working in a multi-cultural environment, to meeting deadlines, and have previous experience of international project financing agencies and reporting requirements. Working closely with the General Manager, you will ensure effective cash control and produce timely and accurate management and financial accounts and reports for the joint venture partners. Terms for this post reflect the importance of the role and Thames Water's commitment to excellence. They include a tax free salary, performance related bonus and a full expatriate benefits package.

Interested candidates should forward a detailed CV in confidence to Richard Roberts, Hoggett Bowers, 7 - 9 Bream's Buildings, London EC4A 1DY, 0171 430 9000, Fax: 0171 405 5995, quoting Ref: HRR/10183/FT.



EXECUTIVE SEARCH AND SELECTION

APPOINTMENTS ADVERTISING

Appears in the UK edition every Wednesday & Thursday and in the International edition every Priday. For information on advertising in this section please call:

Andrew Skarzynski on +44 0171 873 4054

Business Development Manager

Surrey

The Company

Well established UK group engaged in the manufacture and supply of electronic components to the aerospace industry with significant long term contracts in North America and Europe.

The group is committed to substantial 'horizontal' and 'vertical' growth to benefit from greater economies of scale and increase market share throughout the industry. The role will report directly to the board, be involved in identifying target companies, due diligence and post acquisition reviews to ensure that all international operations are integrated successfully. It is expected that this will lead to a group board appointment once expansion targets have been met.

The Candidate

Individuals need to demonstrate a successful track record in mergers and acquisitions, ideally with experience in manufacturing, gained either in industry or an accounting practice. Candidates are likely to hold a recognised accounting qualification and be clear communicators with an appreciation of the problems associated with a growing finance function servicing a multi-sited international

Please send a full CV quoting reference FT 8/6/95 to Gary Johnson or Caroline Brooks, Douglas Llambias Associates, 410 Strand, London WC2R 0NS. Fax: 0171 379 4820.

successful and progressive organisation.



INTERNATIONAL AUDIT

PIMM'S

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LONDON

DRYGIN

LONDON W1 PACKAGE TO £45,000 Guinness PLC is one of the world's leading consumer goods companies with a turnover in excess of $\pounds 4$ billion. Our outstanding portfolio of brands is sold, marketed and distributed through a worldwide octwork of beer and spirits operations.

Following the promotion of members of the team to line finance roles, an opportunity now exists for a high-calibre qualified accountant with at least 3 years' pge, some of which should have been gained in an operational role, to join our small Your brief will be to undertake worldwide high level financial and operational

reviews across a range of business and functions (including production, distribution and marketing) and gain acceptance of your recommendations to improve business processes. In addition, you will undertake a variety of ad hoc assignments. You will be required to demonstrate strong influencing and interpersonal skills as

well as the commercial acumen and cultural sensitivity to operate effectively in a truly international environment. lo addition to your first-class technical and analytical skills, you will also require strong written and verbal communication abilities. Candidates with linguistic skills, particularly Spanish, will be prefetted. This role offers an excellent opportunity to join the senior financial team of a major

ple, undertake significant internacional travel and build a long term career in a

loterested candidates should write in confidence, enclosing a resume together with current remuneration details, marking the envelope GIA/06 to our advisiog consultants: Chryssaphes Flammiger Associates, Bechtel House, 245 Hammersmith

GUINNESS PL







Tanqueray IIIkin kee

and, of course...



Fast forward in finance

We need a qualified

accountant with exceptional

talent and the ambition to

work at the leading edge of Regulation.

to complete our high level.

Qualified Accountant

This is a rare opportunity for a finance

professional in enter a rapidly growing

and perform an intellectually

challenging job involving complex policy

Articulate and persuasive, you

should be computer literate and

your technical credentials must be

balanced by the skill to translate and

rommunicate complex detail into user-

The job is project based (no direct

and problem solving, analysis and

sector (no housing knowledge required)

multi-disciplinary term of Advisors.

up to \$36,681

performance management

friendly explanations/systems.

line management responsibility) and

your core brief will be to grasp complex

systems/interactions and create

regulatory strategies which are workable

in practice. Your individual portfolio of

policy projects will provide you with

both scope and flexibility to set your

own agenda. You will be exposed to a

inveni range of professionals thrombout

Trade Bodies and Consultancies and you

must prove a powerful negotiator or the

A rare chance to fast forward your

Salary in the range \$31,917

For further information, please

contact The Personnel Officer.

The Housing Corporation, 149

Toppedami Court Road, London

Corporation's behalf.

furance curver into Regulation.

WIP 0BN, Tel 10171 388 9944

124 hour answerphone)

Please quote reference; Ri.

Closing date 29th June 1996

\$36,681 (un-L) + lunefits.

Government, Housing Associations.

To £65,000 + bonus + benefits

Premier UK Quoted Multinational

Group Tax Controller

A rare opportunity for a talented and ambitious tax specialist to join one of the UK's most respected and successful pics with global brands, worldwide manufacturing and sales of over £2 billion. Stimulating remit focusing on international tax planning with genuine strategic involvement and real scope for career progression.

THE ROLE

- Supporting the Head of Group Tax in providing a first-class tax advisory service, focused on the needs of the business, to the Group FD and senior line management.
- Evaluating and recommending strategies to optimise tax positions in diverse international jurisdictions, through Head Office analysis and frequent overseas visits.
- Executing a variety of ad-hoc tasks to support worldwide corporate development activity. including M&A and disposals work.

THE QUALIFICATIONS

- Ambitious and committed tax professional, aged 35+, with a high degree of technical UK tax expertise gained at the centre of an international manufacturing business ideally with US operations. Language skills advantageous.
- Team player with outstanding analytical ability and the interpersonal skills and desire to comprehend and influence a complex international strategy
- Hard-working, diligent and resourceful negotiator with a sense of humour. Able to progress further.

Leeds 0113 2307774 Selector Europe London 0171 493 1238 ster 0161 499 1700 Spencer Stuart

Commercial Managers

Mobile Communications

N Midlands

c £60,000 Package + Car

Strong rechnical ability combined with a high degree of

A projective and innovative approach with the energy and

interpersonal skills to succeed in a first moving and highly

A positive "can do" artifiede with a strong bottom line focus

business acumen and a track record of achievement.

comperinve business environment.

and a desire to succeed.

This highly successful mobile communications group has already achieved market leader status in the UK and Europe. They have an extremely impressive track record of profitable growth and are well positioned for a future stock market floration. They have a total nt to customer service and have an entrepreneural culture which is aggressive, ambitious and empowering. In order to support these ambinous turure strategies, they seek to appoint a number of key executives.

- Report to the Divisional Managing Director and assume full responsibility for the financial management of an autonomous
- Provide strong financial advice to operational managers and
- play a major role in the formulation of commercial strategy. Develop management information systems and controls to support a growing husines.

 Qualified Accountant, aged 30-40. Career prospects are truly exceptional for the right individuals with future opportunities for progression that are unlikely to be paralleled elsewhere. To express an interest please write to Stephen Baoks ACMA, Michael Page Finance, Clareodoo House, 81 Mosley Street, Manchester M2 3LQ, quaring reference 237519.



Michael Page Finance

Specialists in Financial Recruitment London Bristol Windsor St Albans Leatherhead Birmingham Nottingham Manchester Leeds Glasgow Edinburgh & Worldwide

Group

Berks

Treasurer

c£50,000 pa Plus Car and Sub. Benefits

Our client is a well-known name not only in the UK but also in the US and Europe This is a unique opportunity to join a young, enthusiastic and high callbut tea Reporting to the Group Finance Director, the Group Treasurer has a high profile role both internally and externally. You will co-ordinate all aspects of treasury strategy and policy management across the Group, as well as the mains Treasury management activities.

- Specific responsibilities will include: Consolidation of all international treasury activities, which will include planning
- and implementation of changes in the US and Europe. Continuous review of the Group's borrowing facility and participation in the development of the Group's financial structure
- Control of cash flow forecast and management of currency exposure You will be a graduate, MCT with an accounting background (an Account cation would be ideal) with a minimum of 5 years experience within the Treasury function of a complex international group.
- Additionally you must evidence: Strong negotiation skills and extensive experience of managing relationships with key banks.
- A hands-oo, flexible approach as well as excellent communication
- Well-developed analytical skills as well as the enthusiasm and energy to deal
- with a constantly changing environment. To pursue this exciting opportunity you should write to Karen.

Wilson at Hoggett Bowers, 7-6 Bream's Buildings, Chancery Lane, London EC4A 1DY enclosing a recent CV and a note of current salary quoting Ref. WKW/10176/FT.



FINANCE DIRECTOR

HIGHLY COMMERCIAL MANUFACTURING SECTOR ROLE

NORTHERN HOME COUNTIES

c.470,000 + BONUS + BENEFITS

- \$200 million turnover division, part of a \$2 billion. Aged 35-45, probably ACMA, with a background in a turnover group engaged in diverse manufacturing and sophisticated manufacturing environment. Experience in a divisional role will be essential. engineering activities.
 - Positioo will appeal to candidates with natural general management abilities who see their careers developing outside of mainstream finance.
 - Excellent communication skills, a persuasive personality and exceptional levels of drive, allied to commonsense and self reliance.

with full career and salary details to. Nigel Bates Whitehead Selection Limited
11 Hill Street, London W1X 888

Tel: 0171 290 2043

Salary c.US\$ 75,000 + expatriate benefits

Co-ordinating all operations from a financial point of view.

a Financial Controller to be based in the Gulf.

Director. Specific responsibilities will include:

■ Preparation of Financial Statements.

Detailed monthly project cost reports.

Managing a team of circa 20 staff.

KPMG Selection & Search

Invertory control

Pavroll.

Financial Controller

Our client is an international engineering and construction group operating mainly in

consistent performance record since its formation in the 1950's. It has a current

turnover in excess of US\$80m and is profitable. It has recently won several major

new projects, principally involving civil engineering works. They now wish to recruit

This position will report to the Senior Vice President Operations and the Financial

■ Maintenance of communication lines between operational control and UK.

the Middle East, but with a London office. The Group has an extensive and

strategic input as a key element of the Divisional Board.

Highly commercial position spanning 20 diverse

businesses of varied sizes, each with an autonomous

management team. Financial information is produced

by a central service unit, releasing the FD to perform a

true divisional role, supported by a Business Analyst.

He/she will be expected to make considerable

KPMG



Up to £40,000 + Car

Our client is a privately owned Group of

record of success in its region/. As part

of the process of redefinition of

Group is seeking to atreagthen its

An experienced and successful

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Toby Finden-Crofts on +44 0171 873 3456

South West

would be an advantage together with

dealing with treasury activities. The

candidate must be an effective

An attractive reward package including

relocation expenses is on offer to the

right candidate who can fill this

Please reply in confidence enclosing

mical and commercial ability.

challenging role.

nistrative skill as well as strong

GROUP

FINANCIAL DIRECTOR

ASSISTANT DIRECTOR-AUDIT

TENTAL TO THE STATE OF THE STAT

City £45,000 + car + banking benefits

Our client is a major blue chip and internationally respected merchant banking and financial services Group, based in the City, with offices and clients spanning many parts of the world. The Group's diversity has ensured continued strength and they now seek to make the appointment of an Assistant Director-Audit.

Responsible to the Head of Department, who in turn reports to main board Directors and the Audit Committee, this high profile role will focus on the financial control and operational issues with specific emphasis on providing positive solutions to improve business performance across many aspects of the organisation. These duties will inevitably require working with all levels of management, developing relationships, managing the work of other qualified members of the audit team and ad-hoc projects and investigations.

Ideal candidates will be qualified accountants, aged mid 30's and self starters, probably seeking a positive move from a top firm within the profession. Sound technical ability, communication and presentation skills are paramount in being able to make positive contributions to achieve results and to develop a career with this well known Group.

Please write enclosing full curriculum vitae, quoting Ref 638 to
Philip Cartwright FCMA, Cartwright Consulting, 3 Wigmore Place, Cavendish Square,
London WIH 9DB. Tel: 0171 371 9476 Fax: 0171 371 9478

CARTWRIGHT CONSULTING FINANCIAL SELECTION & SEARCH

Responsible to the State of the DESCRIPTION OF THE PROPERTY OF

FINANCIAL CONTROLLER

London

£40,000 + bonus + car

Our client is an exciting industrial Group with a superb performance record achieving year on year growth both organically and by acquisition. The Group holds dominant positions in the markets it serves and has tripled the level of activity (currently approaching £200m) over the last four years, aiming to continue such growth and development through its base of strong core businesses.

As a direct result of these aubstantial achievements a Financial Controller is now As a direct result of these autorannal active ments a rinancial Controller is now sought who, based at the Corporate Headquarters with the small but high calibre central management team, will provide a comprehensive interface between the main board and a portfolio of decentralised subsidiaries. The role will focus upon strengthening financial controls, upgrading the quality of management information, providing financial and planning analysis along with assisting the group in its business development.

Candidates, aged mid 30's, should be qualified accountants with strong commercial acumen and industrial experience combined with excellent inter-personal skills. Pragmatic and decisive abilities coupled with enthusiasm are vital as are a desire to take on this tough but highly rewarding role that holds first class potential for career development.

Please write enclosing full curriculum vitae quoting ref 637 to
Philip Cartwright FCMA, Cartwright Consulting, 3 Wigmore Place, Cavendish Square,
London WIH 9DB Tcl: 0171 371 9476 Fax: 0171 371 9478

CARTWRIGHT CONSULTING FINANCIAL SELECTION & SEARCH

MENTOR MANAGEMENT SERVICES

Acceptable candidates will be qualified accountants, computer literate and aged 35-45. Experienced in turnkey operations in the Middle East and in operating with a Reference FY/FD 06/95 multi-cultural team, candidates will possess a proven ability to gather information andral candidate is likely to be from non-financial personnel. The ability to interact positively with all levels of staff is in the 35 to 45 year age range. He or she is likely to be a qualified accountant with 2 Springfields some formal management training. This is a newly established position which offers considerable scope for further holding a seulor ndministrative career progression. Interested candidates should write to Tony Saw, enclosing full est role in a medium or large career and salary details, and quoting Ref. no. FT0806, at KPMG Selection & Search, ercial organisation and be seeking 1-2 Dorset Rise, Blackfriars, London EC4Y 8AE. an exciting career move. Previous applicants need not apply.

BUSINESS Leading Highly A

Accounta To £40,000

+ Car + Benefit

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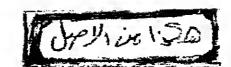
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First Choice

Management Accountant To £40,000

+ Car

+ Benefits

South of London

Commercial Accountant To £35,000 + Benefits

First Choice Pic is one of the country's largest and most established holiday companies. Encompassing award winning charter airline, Air 2000, First Choice has recently undergone a radical re-organisation of its commercial structura. The recent change of corporate identity and a strategy towards the provision of a superior customer service, driven by the dynamic Management Team, will create substantial business opportunities world-wide.

With an annual turnover of £900 million, the aim is to locus its financial and management resources on building the most efficient tour operations and associated airline business in the UK and North America. To strengthen the growth and redevelopment of the financial team, First Choice now seek to appoint two exceptional individuals who will bring a proactive and innovative approach to the respective positions

Reporting to the Financial Controller, European Tour Operations the Management Accountant will be required to bring rapid change to a fast moving environment. In addition to the preparation of accurate and timely management information, applicants must be prepared to improve the quality and speed of information available through the redevelopment of the extensive systems in place. Aged between 28-32 a qualified CIMA or ACA with management reporting experience, you will have a proven track record of managing change in a young and

commercial environment, the Commercial Accountant will have a broad field of responsibility. Able to communicate both at director and peer level on a regular basis, the successful candidate will be required to carry out a wide range of tasks including analysis, budgeting and forecasting. A qualified ACA with excellent interpersonal skills, the individual must be able to manage a small team with a high profile within the finance function, and possess the drive and enthusiasm to develop this rale into the future

Having gained 2 to 3 years experience in a similarly varied

interested applicants should write in the strictest confidence to our retained consultants Christopher Mills or Robert Walker at Walker Hamill Executive Selection, forwarding a brief resumé quoting ref CM 1805. All direct applications will be forwarded to Walker Hamilf.

WALKER HAMILL

103-105 Jermyn Street, London SW1Y 6EE

Tel: 0171 839 4444 Fax: 0171 839 5857

Head of Financial Analysis Unit

CENTRAL LONDON

£38,481 - £44,809



The Civil Aviation Authority is responsible for the safety and economic regulation of the British civil aviation industry and the provision of air traffic control services in the

An opportunity now exists for a high calibre person to join our Economic Regulation Group as Head of the Financial Analysis Unit, which provides analytic support for licensing decisions on UK oirlines and tour operators. The Head of the Unit is responsible for advising line management on the financial position and economic prospects of licensed companies, and for managing a small team which includes people from both economic and accounting disciplines.

The ability to interpret financial statements with insight is assential, and applicants must have a comprehensive understanding of finance and corporate strategy.

experience in an onalytical or regulatory role, and will have either a recognised occounting qualification or a qualification in onother specialisation combined with relevant experience. Knowledge of the economic characteristics of the oirline and travel industries would be an advantage. The ability to manage and develop professional staff and excellent communication skills

Salary is negotiable within the above range and there is an attractive benefits package, including an excellent contributory pension

Please send o CV to Anna Clenshaw, T1232, CAA House, 45-59 Kingsway, London WC2B

Applications to be received by 26th June 1995.

THE CAA IS AN EQUAL OPPORTUNITIES EMPLOYER

Financial Management Opportunities Based in Russia

We are a highly successful international trading organisation working within a number of rapidly expanding FMCG markets. The Group is enjoying a phenomenal rate of growth in business activity which is particularly marked in the emerging markets of the Former Soviet Union and other Eastern European states. The Group now needs to make a number of strategic appointments to strengthen its financial management team in

Financial Cootrollers -Various locations in Russia.

We require commercially orientated ACA, ACCA or CIMA qualified accountants with a minimum of 5 years post qualification experience. The candidates will be based in Moscow for a minimum of 3 years.

Substantial experience in multi-site manufacturing and distribution is essential. A working knowledge of the Russian language would be definite advantage. We require proactive self starters with good communicative and interpersonal skills, and an excellent working

knowledge of computer system controls and management reporting. In addition, the candidates must be capable of working to tight deadlines and have good motivating and managerial skills.

Attractive expatriate packages will be offered (single or married status). Interested applicants should send a comprehensive CV, including current salary and daytime telephone number to: Mike Wassing FCCA at Rostel Holdings Limited, RHL House, 19 Heather Park Drive, Wembley, Middlesex, HAO 15T.

Strictly no agencies

BUSINESS DEVELOPMENT MANAGER

Leading Edge UK Retailer Highly Attractive Package

Vision, commitment and energy are qualities that have transformed this dynamic UK plc into a recognised leader within the fast moving retail sector. Its impressive performance results from the ability to implement change, launch product innovations, address operational issues and attract ambitious individuals keen to contribute positively to business performance.

Exceptional growth plans coupled with a determination to improve market share, have led to a requirement for an outstanding individual operating at the core of the organisation. Working as an integral member of a highly focused team, specifically you will:-

Provide value added financial support and guidance by identifying key

trading issues and developing relevant strategic initiatives. be responsible for business and operational planning and performance

enhancement across a wide range of indicators. Actively develop new business opportunities and project manage assignments to deliver improved trading and operational results.

Suitable candidates will have outstanding qualities. You will have a blue chip background and a strong academic record including ideally an MBA or professional qualification and have the necessary personal qualities to deliver in a demanding and complex organisation. You will demonstrate high motivational qualities, a strong

Audit Managers &

Banking Audit Managers

Total Remuneration and Benefits Packages from £55,000 to £90,000

Coopers & Lybrand is one of the leading audit, rax and business advisory practices

in Russia, currently with offices in Moscow and St Petersburg and with ambioous

The firm is seeking to recruit Audit Managers up to Senior Manager level. You

should be able to demonstrate excellent client development skills and exposure to a

range of special projects. The ability to speak Russian is not essential, as training will

The assignments in Russia are varied and non-routino, offering exposure to major

multinational organisations, with emphasis on banking, oil and gas,

telecommunications and FMCG, as well as to high-growth local industries operating

in this fast developing economy Applicants with prior experience in any of these

The highly attractive salary and benefits package includes accommodation, end of

cootract bonus, car and flight allowances and is not of tax. There is therefore the

To apply for the above positions, or for an information pack on living and working

in Russia, please cootact Geraint Evans on 0171 836 9501. Alternatively, please send a CV to Douglas Liambias Associates Limited, 410 Strand, London WC2R ONS.

opportunity for significant capital accumulation over a two year contract.

be giveo, but individuals with knowledge of the language would be of interest.

sectors, especially Banking, would be of particular interest.

Fax 0171 379 4820.

of inspiring confidence at all levels.

You will be rewarded by a truly progressive career. progressive career.

Interested candidates should write to Michael Herst or Charles Austin at Herst Austin Rowley, 30 St. George Street, London W1R 9FA, enclosing a full Curriculum Vitae and quoting HAR717.

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INVESTMENT ACCOUNTING SYSTEMS SPECIALISTS

Merrill Lynch Global Asset Management Limited is seeking Investment Accounting Systems Specialists for our London office who meet the following criteria:

Minimum of 2 years experience using HiPortfolio (or similar investment accounting package) in a combination of the following areas:

Trade analysis Derivatives trading and sendement Internal and external reporting Performance measurement Attribution analysis

Sound knowledge of investment accounting principles.

 Extensive experience with personal computers including spreadsheet and desktop publishing applications. Compensation will be commensurate with background and

qualifications. Please send curriculum virac to: Manager Merrill Lunch Cle Management Limited, Milron Gate, I Moor Lane, London EC2Y 9HA. No telephone enaniries tilease. No telephone enquiries please.

FINANCE DIRECTOR **HEAD OF**

ADMINISTRATION

STOCKBROKERS & FUND MANAGERS

We are a fast growing firm of stockbrokers and fuod managers with offices across the South of England and City of London. Recently we have established a new subsidiary in Dublin. Following the rapid expansion of our business, we now

seek to appoint a senior individual who will assume responsibility for our finance and administrative functions. Responsibilities will include those of Company secretary, compliance and general management. As a member or the holding company board, our

appointee will cootribute to the overall management of the Group and play a key role in the future development and the delivery of its business plan.

Previous financial services experience is oot essential but the intellect to understand this industry is required. The candidate is likely to be a chartered accountant aged mid thirties/early forties.

To apply, please write eoclosing full CV with salary

Michael Philips, Christows Ltd., Clifton, St. Peters Road BOURNEMOUTH, BH1 2LT, Tel: 01282 299344 Fax: 01202 293178

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The FT can help you reach additional business readers in France. Our link with the French business newspaper,

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> Andrew Skarzynski on +44 0171 873 4054



Change and challenge for ambitious Accountants

Managers • Senior Accountants and Accountants London and Croydon

Salary Bands from c. £20,000 to £40,000

The Home Office, one of the principal Departments of state, is responsible for a very wide range of octivities including arminal justice, the police, the prison service and immigration, as well as leading the way ahead in improving community relations and combating radial discrimination. Policies are carried our either by divisions of the Home Office or by on increasing number of executive agencies providing specific services.

This is o time of considerable change and challenge, particularly in relation to the noed to occount for public funds, ensuring value for money and, in some cases, adopting a commordal approach to the provision of services. Add to this the Government-wide move to occupils based accounts, referred to as Resource Accounting, and there is no doubt that our need for occountants with financial and management obility will

If you have oither public or private sector experience, there could be substantial opportunities to undertake projects and provide advice ocross o variety of important issues. Applicants must have a recognised CCAB qualification together with at least two years' post qualification experience or five years for the Manager (Grade 7) pasts. Exceptionally, passed finalists may be considered for the Accountant (Higher Executive Officer) posts.

Gear and effective communication is essential and, for the Manager posts, you must have provious experience of staff monogement. The Manager posts are in London and there will be several London and Craydon based posts for Senior Accountants (Senior Executive Officer) and Accountants (Higher Executive Officer).

These posts are permanent and pensionable. Salary prograssian will be performance

For further Information and opplication details, please phone Barkers Response & Assessment on 0171-470 0451, quoting Ref 278C, during normal office haurs. Applicants who oppear from the information supplied to have the best qualifications and exporience will be invited to offend a selection board. The classing date for completed applications is 23 June 1995.

The Kome Office welcomes applications from candidates regardless of ethnic origin, religious belief, gender, sexual arientation, disability or any other irrelevant factor.

Financial Controller

London

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Our Client is a growing force in the creation, manufacture and retail of a range of prestigious luxury products which it sells to its customers through its own London store and leading department stores in the UK

exciOng plans for the future now necessitate the appointment of a Financial Controller to take control of the day-to-day accounting Reporting to the Finance Director, you will take responsibility for

An enviable growth path over the last few years together with

developing accounting systems and procedures to support projected business growth. You will also be responsible for production of monthly management accounts and will have significant input into the budgeting process. Awareness of stock control is vital to the role. You will be a qualified or part qualified accountant with strong

commercial experience, possibly gained in the retailing environment. This will be complemented by good computer skills, particularly in Excel and Microsoft Word.

In the first instance please contact: Sandra Aldridge or Chris Denington, Grant Thornton, Grant Thornton House, Molton Street, Euston Square, London NWI 2EP. Telephone 0171-383 S100

Grant Thornton

Financial Controller

up to £34,000 + Benefits Brighton

MBM TECHNOLOGY

company, manufacturing components for both commercial and military markets. We are now seeking a qualified and ambitious Financial Controller.

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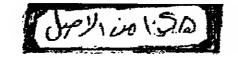
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Pereign business

ment is likely to

How the tax system helps to attract foreign business Page 2

FINANCIAL TIMES SURVEY

RELOCATION IN THE UK

Channel tunnel could open new golden age for rail Page 5

Friday June 9 1995

Healthy sign of change

UK companies foresee a recovery in relocation activity, while inward investment is likely to grow, writes Simon London

onventional wisdom holds that in a healthy property market about one-third of tenants will have either just moved or will be considering sites for a move in

the next five years.

Measured against this benchmark, relocation is regaining its rightful place on the mangement agendas of UK companies after a pause during reces-

A survey of 500 senior UK executives by Black Horse Relocation, part of Lloyds Bank found that 22 per cent of companies were likely to relocate in the next five years. Separate research by Richard Ellis, the surveyors, found that 31 per cent of companies believe they will relocate

within the same period. In addition, the UK continues to attract more than its share of inward investment. NEC, the Japanese electronics company, announced last year that it would spend £530m building a semi-conductor plant at Livingston, near Edinburgh.

A few weeks later, Samsung, the Korean industrial group, announced plans to build a £450m consumer goods manufacturing facility at Wynyard, Cleveland.

The Samsung plant should employ about 3,000 people and was secured with the help of regional assistance grants which will cover up to 20 per: cent of the investment. As part of the deal, the Korean company is also moving its European head office from Frankfurt to London.

But not all inward investments are large, grant-assisted affairs Samsung Heavy Industries, which manufactures con-struction equipment, recently announced that it would spend £10m to build a factory at Harrogate, Yorkshire, an area which does not attract regional selective assistance.

The Telford Development Agency, responsible for attracting inward investment into the town which already boasts 22 Japanese employers, is now concentrating on attracting medium-sized Japanese compa-nies looking for sites of under

With inward investment still flowing and UK companies again considering relocation, competition for the best sites is sure to increase.

Wootton, the surveyors, found that the number of companies relocating out of central London increased in 1994 after a

downturn in 1992 and 1993. In total, 19 organisations moved a total of 8,440 jobs out of central London last year. The level of prospective moves out of central London is also high by historic standards. The survey identified 55 organisations thinking seriously about decentralisation away from central London.

But while overall relocation activity is picking up. the types of organisations moving. and their motivation for doing

so, have changed. Firstly, the public sector has become much more mobile. According to Jones Lang Woot ton, public sector organisations accounted for just 15 per cent of moves out of central London in the decade to 1993. Among organisations which have recently moved or plan to do so, the public sector made up

For example, the Inland Rev enue is moving its head office functions from central London to a purpose-built headquarters building in Nottingham. The Ministry of Defence plans to move its procurement staff from several locations to a new headquarters building now tak-

ing shape outside Bristol. Secondly, the motivation of organisations for relocating is changing. Through the late 1980s, pursuit of lower costs was by far the biggest factor in convincing companies to move out of central London. The latest evidence suggests that more than half of planned moves were likely to take place as a result of corporate restructuring.

n particular, organisations are consolidating staff onto single sites. This suggests that companies have become much more aware of the organisational inefficiencies which can arise from having staff

scattered on several sites. Property developers also point to a growing awareness among tenants that old, inefficient buildings are in the long run more expensive to occupy than newer, more productive

premises at higher rents. Thirdly, more companies are looking for out-of-town business space than in the past. A recent survey by the Confeder-Research by Jones Lang ation of British Industry and

Gillian Tett on economic prospects

Big uncertainty is political

As Mr Kenneth Clarke, tion, for example, is now fore-chancellor of the axchequer, surveys the British economy rise sharply this year - and over the last year, he might be forgiven for feeling a little

smug. For, as the UK enters its third year of economic recovery, the country has been producing a set of economic fundamentals that are healthier than anything agen for several

On the one hand, growth has been proceeding at a steady pace, fuelled by a virtuous combination of manufacturing and axports. The economy expanded by a seasonally adjusted 3.7 per cent in the year to March, according to recently released data from the Central Statistical Office.

r choice

F 2

At the same time, corporate profits have been at a record high, growing 10 per cent over the same period.

But in spite of this growth, underlying inflation is still relatively muted, running at 2.6 per cent in April - a level that is just ontside the govern-ment's target band of 1 to 2.5 per cent by the spring of 1997, but remarkably low by the standards of previous decades. And though the public sector borrowing requirement remains high, it has shrunk rapidly in the past year.

But even if these sets of figures would appear to provide Mr Clarke with plenty of cheer, the real question now puzzling the markets is: just how long can this sunny scenario continue? For as the upturn starts. to become more consolidated, there are already clouds on the

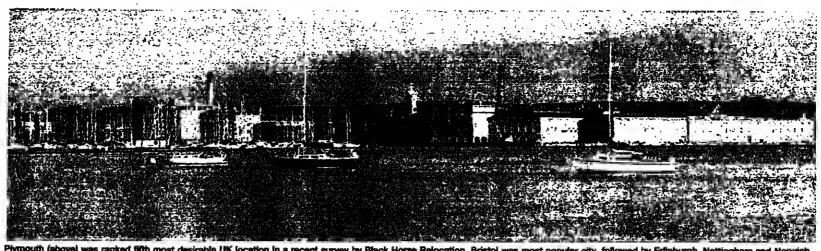
On the economic front, infla-

exceed the government's target band next year. Recent official data have hinted that manufacturing growth may be slowing down, while the surga in exports has paused. Meanwhile, investment has been relatively sluggish so far, fuelling fears that manufacturing bot-tlenecks are growing. Indeed, recent surveys from the Confederation of British Industry suggest that capacity con-straints are now tighter than at any point since the inflationary boom of the late 1980s.

But the biggest uncertainty dogging the picture is not so much economic as political. For with the general election due to take place by spring 1997 at the latest, suspicions are mounting in the markets that Britain could be heading for another bout of politically driven economic management - and that could plunge the UK back into the boom and bust cycles that have dogged the country in previous

Mr Clarke himself, now entering his third year in office, is - naturally - keen to play down such suggestions. Over the last year his guiding mantra has been that this recovery will achieve a level of "sustainable growth". And indeed, he publicly insists that there is no reason why the UK should not enjoy a "soft landing" after the current spurt of growth, that should continue to keep inflation in check. Some of the economic funda-

Continued on Page 6



Grimley, the surveyors, found that office occupiers show a strong preference for out-oftown locations, such as busi-

Of companias planning to increase their office property holdings, 47 per cent were looking for out-of-town space compared with only 31 per cent requiring town centre offices. This means that companies

ness parks.

are choosing relocation destinations for different reasons. The growing importance of consolidation means that

organisations are increasingly relocating to sites where they have an existing building, preferably in an out-of-town loca-

Equally, because absolute

cost savings have become less

important, there is less reason to make long-distance moves to other regions of the country. This is particularly true for companies considering moves out of London because the cost of property in the capital has fallen further than in other

regions. Rents in central Lon-

don have fallen by more than 50 per cent from their peak in The preference for short-dis-

tance moves marks something of a return to the relocation patterns which prevailed before property costs soared in the south of the country in the

Some long-distance moves are still taking place. At the end of last year, Mobil, the US oil company, decided to move the majority of its 470-strong bead office workforce from

Westminster to Milton Keynes, Bucks. The deal to lease 105,000 sq ft of office space was the

new town's largest since 1987. Mobil is one of three national relocations to have settled on Milton Keynes in the last decade. Abbey National moved 1.000 employees from its base in central London and now employs 4,000. In 1987, Argos, the retail group, moved 300 staff from Edgware, north

However, Milton Keynes did

of senior executives questioned by Black Horse Relocation. Bristol was cited as the most

desirable bead office location, followed by Edinburgh, Nottingham, Norwich and Plym-The quality of the local workforce and road transport

connections were the most important business factors influencing these choices. Notably, the availability of

government grants was less

air transport networks was considered to bave very little

Similarly, Richard Ellis found that 65 per cent of company directors thought road infrastructure was a primary consideration when considering where to locata. Rail connections were felt to have little or no influence by

The Ministry of Defence's plans to move 6.500 public sector employees to a single site outside Bristol is in many ways an arcbetypal 1990s

The new procurement headquarters at Abbey Wood, an out-of-town site to the north of Bristol, is due to be completed in 1996. Staff are moving from nine central London buildings and locations in Bath, Portsdown and Portland

The move is likely to cost about £90m, in addition to the £250m construction cost of one of Europe's largest office building projects. The MoD estimates that direct annual will result from the move. Significantly, new working practices and organisational efficiency are expected to save



nly so much praise from Lady Thatcher, the former British prime minister whose personality and policies did so much to attract foreign investment to the UK in the 1980s, is good for a Labour leader.

Her recent description of the conversion to market economics of Mr Tony Blair, the opposition leader, as "genuine" is about as far as he wants her to

The reason is that Mr Blair is walking a very fine tightrope. On the one hand, he wants to reassure husinesses and investors that Labour has turned its back on its traditional economic policies of high spending, high taxation, high borrowing and a tumbling

On the other hand, as a moderniser, be is appealing above the heads of his old-fashioned colleagues in the parliamentary party to Labour members in the country, whom he believes share his vision. But there is a limit to the number of Tory clothes he can wear.

tor in relocation decisions.

The UK tax system, however,

has a significant influence in

decade have been competitive

with other European countries

and until some previously

high tax Nordic countries radi-

cally dropped their rates, the

business location.

permits UK companies which qualify to pay dividends to foris sometimes argued that taxation is not a prime faceign shareholders without Advance Corporation Tax. where the dividend has been attracting and keeping foreign husiness in the UK. Corporapaid ont of foreign taxed income. This is of particular tion tax rates over the last interest to companies based ontside the European Union which wish to establish subsidiaries or hranch operations within the RII. The UK can also provide a

UK offered the lowest in favourable location for Euro-Europe. This is only part of pean administrative and co-ordination activities. It is possithe story. A number of tax factors make the UK an attractive hle to have the Inland Revenue agree that such activ-The UK now has around 100 ities by a UK office and certain donble tax treaties with other other management services countries. All hnt the most provided in relation to Euroancient are based on the OECD pean operations may be taxed models. This has a number of on a cost pius basis. These benefits. New investors are arrangements have been done assured that their UK tax on a relatively informal basis treatment is subject to the in the past. The Inland Revestandards for international nue is in the process of introdtransactions recommended by ncing a formal rulings procethe OECD. Additionally, comdure, which will enhance the panies using the UK as a base utility of these arrangements. can he sure that exports of Several other areas of tax goods and services from the reform have importance in the UK will be subject to similar

tiveness of the UK. The international headquarters companies regime introduced in the 1994 Finance Act

treaty protection from tax in

reforms over the past few

years have focused on interna-

tional business issues, several of which enhance the attrac-

third country markets. UK tax

In order to keep his party united - both before and after the election - be needs to demonstrate that there would be significant policy differences between a Labour government and a Tory one.

The prospect of Labour taking power at the next election which must be held within the next two years - is increasingly likely. Its lead over the Tories, based on local election results and opinion polls, is between 25 and 30 per cent. On that basis. Labour would have a 200-seat majority in a future

parliament. That, however, is no longe the terrifying prospect for the husinese community that it once was. In particular, the framework of Labour's macroeconomic policy has much in common with the govern-

ment's approach. In a eeries of speeches in May, Mr Blair - and Mr Gordon Brown, the shadow chancellor - have said the control of inflation is their number one priority. Mr Blatr has said he puts e greater stress on a tight

Robert Peston on the prospect of a Labour general election victory

How Blair may be different

monetary policy than even the has said that the ratio of public

The proof of his commitment is that Labour is gradually edging in the direction - though it is not there yet - of ceding control of the execution of monetary policy to the Bank of

It has already announced a series of reforms of the Bank. to make the decision-making process on interest rates more transparent, more predictable and less focused on the personalities of the chancellor and the Bank's governor.

The clear drift of its policy is once it has confidence in these new institutional arrangements - to hand to the Bank the power to set interest rates, subject to inflation targets set by the Treasury. At the same time, Mr Brown

sector debt to gross domestic product would be kept stable over the medium term, probahiv at the 60 per cent rate of the Maastricht treaty'e eco-

And if investors need further reassurance of Labour's sound money commitment, they can taka some comfort from the party's mildly greater enthusiasm for sterling's membership of a single European currency

nomic convergence criterion

on economic and monetary

than that of the government. One substantial uncertainty in Labour'e economic policy is taxation. Mr Blair has said he will not impose penal rates of taxation either on companies or individuals. However, he has not said what Lahour would do if the Conservatives

make substantial income tax are vestiges of "Old Labour" cuts before the next election, as is highly likely.

Labour has said that it will make modest reforms of the corporate taxation system to encourage investment and research and development. Its ideas are still vague in this area, though it has said it may reform capital gains tax in a way that encourages investment institutions to hold shares for longer.

Its underlying philosophy is to design a tax system which minimises the potential for abuses and models the fiscal definition of profits more closely on the accounting definition. Reassuringly for the business community, it is consulting widely before setting

out a detailed plan. In this area, however, there

The party has adopted a position of moral outrage at the substantial profits made by pri-vatised utility companies. many of which operate as quasi-monopolies. Mr Brown has said that, were he chancellor at the moment, he would impose a windfall tax on them.

The other policy of deep concern to business is the plan to impose a national minimum wage - which is closely related to Labour's proposal to end the UK's opt out from the social chapter of the Maastricht

The employee rights elements of the social chapter are more of concern to small businesses than to big companies. since multinationals operating in the UK have already implemented many of its provisions,

to bring their British operations into line with those tn the rest of Europe.

A national minimum wage is, however, another matter. There are widespread concerns that this would lead to a sharp increase in wage costs.

Mr Blair recognises the concerns and has ruled out setting the minimum wage - or even spelling out a formula for its implementation - until he can assess the state of the economy after the next election.

If in macro policy the differences between Labour and the government are no longer substantial, the same cannot be said of its approach to corporate regulation, education and training.

Labour remains far more interventionist in these areas than the government. On training, it will probably impose levy on companies which spend less than a specified sum on improving the skills of the workforce.

In the City of London, the likelihood is that a Labour government will streamline the regulatory system, merging a variety of watchdogs into one super-regulator, with greater powers to fine miscreants.

And its approach to corpo rate regulation is marked by a thinly disguised antipathy to a free market in company take overs and a raft of schemes to

boost the power of consumers. Banks, financial service companies and utility companies would all be subject to far more stringent regulation of their pricing policies and toughened customer com-plaints procedures.

Mr Blair hopes that this regulatory approach will satisfy his own party's craving for dis-

tinctive policies and will not be too scary to industry.

However the biggest threat to him - and by implication to the City and industry - are the party's dinosaurs on his back benches and in the unions. The prospect of power for the first time in 16 years means that for now they are prepared to hide their teeth. Whether they will he ouite so tame once in office is altogether another marter.

Jonathan Schwarz looks at the impact of the tax system

Factors that make UK attractive

dance with OECD recommendations. Previously, if any trading occurred in the UK, all related profits were taxable in the UK. Now a rational allocation of expenses between the foreign head office and the UK hranch on an arm's length basis is possible.

helpful reforms include the adoption of a code dealing with the taxation of foreign currency transactions and of financial instruments. It is possible for UK companies to account for their profits for tax purposes in the currency of their foreign parent.

The major tax consideration

for foreign companies estab-

lishing in the UK is in deciding whether to structure the operation as a hranch or subsidiary. Both branches and international context. The 1995 Finance Act revised the subsidiaries are liable to corporation tax on taxable profits rules relating to non-residents including capital gains. A subcarrying on a trade in the UK sidiary is also liable to through a branch or agency. account for ACT on dividends One of several changes intro-duced is the principle that a paid to the foreign parent arising ont of UK profits. The legality of this ACT in certain hranch or agency in the UK is treated as if it were a separate circumstances is being chaland distinct person from the lenged before the European non-resident. This is in accor-Court of Justice. A hranch

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need not account for ACT on remittances to its bead office. However, a UK company does not necessarily pay more corporation tax than a branch although a timing disadvan-tage may arise. ACT may be set off against the UK company's liability to corporation tax. A number of tax treaties that the UK has signed provide for repayment of the tax credit to suitably qualified foreign parent companies in certain circumstances. This in effect reduces the real rate of UK tax on UK company profits to below that imposed on

hrauches In the initial years of establishing operations, significant expenditure may be required which does not immediately generate profits. Losses of a UK hranch may be available for relief against the foreign company's own profits in its country of residence. In some cases, it may be possible to get the best of both worlds. UK tax law permits foreign-owned branches to be converted into UK companies tax free. Thus. in the early years, losses may be offset against the parent

company'e other income, with the benefits of the UK company being saved for later,

profitable years. A new twist in planning such arrangements has developed in recent times in relation to so-called hybrid structures. These arrangements generally involve a business entity which is treated as a UK resident company for UK tax

purposes, but as a branch for foreign tax purposes. Such structures are usually driven hy the parent company's domestic tax regime. These are often used to achieve a degree of consolidation of profits for tax purposes in the parent company's country of residence or to overcome double taxation which may arise at the corporate and shareholder

One of the key longstanding features of UK tax law that attracts international business

level in the parent company's.

to set up in the UK is the tax regime for foreigners living in the UK on a temporary basis. The UK system of individual taxation seeks to distinguish between individuals who are resident in the UK and those who are resident but not domiciled in the UK. The essence of the system for non-domiciled UK residents is that they are fully taxed on their UK source income and capital gains. However, income and gains

from non-UK sources will only

be subject to UK tax if they are remitted to the UK.

These rules have facilitated the movement of executives and entrepreneurs to the UK. They enable existing compo sation packages involving share options, pensions and other arrangements specifi-cally tailored for the executives' home countries' tax laws to remain intact and for specifically UK packages to be tailored to UK requirements without the frustrating and complex double taxation issues that inevitably arise. Jonethan Schwarz is a tex pertner at Pe

They may not be the deciding factor, but they help, writes **Chris Tighe**

Wide range of grants offered

When new inward investment projects are announced, a quality lahour force, good infrastructure and even the warmth of the welcome for investors tend to be highlighted as reasons for the choice of location. Regional economic develop ment agencies and inward investors are more shy of talking about another key consideration - the availability of

This diffidence is understandable; inward investors do not want to appear to milk the grants system for short-term advantage and regional development hodies are keen to more than just cash aid. That the UK has won nearly

all Korean investment into the European Union, 41 per cent of Japanese investment and 39 per cent of US investment. despite having one of Europe's less generous grant regimes. nstrates that grants alone do not dictate such decisions. But equally, the fact the UK government, despite its avowed commitment to free market forces, made 1,396 offers of regional selective

assistance totalling £342m in 1993-94 alone - and received in that same year 2,225 applica-tions for RSA totalling £627m underlines the importance of grants in securing inward

RSA, the principal instru-ment in Britain for encouraging capital investment by manufacturing and service sector companies, is aveilable in assisted areas designated hy the government. The current assisted areas map, which came into effect in August 1993, includes, for the first time, parts of London and south-east England. It comprises development areas, covering about 16 per cent of Britain's working population, and the lower-tier intermediate areas, covering nearly 18 per cent. The areas were selected because of such factors as high unemployment rates, local industrial decline and geographical peripherality.

The key RSA rule is that there is no automatic entitlement; it is entirely discretionary. To qualify, projects must create or safeguard jobs, contribute to the regional and national economy, be viable and yet need the assistance to go ahead on the hasis proposed. This means, crucially, that applicants must not commit themselves to a project until an RSA offer has been

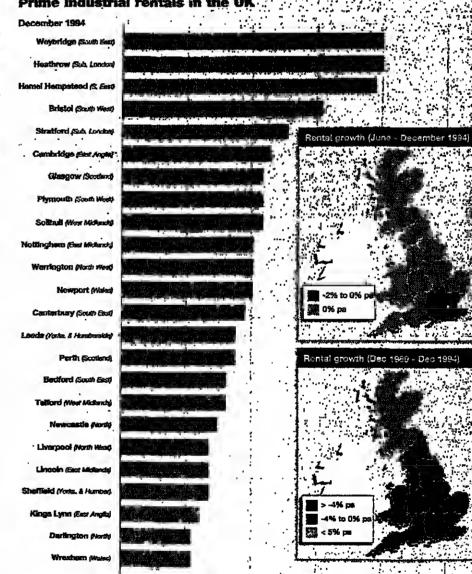
RSA grants are based on the project's fixed capital costs and the number of jobs expected to be created. The level of grant is the minimum deemed necessary to enable the project to proceed. As a general rule. RSA may provide 15-25 per cent of total capital cost in development and 10-15 per cent in intermediate areas. RSA can be very substantial;

complex, the first phase of which is under construction at Wynyard, Cleveland, is £58m. The government also offers discretionary regional enterprise grants for small husinesses in some assisted and

the allocation for Samsung's

£450m European electronics

Prime industrial rentals in the UK



other areas. This scheme com-prises regional investment grants, offering 15 per cent of fixed asset expenditure up to a maximum grant of £15,000, for companies employing up to 25 full-timers, and innovation grants of 50 per cent of agreed project cost, up to a maximum grant of £25,000, for companies employing under 50 people.

The RSA and REG schemes operate in mainland Britain through the Department of Trade and industry and the Scottish and Weish offices. Northern Ireland operates separate system of inward investment incentives: of all UK regions, it can offer in high unemployment areas the most

grant aid. Here too, grants are

Key inward investment incentives in Northern Ireland include up to 50 per cent cash grants towards the capital cost of huildings, machinery and equipment, 100 per cent industrial rates exemption for manufacturing companies, depreciation allowances of 25 per cent a year on capital expenditure on machinery and equipment and up to 50 per cent of total staff training costs. Employment grants, related to the number of jobs created, are evailable as well as various other grants.

Britain also operates a number of regeneration initiatives of direct interest to inward

The concept of government

"depressed areas" dates back in the UK to the 1930s; the body formed then to encourage development of light industry to counter economic decline grew to become English Estates which in 1993-94 undertook capital expenditure of £65m. It has now heen absorbed into English Partnerships, the new urban regeneration agency for England.

intervention to assist

260

Regional development agencies and local authorities throoghout Britain also promote economic development and many provide wide-ranging assistance to husiness. The Training and Enterprise Councils in England and Wales and the Local Enterprise Companies in Scotland assist inward investors in training suitable

And, under the banner of the Single Regeneration Budget, the UK government has grouped 20 previously separate programmes, with the aim of providing flexible support for regeneration, economic development and industrial competitiveness in England, mainly in urban areas. The SRB budget for the three years from April 1995 is £4bn. Schemes invoive partnerships, rather than single companies, but may benefit

The wide range of initiatives In some areas - inward inves-tors can also seek loans and equity capital from regeneration hodies such as British Coal Enterprise and British Steel (Industry) - may sound daunting. But economic development bodies are keen to maximise the attractiveness of incentives by working in partnership with investors

As a member of the European Union, parts of the UK qualify for assistance from EU structural funds. Most are geared towards infrastructure projects, including roads, edu cation and training, rather than individual companies. The EU also has 13 "commu nity initiatives" focused on hard-hit sectors such ss

defence, textiles and steel. Grants towards capital projects are not generally avail-able to individual companies through the EU - the excep tion is grants, up to a maximum of around 30 per cent, for the agricultural and fish processing sectors - but inward investors may wish to consider

EU loan possibilities. Those planning large projects – generally in excess of Ecu 25m capital cost – could consider applying to the European Investment Bank for a direct loan, at moderately advantageous rates, covering up to 50 per cent of project cost. This covers the assisted areas, plus some categories of investment. Smaller investors can seek EIB loans via one of the UK clearing banks acting

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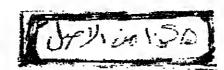
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Jobs may depend on airport plans

One of the great attractions of being in the UK is that it is so easy to go somewhere else. The UK is bost to three of Europe's top 10 airports: Heathrow, Gatwick and Manchester

London's Heathrow occupies pride of place as the leading international airport in the world, with direct flights to more than 200 foreign destinations.

Heathrow, which handled 51.7m passengers last year, also provides connections to other UK business centres: the London-Glasgow route is one of the busiest in Europe.

If BAA, which owns Heathrow, is to be helieved, however, the airport's position is under threat from a group of environmentalists, anti-noise campaigners and local authorities. The protesters are opposing Heathrow's plans to build a fifth terminal. currently the subject of a planning inquiry. The new terminal, which will cost £900m, will increase the number of passengers handled

by Heathrow annually to 80m. BAA says: "If Terminal Five is not built. Britain will have giveo away its world leadership in airport operations. The UK economy will feel the impact as foreign investment drifts to Europe, the City's already threatened position as

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and our stations. May a collete a ground the

Europe's financial centre would be endangered and inbound tourism will suffer." The Confederation of British

Industry has also stressed the importance of building a fifth terminal, as have trade unions with members in the aviation industry. Mr Harold Eatock. the CBI's southern and southeastern regional director, says: There is a risk that some of the world's big airlines will

Some of the world's big airlines could move their operations and jobs from Heathrow to the Continent if the fifth terminal does not go

ahead, it is said

move their operations and jobs from Heathrow to the Continent if the fifth terminal does not go ahead, creating an adverse impact on the UK and regional economy. Major expansion is being planned at competing European airports, such as Charles de Gaulle in Paris and Schiphol in Amster-

port whose expansion plans are the subject of public scrutiny. An inquiry into Manchester's proposal to build a second runway finished taking evidence earlier this year and is eastern side of the capital now considering its decision. The difficulty is that because Manchester airport says it is confident of receiving approval, which it expects at the end of this year or early in

The expansion plans at Heathrow and Manchester have been strongly attacked hy environmental campaigners. Those who oppose a new terminal at Heathrow say the notion that the UK will lose foreign investment without it is nonsense. London, they say, will emain a leading financial and business centre, with or without a fifth terminal at its prin-

cipal airport. Mr Jim Bailey, planning officer of Surrey County Council. one of the local authorities leading the opposition to the terminal, says: "Heathrow will continue to grow whether terminal five is built or not, with more passengers, more flights and more traffic. It is seriously misleading of both BAA and British Airways to suggest that without terminal five Heathrow will wither and jobs will

be lost. The west of London is heavily congested, Mr Bailey says. It would be far better to develop Stansted airport on the

The difficulty is that because Heathrow already has such a large number of international connections, travellers insist on using it. Other airports find it difficult to catch up. Glas-

gow airport, for example, has flights to only 10 destinations outside the UK. While it still offers direct connections to New York, Boston and Chicago, it no longer has flights to Unless capacity is

expanded, airports in the south-east of England will have no option but to start turning

travellers away early in the next decade

Washington DC. Manchester airport serves all the important destinations in Europe and most of the minor ones. It opened a second terminal in 1993. If it receives approval for its second runway, it hopes to have it in use by 2005 and to increase the number of passengers the airport handles from 14.8m last

Mr Geoff Muirhead, Manchester's chief executive, says, however, that his airport can-not hope to replace Heathrow as an international transit airport. About a third of Heathrow's passengers use the airport to change aircraft. Only 6 per cent of Manchester's do and this is not expected to rise beyond 10 per cent hy 2005.

Other London airports, such as Gatwick, Luton and Stansted, also cannot offer the range of flights that Heathrow can. In its argument for terminal five, BAA says that Tim. passengers used one of the four London area airports in 1994, Heathrow. By 2016, the number wanting to use these four airports is expected to grow to 165m a year. Unless capacity is expanded, airports in the south-east of England will have no option but to start turning travellers away early in tha next decade.

BAA says: "Growth at Gat-wick and Stansted will absorb part of the demand but there is no doubt that airlines and their passengers view expansion at Heathrow as an essential part of the solution. Before 1991, there was a general prohihition on new airlines using Heathrow. Eighteen months after these rules were relaxed,

Financial and professional services 67 move London Remainder 12% Public sector 60 moves

Decentralisation by activity sector, 1983-1993

18 new airlines were operating at Heathrow, carrying 1.8m

engers in 1992. Heathrow is already full. Mr Steve Garner, deputy general manager at the London Air Traffic Control Centre, at West Drayton, near Heathrow, says it is not possible to get many more aircraft into the airport under current circumstances. The sort of change that

for the first time offered its

residential customers medium

and long-distance calls at a

Other telecoms companies in

the UK include MFS and Colt.

which concentrate on the busi-

ness customer, installing their

own fibre optic networks to

provide seamless services; Colt

has installed some 100 kilo-

metres of fibre within London's M25 ring road; MFS has

some 100 large customers

Electrical utilities such as

Energis, set up by the National

Grid Company and owned by the regional electricity compa-

nies, have established their

own long distance networks.

winding optical fibre around

the earth cables on its pylons.

competing with BT by offering

discount long-distance ser-

vices. There is great interest

in Ionica, a Camhridge-based

compete in the "local loop"

between switchboard and

office or home, using radio

technology.
AT&T, the largest US long-

distance operator, has a UK

licence, as bas Sprint, the third largest. AT&T is promis-

ing a full range of services in

Most of these operators are

single price.

around London.

increase its capacity substantially would be the building of a third runway. The government said earlier this year howaver, that it would not allow a third runway to he

BAA says the increasa in passengers will mostly be achieved through more efficient use of its existing runways and an increase in the number of passengers

on each aircraft. Heathrow plans to build new gestion for those travelling between the enlarged airport and central London These include the Heathrow Express rail link, expected to open m 1997. BAA is also looking into the viability of new rail links to connect the airport with the rail system elsewhere in the south-east of England

telecommunications. How long

can the UK maintain price

bly until the end of the cen-

tury. Prices are tumbling

Alan Cane on liberalisation in telecommunications

Price leader aims to stay ahead

More than a decade of increasing liberalisation ln telecommunications has endowed the UK with the most open and competitive market in the world and some of the lowest call charges.

The customer, both business and residential, bas benefited bugely from these developments. As Sir Iain Vallance, chairman of British Telecommunications, the leading operator, told a recent conference: "Of the major countries of Europe, the UK has been the first to the pervasive use of digital technology, the first to the pervasive use of mohlie services and the first to the pervasive use of virtual pri-

vate networks. The UK and Sweden are currently the only fully liberalised telecoms markets in Europe. This is set to change. European Union governments. in a series of agreements since markets for telecoms services and infrastructure should be fully open to competition from

January 1998. BT is one of the few privatised European telecoms operators. This also is set to change. Late last year Deutsche Telekom, the world's third largest telecoms operator, was transformed into a joint stock company ahead of privatisation in 1996.

This pattern will be repeated in most European countries over the next few years. The prospect of privatisation and liberalisation, hringing an inevitable increase in competition, has been driving down telecoms costs across Europe. There are, nevertbeless, dramatic differences between one country and another, with the UK in the vanguard of the low

3,694 using BT.

Analysys, a Cambridge, UKbased consultancy has developed a hroadly acknowledged method of comparing international telecoms costs. It estimates that for a large business - with 100 exchange lines the average cost per line in 1995, calculated in Ecu. works out at 6,708 in Italy, 5,386 in Germany, and 4,998 in France hnt only 3,180 in the UK using

Mercury Communications and

state ownership.
In the early 1990s, the process went a step further with the government opening the market to a wide variety of operators.

At the same time, cable television operators, who had been making indifferent progress in the UK, were allowed

telecommunications services.

For the time, this was a radi-

cal development. Telecoms ser-

vices were regarded as a natu-

ral monopoly best managed in

Prices are tumbling across Europe but few countries seem prepared to open their markets to competition before 1998

For a medium-sized company with 12 exchange lines. the figures were 3,239 for Italy, 2,564 for Germany, and 2.323 for France but only 1.726 using Mercury in the UK and

For a company making substantial use of telecommunications, therefore, a base in the UK offers significant advan-

However, especially for long distance and overseas calls. the business customer is not forced to use BT or Mercury. Several smaller operators have established themselves since liberalisation and these are able to offer remarkable bargains. Typically, they will lease lines wholesale from a larger operator, retailing capacity to their customers at rates which may be only half

BT's charges. BT was privatised in the early 1980s; Mercury Commnnications was licensed in 1984 to provide competition, offering a full range of fixed national and international to offer telephone services. This was to encourage their owners, chiefly US telecoms operators, to invest in estab-lishing cable networks which could at some stage coalesce

superhighway. BT, on the other hand, was not allowed to deliver hroadcast eotertainment over its national network to prevent the fledgling cable operators being crushed by its size and universal access to the home

As a consequence, husinesses have a wide range of operators to choose from and a hroad range of products and

services. BT remains the dominant operator with just under 90 per cent of the market. Mercury is second, chiefly through its strategy of undercutting BT's prices on long-distance and international calls. The rivalry between the two companies is continuing to drive down prices. Last month, Mercury launched a scheme which

The UK is strong on advanced telecommunications. Leased lines are cheap compared with other European countries and Mercury has made a speciality of "hnbbing", providing a rontelng point for international ser-

Call centres, which use manage calls made to toll-free numbers, are being increas-ingly established in the UK by companies impressed by the high quality and low cost of

across Europe but few comtries seem prepared to open their markets to competition the chief stimulus to low deadline at the beginning 1998. It takes time to learn to operated in a liberal environ ment. The UK has the advantage and seems eager to press



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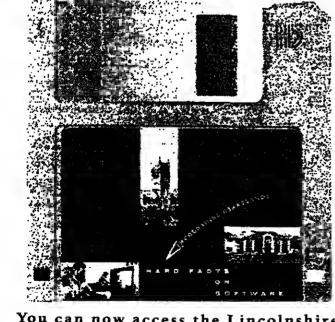
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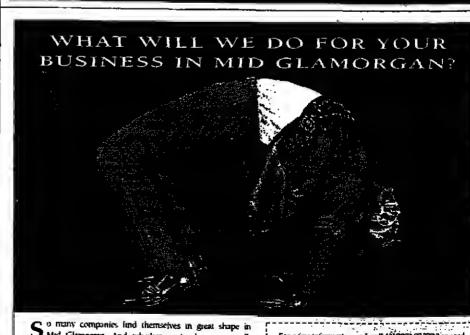
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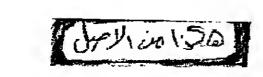
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KENT'S NEW HE ad Chris Buffrey on (OLAM A

AL TONCHOM 3' WE BURNLEY, CANCA party of American busi-

nessmen and women.

over in London for their

company's annual convention.

take a Eurostar train through

the Channel tunnel for a cele-

bration dinner in Paris. If they

had had to fly to the French capital, it is unlikely they

Meanwhile, a growing num-

ber of car manufacturers have

switched consignments from

frequently lengthy sea routes and are shipping full train-loads of their vehicles through

the tunnel. Rover and Fiat

move cars between the UK and Italy by rail; Ford ships cars

from Liverpool to Valencia in

For both passangers and shippers of freight the Channel

tunnel is leading to a radically

new perception of Britain's

place on the map of Europe.

The slow start-up of rail ser-

vices, and the well-publicises

problems which have afflicted

the Eurostar trains in particu-

lar, have tended to blur the

tunnel's impact. But signifi-

cant changes in travel patterns

would have made the trip.

DAY ILINES 1995

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The sales of the s

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ffered

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exceeded. For a start, 1m of the

3.5 tonnes shipped in rail con-

tainers across the Channel

each year still goes by ferry.

Mr Brown expects this service

to be phased out, leaving the

tunnel as the sole means of

rail-based shipment to the Con-

tinent. He foresees 14m tonnes

of goods being shipped through

the tunnel by rail, though this

will depend on construction of

a high-speed link between the

tunnel entrance and London to

provide extra route capacity.

Four consortia have bid to

build the £3bn line and a deci-

sion on the winner is expected

Rail privatisation continues

its slow progress with initial

before the end of the year.

incentives also play an impor-

But the increasing internationalisation of business and the growth of manufacturing techniques such as "just-intime" have given an added urgency to the issue of accessibility. Managers cannot afford to have key personnel or essential components spend too long

in transit, stuck in traffic jams

Spain; and Peugeot sends ship-ments from Calais to Glasgow. or awaiting unreliable trains. Britain has some way to go in improving the image of its transport infrastructure. Underinvestment in public transport and a concentration on developing the road net-work have left the UK with a less than top-class railway system. Much rolling stock is elderly while there is a big hacklog of maintenance on many key routes.

are starting to come through At the same time, Britain's The opening of the Channel tunnel, combined with the priroads are still among the most congested in Europe. The UK has on average 67 vehicles for every kilometre of road comvatisation of British Rail, have made rail the focus for change in the UK's transport infrapared with Germany which has structure. The country's motor-62 and France which has 36. way network, by contrast, is The average daily flow of now regarded by government as being largely complete vehicles on Britain's motorways is 53,600 vehicles comthough road widening and the pared with only 35,600 in Gerconstruction of much-needed many and 16,000 on the French tolled *autoroutes*.

Crucial to the development bypasses is being maintained.

Transport links are only one factor which chief executives of Britain's railway network, or production managers take freight as well as passenger, is into account when deciding on the expansion of services the location of an office or a through the Channel tunnel. factory. Issues such as the quality of the workforce, The Eurostar trains which link London with Parls and

carried their millionth passenger on May 23, six months after the start-up of services, and expect to reach their second million three months later.

Sixteen Eurostars are in service and the full complement of 31 should be in operation by the autumn. Sleeper services which will

link cities such as Swansea, Glasgow and Manchester with Paris and continental centres including Amsterdam, Cologne and Frankfurt with London are due to start in 1996. Long-distance daytime services will also be introduced between Glasgow, Paris and

But it is freight shipments which should benefit most from the linking of Britain's 10,000-mile rail network with the 150,000-mile continental European railway system.

he advertisements in

Singapore and Malaysian

newspapers are full of

consumer goods sought after

With freight shipments rarely viable for distances of less than 300 miles, the direct link through the tunnel creates a wealth of new opportunities for UK freight forwarders.

Container sbipments through the tunnel have risen sharply since services began just under a year ago and currently average about 50,000 tonnes a week. Growth in the past two months has been constrained by a lack of locomotive haulage capacity but Railfreight Distribution (RID), the BR subsidiary responsible for international container shipments, recently took delivery of 12 electric locomotives which can haul heavier trains. and the upward trend is expec-

ted to resume. bids now having been invited Mr lan Brown, managing for the first three train operatdirector of RfD, believes previ-ous forecasts that freight voling franchises. The government hopes to have 51 per cent umes would rise from 25m to of the passenger rail network

value of Singapore investments

Singaporeans are also using

UK private properties. In Sing-

risen rapidly and London

prices seem cheap by compari-

son. The Singapore dollar is one of the world's strongest

currencies: in 1960 one British

pound was worth \$\$8.55. It is

now worth S\$2.24. About 6,000

Singaporeans study in the UK:

many parents decide to buy

their children a house or flat in London, Oxford or Edinburgh

Singapore companies are

being urged to be adventurous

and invest more abroad. The

island republic, with a popula-

tion of under 3m, has esti-

mated foreign exchange reserves of US\$50bn. The gov-

The rush of Korean invest-

ment to Europe reflects grow-

ing concerns about EU trade

three years.

for their stay.

expect this tight timetable can be achieved. Until the train operating 6.5m tonnes by 2000 will be

companies are in the private sector it will be impossible to judge whether privatisation has delivered the promised benefits of improved services and a greater focus on customer satisfaction. So far, privatisation has led to cutbacks in sleeper and

motorail services between

in private hands by next April,

but few outside observers

Scotland and England (though a Scottish judge has put the sleeper closures on bold) and a reduction in the number of special excursion trains. But its impact on core passenger and freight services is still unclear, and will be subject to intense scrutiny in the coming months. If privatisation can be made

to work and the Channel tunnel continues to expand serons for the British ratl network. But considerable government subsidies will be required on domestic rail routes and the roads will remain the dominant mode of transport for most purposes.

Moves Completed 1983-1993 ☐ Recent/ 1994-1996

Offices decentralised from central London since 1983

Malaysia and Singapore are investing abroad, writes Kieran Cooke

The newly affluent buy British

the company ends all direct em Ireland workers are paid

by the newly affluent. In Sings pore car prices are said to be the highest in the world. Yet the market is buoyant, with long waiting lists for some models. In Malaysia car sales Holdings runs several serviced London apartments. Analysts put a £300m-plus tag on the

went up 25 per cent last year. However, there is another story behind the advertisements. Every day, Singaporeans and Malaysians are enticed to put their new-found wealth not just into cars and perfumes, watches and Italian suits. How about buying a block of flats in London or a shopping arcade in Sydney, a hotel in New York or an industrial site in Scotland?

Real estate agents are busy tapping one of the world's rapidly expanding pools of capital. Malaysians and Singaporeans - especially those who are Chinese - have prospered on the back of the region's economic growth. London has already seen the buying power of the Singaporean hoteliers in action: some of the capital's prime hotels are now owned by the island's property moguls.

The Inn on the Park Is owned by Hotel Properties of Singapore. The CDL group

The UK is becoming the main

industrial base in Europe for

South Korean companies as

owns the Gioucester Hotel, the ernment says overseas investment is vital to Singapore's Cheisea and the Bailey. Scotts onward growth.

Singapore Telecom, the partially privatised telecommunications and posts utility and in London hotels over the past the island republic's biggest company, has invested about S\$600m overseas in recent their new affluence to invest in years. More than \$\$200m of that has been in Britain - in apore, property prices have telephony links in conjunction with TV cable operators in

Yorkshire and East Anglia. PCI, a Singapore electronic components manufacturer, has invested SSSm in a printed circuit board facility near Glasgow. Mayor, a Singapore power supply and moulded cable accessories manufacturer, spent a similar amount on a Welsh plant in 1990, It has since been taken over by the Manchester-based Volex group.

Malaysian investments in Britain have traditionally been in the property sector. But that is changing. Many Malaysian companies, buoyed by seven consecutive years of economic

John Burton says Korean companies are keen to invest in Britain

The way to beat trade barriers

growth, have considerable cash resources. As in Singapore, the first priority is regional investment. But there are signs that the Malaysians are also targeting Britain as an investment base, particularly in relation to penetrating the EU market,

Sime Darby, the Malaysian conglomerate, last year bought Britain's Lec Refrigeration for £21.7m. It plans to pump £30m into Lec to upgrade operations.

We have a substantial presence throughout south-east Asia and Australia," says Mr Nik Mohamed Nik Yaacoh, Sime Darby's chief executive. "Now we want to spread our wings further. We aim to bring the Lec plant up to state-of-the art manufacturing standards and expand operations into Europe. Later we plan to bring the technology to this region."

This global approach to busibasis for a determined British push to attract more investments from Asia's fast-emerg ing economies. Mr Micbael

\$1,200 a month against \$1,300

received by a worker at the

main domestic plant in Kumi,

South Korea, says Mr Bae Soon-hoon, chairman of Dae-

Korean executives also cite

the UK's good labour produc-

tivity and excellent infrastruc-ture to transport products to

the rest of Europe. In addition,

Koreans are most familiar with

English, which is the main for-

eign language taught in schools.

woo Electronics.

secretary, recently told a Britain/Malaysia business conference that the two countries could jointly exploit opportunities around the world. He pointed out that the Rover group was now collaborating with Proton, the Malaysian car manufacturer. There were also links in the other direction: Mega First, a Malaysian com-

pany, has recently purchased

Bloxwich Engineering, a Brit-

in Britain's relations with Malaysia. Kuala Lumpur imposed a seven-month ban on giving government contracts to Britisb companies last year after critical reports about the Malaysian leadership in the British press. Yet old colonial links plus ties of language and common legal systems mean that Malaysians are often more comfortable working with British companies. Dr Mahathir Mohamad, the prime minister, says past problems "are now behind us, once and for all". Trade between the two countries is growing rapidly, to M\$10bn (£2.5bn) last year.

ish company which produces

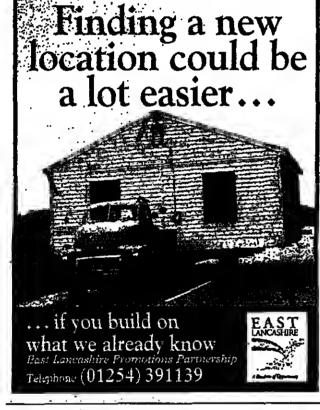
There have been difficulties

door closure systems

NORTH TYNESIDE

The Benningh's fearmed most in a large supply of compensational parallel pa



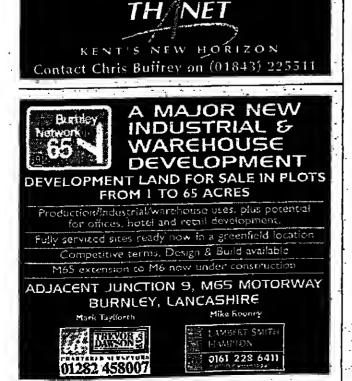




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barriers. Korean electronics they rapidly expand abroad. Germany has so far attracted a fifth of the \$1.3bn that Korean companies are establishing new facilities or expanding current ones in the UK as they manufacturers have invested in Europe, while the UK is stop direct exports to the EU in close behind at 16 per cent. response to proposed antidumping duties. The Samsung electronics complex, which will be completed in 2000, will produce The UK, however, is likely to surpass Germany shortly as Korean companies abandon the latter due to the country's high wage costs and strong D-mark. microwave ovens, computer "Samsung's decision last year to huild an electronics monitors, personal computers, facsimile machines and colour complex in the north-east of display tubes. The UK is also believed to be the leading can-England is proving crucial to attracting Korean investment didate for a semiconductor and we expect much more in the next few years," says one UK diplomat in Secul.

The \$700m project by Samsung Electronics to manufacture consumer electronics in Wynyard represented the biggest European investment to date by a Korean company. Samsung has also moved its European haadquarters from Frankfurt to London.

plant that Samsung is plan-ning to build in Europe toward the end of the decade. Daewoo Electronics is raising production capacity at its VCR factory in Antrim, North-ern Ireland, to 1m machines

from 600,000.

A similar expansion is occurring at LG Electronics' micro-wave oven and colour television factory in Nawcastle as

the recent move of colour TV production to Newcastle. "The UK's biggest advantage is its low labour cost and welleducated workforce. UK wages

shipments of these products

from Korea to the EU by the

end of the year. LG Electronics is also consid-

ering the transfer of its com-

puter monitor or VCR manu-

facturing operations from

Germany to the UK, following

are at least 10 per cent lower than in Germany," says Mr Kim Young-jun, executive vice-president and chief financial offer for LG Electronics. "Moving our operations from Germany to the UK would

probably save us \$4m to \$5m a year, although we don't contemplate a complete shutdown of our German facilities since writing off our investment there would be expensive," he

Daewoo Electronics claims that wages in the UK are now lower than in Korea. Its North-



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RELOCATION IN THE UK

Patrick Harverson looks at the best way to set up in the UK

The easy options in a free market

Although inward investment in the UK remains huoyant, thanks to the strength of the domestic and main worldwide economies, there is no discernible trend among foreign com-panies in terms of which business structure they prefer as the best means of establishing a presence in the country whether it is through a joint venture, an acquisition or a start-up operation.

Generally, however, the joint venture tends to be the least common option of the three, if only because acquisitions and start-ups are easier options in a deregulated, free market economy like the UK's

Joint ventures are more prevalent in countries where there are barriers to entry by foreign interests, where it is a slow, difficult process buying another company or starting a new operation from scratch. and where local funding is not available.

Yet, according to Mr Martin Wright, head of the corporate department at London law firm Campbell Hooper, companies wanting to set up a joint venture in the UK find it a less complicated procedure than in many continental European countries, again because of the deregulated nature of the market. On the Continent, the complexity of regulations and business structures means setting up a joint venture can be a cumbersome and time-con-

suming process Irrespective of where a company is considering establishing a joint venture, the decision will be based ultimately not on geography but on what the company is trying to achieve in business terms, says Mr Wright. "For those occasions where a joint venture has taken place, it comes back to

corporate strategy - le, there is a need for something that is supplied by both parties." For example, one company can bring superior technology to the partnership, the other mar-ket share.

Neither gaining access to new technology nor winning market share were at issue when Astra, the Swedish drug company, decided to come to the UK earlier this year. At the top of its strategic agenda was a need to build its research and development capabilities outside Sweden, as Mr Staffan Ternby, vice-president of Astra, explains.
"We had been looking at the

possibility of expanding our R&D outside our home country, because in the pharmaceutical field Astra is now too hig for Sweden. We have more than 3,000 people involved in R&D, and the output of PhDs [in Sweden] in certain disciplines doesn't meet our requirements. So we had to look for front-line sclentists elsewhere, and it's not easy to attract people to move to Sweden. It's sometimes easier to look for an establishment outside the country.

It found that establishment in the form of the R&D operations of the UK pharmaceutical group Fisons. Astra acquired these in March.

Astra, however, did not set out from the start to buy an existing business, nor to move to the UK. "We were looking internationally," says Mr Ternby. "But the UK suited us very well. We regard it as a prominent country in pharmaceuticals."

Although the group did consider starting up an operation from scratch, it realised that "to establish a stand-alone business is a long procedure,

especially in research and

Consequently, Astra opted for an acquisition, despite the high costs. As Mr Ternby explains: "In the short term it might look expensive to buy 900 people for £202m, but you pay an extra premium for the fact that it is a functioning operation.

The need to become established quickly was paramount for a Canadian manufacturer which recently turned for advice to Mr Wright at Campbell Hooper. Like Astra, it orig-inally considered a start-up, as Mr Wright explains. "It looked at setting up from scratch, but

"To establish a stand-alone business is a long procedure, especially in research and development"

ended up looking for an acquisition. It was a question of opportunity. The corporate objective was to have a presence in Europe, primarily the UK. To begin with, the question they asked was: is this something we should set up for ourselves? They looked at the various ways to do it and at various production facilities. But, because they were in the business, they found out that one company was coming on the market. It represented an opportunity to buy turnover and a ready-made production facility in one go."

The acquisition route obviously has the chief advantage of speed - the foreign company establishes a presence almost overnight, However, not all companies want to move so rapidly. Many prefer to build

their operations abroad gradu-

Mr Paul Rew, a partner at the accountancy firm of Price Waterhouse who advises clients on inward investment in the UK, aays the process whereby a company establishes itself outside its home market can be a very slow one. It typically starts with some basic market research.

"You begin by finding out if there is a market. If there is, you start with an agent or a distributor. Then you need warehousing and distribution capabilities as your sales grow. Then maybe you decide you need to do some finishing to the product here. Then you get to full-scale manufacturing. Then you look at where the components are coming from. You may take supplies from traditional aources at home. but you will soon start to look at component suppliers locally. Gradually you become more hedded into the local econ-

Yet, last year, the giant Korean industrial group Samsung did not have the time to adopt this gradual approach when it began to search for somewhere to put a £450m consumer goods manufacturing operation in Europe. Price Waterhouse helped Samsung make the deci-

The choice, says Mr Rew, was between Spain, Ireland and the UK. Samsung eventually opted for a site at Wynyard in north-east England. The choice of business structure was never difficult. "Ultimately, if you want to arrive in force slike Samsungl, you will have to come in and take over an empty manufacturing unit or huild your own one," says Mr Rew. Although the arrival of big

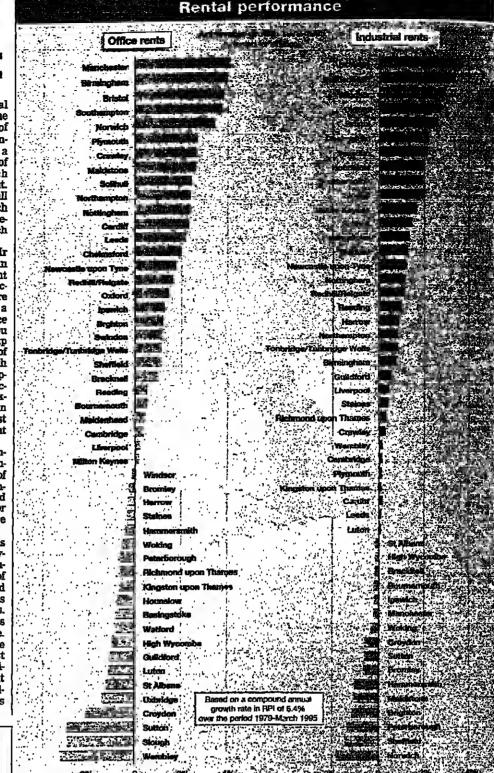
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groups in the UK over the years has attracted a lot of publicity, large, capital-intensive start-up operations are a rarity. The vast majority of atart-ups are on a much smaller scale, says Mr Wright. "We tend to see more small hranches established, which are opened initially as representativa offices but which

then grow organically. Looking to the future, Mr Rew baliaves the UK can attract new inward investment designed around a new struc ture. "One of tha things we're seeing at the moment is a trend toward 'shared service centres'. This is where you have a multinational group which operates in a number of countries around Europe with a lot of back office people supporting admininstrative functions, and the group starts asking: 'Do we need to do this in each country? Can't we just have one support centre that

Mr Rew believes foreign companies, especially multinationals in the US, where the idea of shared service centres is catching on most quickly, will find the UK an attractive base for such integrated back office operations

"It is still early days in this area, but there is a lot of activity and the UK is a strong contender. We have a number of advantages. We have good information technology skills and a lot of accountancy skills. For north American companies we speak the same language. And in terms of staff costs, the UK is a relatively low-cost area. Plus, there is a good business environment, excellent telecommunications and excellent physical communications to north America."



Big uncertainty is political

Continued from Page 1

mentals undoubtedly support Mr Clarke's hopes. For what makes this recovery unusual is that economic growth has been driven by industry in a way the mid-1970s.

When the upturn began in 1992, it was triggered by a small rise in consumer spending. But in contrast to the 1980s' boom, the consumer side of the economy has since eased back, partly as a result of gradual tax increases over the past two years - and partly as a result of the three interest rate rises in the past eight months.
In place of this consumer

spending, however, manufacturing and exports have impact of sterling's 1992 devaluation, rising by 4 per cent and 9 per cent last year respectively. Consequently, in recent months net exports have accounted for almost all of the

overall growth in the economy.

This pattern has had significant implications for inflation. since it has meant that price pressures have not been fully passed along the business chain. Although the cost of raw materials rose by 12 per cent in the course of last year, fuelled by a decline in the value of sterling and rising

relatively muted levels of domestic demand have meant that many manufacturers have not been able to pass these price rises on. On the high street the weakness of conally fell by 0.1 per cent over the first quarter of this year means that many shops have been unable to raise prices. But since this relatively

weak consumer sentiment has been matched hy lack of popular support for the Conservative government, Mr Clarke will face considerable pressure to help the domestic economy in the run-up to the election. One method might be through tax cuts - the CBI calculates that a £4bn cnt in the level of personal tax would add an 0.8 percentage point to the annual level of consumer spending. But the pressures might also

encourage Mr Clarke to take a softer line on monetary policy. Indeed in early May the chanhis first significant disagreements with the Bank of England when he refused to sanction a fourth interest rate rise in seven months, even though the Bank apparently recommended it.

Economic optimists point out that some growth in the domestic economy may not

world commodity prices, the . necessarily be a bad thing, particularly since exports are unlikely to surge to last year's level as the US economy is now slowing. Indeed, if consumer spending growth remains moderate, it is perfectly possible fought in a climate where consumers were finally seeing some benefit from five years of

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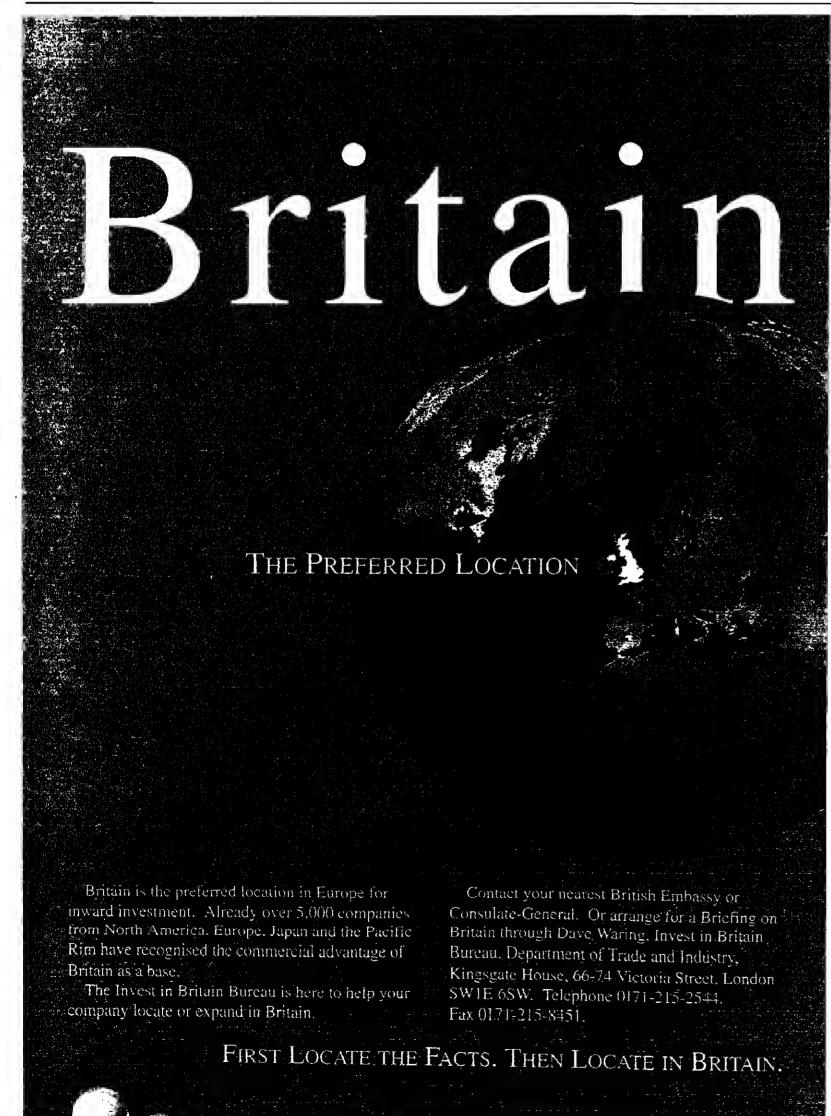
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steady. low inflation growth. But pessimists point out that any upturn in consumer spend-ing might take the lid off the inflationary pressures which have been building in the business chain over the past two years. These inflationary pres sures could yet force a furthe round of interest rate increases. And if this was coupled with a significant rise in public debt as a result of tax cuts - and even a sharper than expected drop in exports - the prospect of a benign recovery

could evaporate. With November's budget stil several months away, and some of the economic data sending mixed signals, few City economists are betting on either scenario yet. Neverthe less, the weight of historical evidence showing how quickly good economic news can turn sour in Britain means that the City will watch the chancellor like hawks over the next few





INDONESIA

Friday June 9 1995

August, Indonesia celebrates 50 years of independence. Preparations are already under way; many of the office towers along Jak-arta's main thoroughfare have hoisted placards to mark the occasion, with the number 50

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up in lights.

President Suharto, the country's apparently indefatigable leader, will preside over the occasion with some sense of achievement. In the 27 years he has been in power, he has fos-tered a sense of nationhood among most of the country's population of 190m, made up of bundreds of different ethnic groupings scattered over 17,000 islands which stretch to cover a seventh of the world's circumference.

He will look back upon 20 years of steady economic growth, averaging 6.8 per cent annually, during which the number of Indonesians living in poverty has declined to 15 per cent of the population, compared with 60 per cent in 1970. GDP per capita had grown to about \$800 last year. The government aims to quadruple this over the next 25

But, while the economy is moving rapidly along the development path - the World Bank has complimented it by including it in its list of "high performing Asian economies" matters are different in the political sphere

The issue of presidential succession continues to loom on the horizon, despite talk that the president, now 74, is set to run a seventh five-year term in office following the general

elections in 1997. The chairman of the supreme advisory council recently claimed that be knew Mr Suharto wanted a civilian vice-president, a post currently beld by General Tri Sutrisno. and by doing so sparked talk that this must implicitly mean

that Mr Suharto will run again. Mr Harmoko, the information minister and a known Suharto loyalist, has tried to discourage speculation, com-menting that discussion of the issue is unethical.

But it is difficult to by-pass an issue which many see as



politics even though Mr Suharto has distanced himself

from the military in recent

place to ensure a smooth trans-

fer of power, but he does not

give details and is careful not

to provoke any premature

claim to be a more credible

Meanwhile, a growing middle



Left: Goats await slaughter before lest month's Eid Al-Adha celebration – Indonesia is the world's largest Moslem country Above: President Suharto (far right) with some of the leaders of Asia-Pacific countries who, along with US President Bill Clinton.

attended the Apec conference at Bogor, near Jakarta, last November Right: Tower blocks in Jakarta's business sector

Achievement with the lid on

ing stable economic growth. Indonesia's last change of pres-The economy is forging ahead, but uncertainty persists on the political ident was conducted through a front, where the presidential succession is the dominant issue - even violent, bloody coup, which makes some investors jittery. if discussion of it is officially discouraged, writes Manuela Saragosa Any future changes will have to have the backing of the mili-"this is one of the most fragtary, which pledges a role in

opposition to government than the licensed opposition parties. But President Suharto has made it clear he does not like public debate. His calls for The president has said that "responsible openness" at the the political mechanisms are in independence day celebrations last year came after the forced closure of three news weeklies. and were followed by the arrests of activists and the expulsion of two of parliament's most outspoken mem-

This split has ensured that

class, which, according to some estimates, accounts for as Part of the problem is that much as 16 per cent of the politics and the economy are urban population, is increasclosely intertwined in Indoningly keen on change. Observesia. For example, debate about ers note that many are eduthe future direction of the cated abroad, tasting freedoms economy is split between technocrats, who preach tight monthey do not have back at home. In recent years, the number of non-governmental organisaetary and fiscal policy, and technologists, or industrialists, tions has flourished, from enviwho want state funds disronmental lobbyists to legal-aid bursed on costly high-tech foundations, and many of them

Moves towards more open public debate, as seen in late 1993 and early 1994, appear to have been abandoned over the

concerted effort on behalf of

such splits do not spill over

into other sections of society.

past year, but there has been renewed vigour on behalf of the government to open up the A trade deregulation pack-IN THIS SURVEY

The economy

Oil and mining

Politics

Industry

age, announced in May, broke ment's apparent inability to mented cabinets ever," notes new ground by setting out a one political analyst, who says the clampdown on debate is a tariff-reduction schedule for the next eight years and making the unprecedented move of the ruling elite to make sure introducing across-the-board cuts on over 6,000 products. The government has also taken steps to ease foreign investment flows by eliminating a requirement that all foreign companies divest their shares

> Nevertheless, there has been criticism that deregulation does not go far enough. There is resentment of the govern-

to Indonesians.

Banking

Again the reasons are political. Many of these commodities are controlled by politically well-connected businessmen, a large number of whom are eth-The stock market nic Chinese or belong to the presidential circle. The ethnic Foreign policy Chinese are resented because Profile: Bakrie Group they are estimated to control 3 A new middle class

politically sensitive commodi-

are kept artificially high.

deregulate soyabeans, but this

bas not stemmed criticism,

capital, although they make up less than 2 per cent of the pop-

The criticisms are also part of widespread concern that the fruits of consistent economic growth should be spread more equitably throughout the Indonesian archipelago.

deregulate some of the more Ministers, however, are keen to point out that deregulation ties, including soyabeans. sugar, wheat, flour and will continue. Rising foreign cement. Controlled through debt, officially \$87bn but unofficially closer to the \$100bn monopolies and oligopolies, prices for these commodities mark because of the yen's appreciation, have made it more urgent for Indonesia to Under its commitments to the World Trade Organisation. continue deregulating, so that Indonesia is only obliged to the country's exports continue to increase in order to finance

debt repayment.

most of which has come from Foreign debt, among the Indonesian economists and largest in the developing world, put severe pressure on the currency, the rupiah, earlier this year in the wake of the Mexican peso crisis. Analysts drew parallels between the two economies, despite the fact that indonesia's current account deficit, which stood at about \$3bn last year, is much smaller than Mexico's. most of the country's private

nomic upbeaval, people become concerned about our outstanding debt," says Mr Sudradiad Diiwandono, governor at Indonesia's central bank. "Some people are overly concerned."

Against this background, the past year has seen Indonesia take on a higher diplomatic profile in the world, despite persistent international criticism of the country's record in human rights, workers rights and the politically-disputed ter-

ritory of East Timor. President Suharto's international engagements bave included the chairmanship of the Non-Aligned Movement, and the hosting last November of the Asia Pacific Economic Co-operation summit, attended including US President Bill

In the former Yugoslavia, Mr Suharto bas offered Indonesia's offices to help mediate between warring factions; and at the United Nations, Indonesia has assumed a non-permanent seat within the Security Council and is leading a campaign to change the criteria used to elect the Council's permanent members.

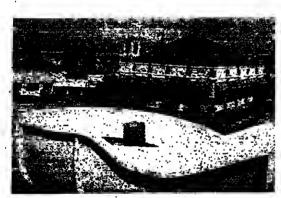
Meanwhile, the listing of the state-controlled international telecommunications firm Indosat in New York also worked to raise Indonesia's international profile. It will be boosted again later this year when Telkom, the state-owned domestic telecoms company, plans to launch a massive initial public offering in a simultaneous listing in New York and London.

A large number of Indonesians, particularly in urban areas, would now like to see increased economic openness and Indonesia's changing profile in international affairs accompanied by more accountable government at bome.

They may face a long wait.

Mr Ali Alatas, the foreign minister, is among the first to admit that Indonesia is far from its democratic ideals. But he labels calls for western-style democracy "intellectual arrogance". "It will not be, cannot be, the same as the west, because we bave a different culture," be insists.

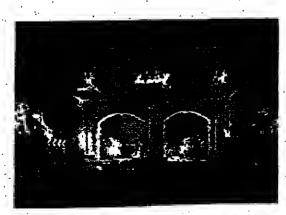
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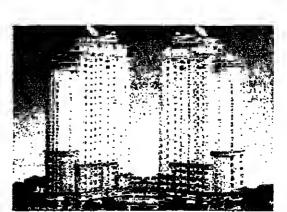
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Golden Triangle, a mixed-ose development of residential coodominisms and serviced apartments, International Class hotels, office towers and shopping ecotres. CitraLand Regeocy Aparlments, the development's first stage will be completed

The economy: deregulation is crucial, says Manuela Saragosa

Matching exports to debt

economist studying Indonesia what the key to continued succesful growth is, and the answer is invariably: "Further deregulation of the economy."

The reasons are straightforward. With public and private foreign debt hovering around the \$100hn level, making Indonesia one of the largest dehtors in the developing world, the government cannot afford to move too slowly on deregulation, because it needs to continue to increase and broaden its export base in order to finance deht repay

In addition, the capital investment required to finance the government's various development programmes are huge it needs about \$300bn over the next five years - and most of those funds are expected to come from the private sector. particularly in the form of foreign direct investment

Indonesia has already made some headway in deregulating its economy, contributing to a preliminary figure of 7.34 per cent GDP growth in 1994 (using 1993 as the new base year), and ensuring that economic growth has continued to average over 6 per cent annually for the past 20 years.

Last year, the government introduced a drastic deregulation package for foreign investment, lifting rules on the minimum investment and on location, and aholishing the requirement that foreigners divest their shares to Indones-ians. At the end of May this vear, a trade deregulation package was announced which, for the first time, set out a tariff reduction schedule for the next eight years, but many of the most politically sensitive and highly regulated commodi-

ties were not included. Speakers at a three-day conference, co-sponsored hy the World Bank in April this year. noted that, although deregulation had created a reasonably liberal trade and investment regime, efforts to deregulate the economy often did not go far enough. A World Bank economist dubbed this "reform

The prevailing argument was

powerful domestic policy tool that can be used to influence exports," said a World Bank paper at the conference. 'Indonesia's market share in most non-oil exports, and especially manufactures, is small; policies that affect its competitiveness have a substantial

The government is working to ensure that export growth can meet the claims made on it by Indonesia's large foreign debt, just over 40 per cent of

effect on export growth."

Ask any foreign or local to tire now. "Deregulation is a isn't as strong as it might be," economist studying Indonesia powerful domestic policy tool notes one Jakarta-based economist. Last year saw a slowdown in non-oil export growth to 12 per cent, from just over 16 per cent in 1993.

That drop in growth was caused by falling plywood exports and a decline in the value of textile and garment exports - the three rank as Indonesia's largest foreign exchange earners. World textile prices have since climbed back, but the prospect for plywood and garments appears

	Growth	in nor	-oil e	ports	(\$bn)		
-	1988	1989	1990	1991	1992	1993	1994
Total value	11.6	13.9	14.8	18.2	23.3	27.1	30.4
6 growth	-	20	e.s	23	20	16	12

which is denominated in ven. and which has appreclated hand-in-hand with the strengthening Japanese cur-

At present, the country's deht service ratio stands at just per cent which, although high, economists say is manageable, because world oil prices are comfortably above the government budget's projected average oil price of \$16.50 for fiscal 1996. Oil accounts for about 20 per cent of government revenues, comless rosy.

Economists note that export volumes for garments have dropped, indicating that Indonesia may have lost its comparative advantage. The plywood industry has created the most controversy, with the minister of trade, Mr Satrio Joedono, hlaming the marketing techniques of the plywood trade association (Apkindo) for Indonesia's rapidly diminishing world market share.

Apkindo is controlled by Mr Bob Hasan, the country's most

To keep up its reputation as a good debtor, Indonesia needs to continue expanding its range of exports

pared with 80 per cent in the mid-1980s.

Also adding to Indonesia's sound reputation as a debtor is the fact that it has never rescheduled or defaulted on its repayments, "With the image we have as a high-debtor country, we are very much scrutinized by world financial centres, so we want to show we are prudent," says Mr Sudradiad Djiwandono, the governor of the central bank, Bank Indon-

To keep up its reputation as a good debtor, Indonesia needs to continue expanding its range of exports, in order to guard against fluctuating oil prices in the future. However, "the base of non-oil exports

prominent forest concessionaire, who is known to be close to President Suharto, While Mr Hasan insists the drop is due to economic recessions in Indonesia's main plywood mar-kets - Japan, South Korea and the US - others blame a system under which plywood producers cannot export directly but must sell through Apkindo's overseas offices.

It is carteis of this kind which a World Bank paper refers to as "pockets of monop oly and oligopoly in the economy", that economists are urging the government to dis-mantle. Monopolies affect key agricultural commodities such as soyahean, sugar and flour, and products such as cement and various petrochemicals. They cause prices to be artificially high, thereby raising

costs for the consumer.
Government officials acknowledge that deregulating these industries will not be easy. "We have not tackled some of the most difficult areas of deregulation," says Mr Saleh Afiff, the state co-ordinating minister for economy, finance and development. "In some cases, we still face government-granted monopolies, high tariffs, investment restrictions and other regulatory measures that harm our exports and

But, like many other ministers, Mr Afiff indicates that the government is aware of the need for further deregulation. Last year's foreign investment deregulation package was aimed at stimulating investment in export-oriented industries. Approvals hit a record \$23.7bn, compared with \$8.4bn year earlier, hut historically only a third of approvals are

It is too early to say whether the foreign investment deregulation package will broaden the export base and contribute to the massive private funds needed to develop the infrastructure, but economists say the two are inextricably linked.

The country needs more roads. telecommunication lines, ports, railways and power stations, both to sustain development and to ensure that it is spread equitably throughout the archipelago. We have come to the stage where infrastructure needs to be developed, to get the foreign investment to boost non-oil export growth," says Mr Hadi Soesastro, a prominent Indone-

sian economist. Mr Djiwandono agrees that foreign direct investment is becoming an increasingly important source of finance for development, because the government has clamped down on state bank lending in order to reduce its foreign debt burden, and is discouraging private businesses from borrowing off-

"Development can only be continued if infrastructure is in a better state," he says. "I guess that's the challenge we Politics: is the judiciary really asserting its independence?

Critics distrust 'one-man show'

When a judge in Jakarta ruled that a ministerial decree which had banned three news weeklies last year was unlawful, journalists and dissidents packed in the bot, stuffy courtroom hurst into spontaneous applause and laughter. None of them had expected the surprise verdict.

Soon after that, Indonesia's Snpreme Court snrprised everyone by exonerating six people convicted of the widelypublicised 1993 murder of Miss Marsinah, a labour activist. The convicted had alleged that they were forced to confess to the crime after being tortured; and critics say that the military's role in Ms Marsinah's murder has never been properly investigated.
Indonesians were surprised

again a few weeks later when Mr Muchtar Pakpahan, leader of the country's only independent trade union, was freed from jail on a legal technicality after he had received a three-year sentence for allegedly inciting workers to riot in the north Sumatran town of Medan last year. Mr Pakpahan had denied his involvement, pointing out that he was in a different town at the time.

The three cases are the highlights of an extraordinary few months in Indonesia's legal history. Former editors and publishers of the hanned magazines hailed the decision to overrule the bannings as "historic". As one newspaper editorial put it: "The judges have rejected the long-held notion that this country is corrupt and has fallen under the spell of power.

But are these truly signs that Indonesia's indicial sys-tem is asserting its independence, and perhaps even signalling a change in the way the political system works? Many hope so, hat few believe it is. Indonesia's courts are administered by the ministry of instice, which means employees, indges and public prosecutors receive their salaries from the executive branch - embarrassing the govern-

ment with a verdict could affect careers and salaries.

Jakarta-based lawyers note that the most recent developments in the cases of Mr Pakpahan and Ms Marsinah coincide with the International Labour Organisation's annual meeting, schednled for oext month and during which Indonesia is expected to come under criticism for its record

on workers' rights. court's ruling against the ministerial decree which banned the news weeklies Tempo, Editor and DeTik last year, Indonesia's minister of information has said be will appeal against the verdict. Analysts note that if the bannings had been



President Suharto: will he step down in 1997?

implemented by presidential decree, as opposed to ministerial, the prosecutors would have stood little chance of winning their case.

While ministers may be challenged, the president remains untonchable. "This country is still run as a one-man show," says a Jak-arta-based political analyst. "And the president is above the law.

Late last year, for instance, a group of Indonesian environmentalists tried to sue Presideot Subarto for issuing a decree which allowed about reforestation fund to be diverted to developing the country's national aircraft Industry. The Jakarta court told the prosecutors that it had "no authority" to preside over the case.

as long as the president effectively stands above the law, little will change in Indonesia's political system. Policy formation is ad boc, sometimes including ministries and sometimes not, and almost all policy decisions must be approved by the president before they are implemented.

President Suharto seems content to let the various factions in government and society play off among themselves. Intervening only when his position is called into question. Confrontational debate is not his style, and in a revealvociferous demonstrators who harassed him in Germany during his visit at the Hanover Trade Fair as "insane and no longer rational".

Analysts say his cabinet, which was appointed follow-Political observers say that ing the general elections in

mented yet, and that this explains why a clampdown on public debate has prevailed

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over the past year.

Earlier this year, the president endorsed the expulsion of two vocal politicians from par-Hament, at a time when parlie ment was showing occasional signs that it was taking steps to become a forum for gent debate, featuring clashes between technocrats, who spending, and technologists. who want state funds to build up high-tech industries

A number of activists and jnurnalists, known for their ontspoken views against the government and their persis-tent calls for more open, uncensored, debate, have been arrested and are awaiting

The clampdown on dissent comes at a time when there is speculation that Mr Suharto has no intention of steppin down at the next general elections in 1997. In what amounts to a national sport in secondgnessing the 78-year-old president's next move, Indonesians point to snippets of evidence ranging from statements made by his closest advisers to reading between the lines of his

speeches.

The president's family has heen particularly active over the past year in sweeping up large husiness contracts including the construction of petrochemical plants, oil refi-neries, toll roads and ports and taking steps to list publicly their companies. Businessmen say this is an attempt in the country's economy and safeguard against the future, indicating that even if succession is not an immediate prospect, the issua remains oo veryone's mind.

Foreign investors' main complaint about the Indonesian political system - besides the lack of rule of law which tracts difficult - is the uncertainty surrounding the president's succession. The president has repeatedly said a mechanism is in place to ensure that a smooth succession takes place, but he does not elaborate, and a history of turbulent exchanges of power do not provide an encouraging precedent.

In the words of one veteran analyst of Indonesia's politically-sensitive stock market, Mr Eugene Galbraith, presithere is no vacuum in political leadership in Indonesia, the question of leadership succession is an increasingly important subtext in all domestic political debate."

Manuela Saragosa

tained walls, old musty furniture and peeling wallpaper greet visitors at the headquarters of Indonesia's largest Moslem organisation, known as the Nahdlatul

Located off the main road in one of Jakarta's busiest districts, the heat and car exhaust fumes from the road outside waft in through its open glass doors, settling lazily into the fabric of the couches and chairs which line its entrance.

By any measure, it is hardly the kind of nerve-centre one would associate with a powerul pressure group that counts between 30m and 35m mempers nationwide. And yet the NU is taken very seriously hy a government, which is sensitive anything that could

threaten its political control

Although Islamic fundamenalism has never taken root in Indonesia. Islam remains a force to be reckoned with. Some 90 per cent of Indonesia's 190m people profess to be Mosem, making tt the largest Moslem country in the world. The NU, which preaches a moderate form of Islam, claims to be a non-political organisation. but even its popular, charis-matic leader, Mr Abdurrahman Wahid, does not deny that Islam bas a political role in Indonesia

"We are the higgest organisa-tion [In Indonesia] and once you can point out that you are supported by us, then you bave credibility in the eyes of the population," explains Mr Wahld. The government needs our support for its development plans, from family planning to education. That means we are treated as a political force to mobilise support for the government."

The NU's basis of support is with the peasantry and manual labourers, and it is therefore particularly strong in rural areas in predominantly Moslem regions of Indonesia, such as Java and Sumatra.

Not surprisingly. Mr Wahld's openly sympathetic overtures towards Ms Megawati Sukarnoputri, the leader of the licensed opposition party, PDI, and the daughter of the late president Sukarno who was ousted hy Nahdlatul Ulama is Indonesia's

largest Moslem organisation

A force to be reckoned with

the current president in 1965. is cause for concern for the rul-

ing elite.
It is particularly disturbing to the establishment, because President Subarto has taken careful steps to separate Islam from politics ever since he assumed control. In the years following his takeover of power in 1967, all the political Islamic parties were told to merge into one licensed opposition par-ty,the United Development Party, known as the PPP.

In what amounted to a politically astute move, the Nahdiatul Ulama, part of the politi-cally weak PPP at the time, separated itself from the PPP

ally in Java, the most densely populated island, a distinction is drawn between the santri and nbangan adherents to the Islamic faith - that is, between devout followers of Islam and the Islam adhered to by the

ruling classes in turn the santri are divided between those who preach a traditional approach to Islam, combining Islamic rituals with centuries of Hindn and Buddhist myths and traditions which preceded the arrival of Islam in Indonesia; and modernists, who preach a purist form of Islam, discarding the influence of Buddhism and Hinduism. But while the NU, which

The NU claims to be non-political, though its charismatic leader does not deny that Islam has a political role in Indonesia

in 1984, claiming that it wanted to withdraw from politics. Under an ostensibly non-political banner, the NU bas been

far more effective as a pressure group, working both for and against the government's interests. It wins brownie points with the government and military, because it preaches a moderate form of Islam, based on the Sunni creed - the military and Mr Suharto's government have always had a deep aversion to fundamentalism. In a country that is still in the process of developing a sense of nationhood among its hundreds of different cultures and many religions - including Buddhists, Hindus and Christians - Islamic fundamentalism threatened to disrupt the delicate fabric of Indonesian unity. Moreover, Islam is itself

divided in Indooesia. Tradition-

groups traditionalists, has the kind of moderating force on Islam which the government appreciates, it also has the potential to disrupt support for the government, according to Mr Wahid

Mr Wahid says that, at a district level, members of Golkar, the ruling party, keep up good relations with local NU representatives, because with the NU's large membership in rural areas, local politicians need the NU's backing to win

On the national level, the ties between Golkar and NU are not as intimate. At a time when there is growing resentment at the length of President Suharto's rule over the country, the flirtation between NU and the PDI, for instance, has had the ruling elite up in arms. Although Mr Wahid denies

ing, the two are seen to be on the same side of the political fence, creating fears among Golkar members that the NU will campaign for its members to vote for the PDI at the next general elections in 1997.

that an alliance between the

PDI and the NII is in the off-

Mr Wahid says he has had visits from various military commanders over the past five months, who have pressured him to resign. Meanwhile, Mr Harmoko, Indonesia's informa tion minister and a recognised Suharto lovalist, has been zig zagging his way throughout the archipelago campaigning for Golkar at a grassroots

Mr Wahid's argument is that the ruling elite's obsession with his overtures to Ms Megawati Sukarnoputri are unfounded, because the NU's position is "to stay neutral in political affairs". That some people see his role as mentor to Ms Sukarnoputri as a politi-cal line "is their problem, not

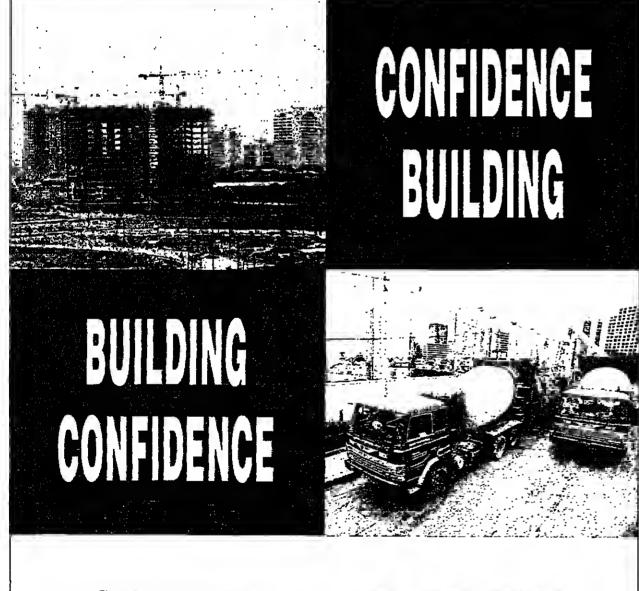
However, the line separating the NU's influence in politics and its purely religious func-tion is thin - Mr Wahid insists that the future role of Islam and the NU in Indonesia is to act as a kind of moral arbitrator in politics. On the issue of workers right, for instance, the NU is helping to campaign for adherence to the minimum wage, "not to play political games, but because we have a moral obligation to help them [the workers] get their rights." Mr Wahid says.

With the government firmly opposed to any form of Islam becoming a political institu-tion, the NU looks set to remain a powerful player on the sidelines of Indonesian polities. It is a prospect which appeals to the moderation the NU preaches in its Islam, and Mr Wahid stresses that he is committed to the NU's non-political status.

PT. BANK I

"As long as we follow this kind of position, there is no danger that Islam will become a political alternative to gov ernment," he says.

Manuela Saragosa



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INDONESIA 3

Industry: the cheap-labour advantage is under pressure, says Nikki Tait

Technology holds the key

Anyone seeking to encapsulate the debate over Indonesia's industrialisation policy should take a look at the N-250 air-

According to some government officials, the country is poised to set up an assembly plant for this medium-range commuter aircraft in Mohile. Alabama. The facility would be a joint venture between IPTN, the state-owned aircraft company, and some unidentified international interests.

Basic parts for the N-250 would be made in Bandung, in west Java. But the presence of a US assembly plant would then augment a similar arrangement in northern Germany, and give IPTN a base for selling in western markets.

Or so the theory goes. A prototype of the N-250 aircraft has yet to take to the skies; it still requires US Federal Aviation Anthority certification; and both plants are agreed in principle only. Moreover, Indones ia's attempts to develop a com-mercial aviation industry are highly controversial.

Critics ask whether indonesia should be allocating resources to high-tech showcase projects when 15 per cent of its 190m people live in poverty and an estimated \$50bn investment is needed in infrastructure over the next five years. IPTN, thay argue, is inefficient and loss-making, despite the hundreds of millions of dollars spent on its development over the past two

The advocates' response is that technological transfer is essential to a country whose comparative advantage in terms of cheap labour is under pressure, and whose rich natural resources may not last forever. Moreover, Indonesia consists of a host of far-flung islands, so that an aviation sector has some domestic rele-

is over the distance already travelled by Indonesia in terms of industrialisation. Three decades ago, the economy was generally written off as a rural basket-case. Even in the immediate wake of President Suharto's ascension to power, Indonesla remained heavily dependent .. on natural

But in the decade to the early 1990s, partly spurred by the collapse in oil prices, nonoil manufacturing almost doubled in significance. By 1992, according to the World Bank, it accounted for about 16 per cent of gross domestic product.

Equally important, non-oil exports grew from under one quarter of the total to almost two-thirds over the same period, with non-oil manufactures representing about 45 per cent of all goods sold ahroad. Recently, manufactured exports have been expanding at about 26 per cent a year. Even so, free-marketeers and tionists battle to claim

for their trickle-down effect. "Dr Habibie is trying to

teach Indonesians to outreach themselves with technology," dihardjo, in charge of technology development at BPP Teknologl, the government-run which forms part of the Hahi-hie enclave. "Because of the long colonial past, the morale deformed. In many ways, people believe technology is not part of their life."

credit. The favoured mantra of

In the decade to the early 1990s, non-oil manufacturing almost doubled in significance, until the World Bank said it accounted for about 16 per cent of GDP

multinational agencies, and of aome western academics, is that the broad policy settings have been increasingly favourable, allowing private enterprise and inward investment to flourish.

For example, Mr Hal Hill, an economist at Australian National University, told a World Bank-sponsored conference in Jakarta earlier this year that very little had been derived from selective industrial policy. He said that Indonesia's success was "the result primarily of the adoption of orthodox policies in the realm of macro-economic management, exchange-rate policy, and the provision of public goods, such as social and physical infrastructure, together with political stability and

security." But not everyone concurs. Much of counter-argument. which attributes a greater role to Indonesia's more interventionist tactics, centres on Mr B.J. Habible, the country's influential, German-trained minister for research and technology. For over a decade, the Habibie approach has been to nurture a clutch of "strategic industries", ranging from aviation ventures, such as IPTN, to shiphuilding and steel, partly

says Professor Harijono Djojotechnology assessment centre the people has been

And, despite the generally unsatisfactory financial performance of these investments. think the Habibie camp has a

point. For example, Mr Hartojo Wignjowijoto, at Asian Pacific Economic Consultancy Indonesia, says that the "strategic industries" should not be judged in balance-sheet terms alone - although be also acknowledges that there are areas where operations could

But while the debate about the reasons for Indonesia's progress is largely academic, the question of how the country moves on from here is not. The scale and demographics of its population mean that well over 2m people are likely to enter the workforce each year for the foreseeable future. In order to absorb that num-

ber, and to maintain or boost living standards, economists reckon that indonesia's economy needs to grow by about 7 per cent a year. Annual growth in the manufacturing sector ueeds to be higher still, at around 10 per cent.

One big problem is that the pool of cheap labour is becoming less cheap, just as other countries in the region -including Vietnam, China and india - are starting to open up to foreign investment. Minimum wage rates almost tripled in the five years to end-1994. Tha question is how - and

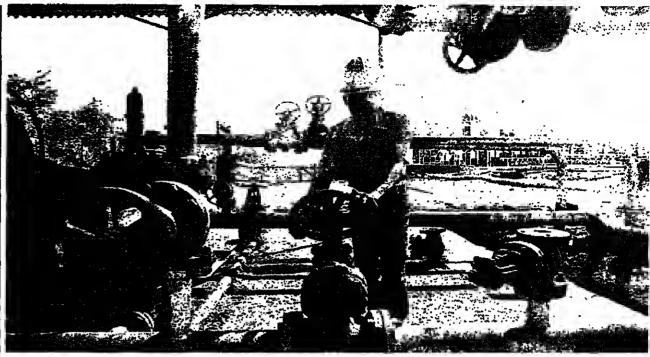
try's manufacturing sector leap up the "value-added product" ladder. Again, World Bank offi-cials urge a steady course, to be facilitated by a framework of increasing deregulation, a lowering of tariff barriers and greater husiness transparency. Bread-and-hutter industries, like textiles, will be the stables for o long time to come," is one unofficial comment.

But they also point to the electronics sector as a good example of what Indonesia can realistically hope to achieve through this type of approach. For years, the country's electronics industry was thought to lag badly behind those of its Asian neighbours. Its focus was almost exclusively domestic, and it was both inefficient and protected. In 1989, elec tronics output accounted for only 0.5 per cent of GDP - com pared with 5 per ceut in the Philippines and over 15 per cent in Malaysia.

However, on the back of general trade and investment reforms and new export-oriented foreign investment hy the likes of Matsushita and Sony, production rose sharply in the early-1990s. The sector's output, which had stood at under \$500m in 1985, increased to around \$2hn hy 1993. Exports accounted for about 60 per cent of domestic produc-

The one area which both sides agree is critical is infrastructure. Indonesia's crying needs on this score are hard to miss - witness recent port blockages which have bedevilled even the established footwear manufacturing sector. The ministry of public works has forecast that \$53bn needs to be invested in telecommunications, power, transport and water supply projects during the 1994-9 period covered by the current five-year plan. The private sector, it suggests, will contribute at least \$18bn.

in "real" terms, that means 8m telephone lines and an increased switching capacity of 5m line units; new rail networks for Kallmantan and Sulewsi; 244,000km of new and upgraded roads; and numerous power projects. Somehow, an aircraft plant seems very small



Manuela Saragosa examines the declining importance of oil exports

Cost discourages exploration

member country of the Organisation of Petroleum Exporting Countries, but its days as a memher may well be uum-

bered. At an Opec conference osted in Bali in November last year, President Suharto told delegates that the importance of oil in Indonesia's economy is declining. "Unless new reserves are discovered, Indonesia will soon become a net oll-importing country. Should this happen, Indooesia will no looger have the right to be a member of this well-re-

spected Opec," he said. While oil has been the fuel of Indouesla's economic growth over the past 30 years, siuce 1988 non-oil exports have surpassed oll exports in terms of government revenues. accounting for only 20 per cent of revenues last year compared with 80 per cent a decade ago.

There is however, considerable sensitivity about when Indooesia will become a net oll importer. An annual petroleum report, produced by the US Embassy in Jakarta, predicted that Indonesia's rapidly increasing energy consumption levels would exceed falling production "as soon as the early part of the next decade, and...doubtlessly ... within the next 20 years."

Other oil industry executives say they see the scenario occuring in 2005, with oil production falling below a 1m barrels a day by 2000, compared with current production levels of about 1.5m h/d.

The money involved is substantial - drilling a well in eastern Indonesia can cost as much as \$40m, according to

Oli and gas	s in dome:	suc reven	nez (Hbb	n)
	1990/91	1991/92	1992/93	1993/
Oil & gas revenues	17,712	15,039	15,330	12,50
Non-oil/gas revenues	21,834	28,546	32,122	39,7
Other	9,905	10,409	10,716	10,37
Total revenues	49,451	S1,994	58,168	62,6
			Source, F	Bank Indone

But much depends on the discovery of new reserves. Analysts oote that the eastern parts of the archipelago are largely unexplored, and that as the government has turned its focus on developing a nonoil export base, little has been done to encourage any significant oil exploration.

The crux of the problem lies in the cost-recovery mechanism the government operates. Companies drilling exploratory wells in areas where prosome estimates, maiuly because the lack of infrastructure raises logistical costs, Not surprisingly, in 1993 only six of the 19 exploration wells drilled were in eastern Indonesia and noue of them produced a significant discovery.

claim tax relief on the costs of

exploration. But in what are

known as "high-risk fron-

tiers", such as eastern Indon-

esia, the cost of the risk is

borne solely hy the oil com-

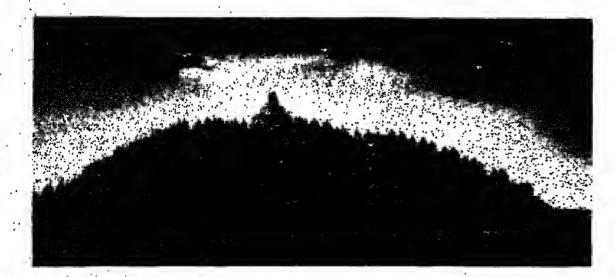
Industry executives say Pertamina, the state-owned oil company which supervises the domestic and foreign oil and gas contractors, is aware of the need to introduce exploragovernment, husy stimulating non-oil export growth, is not.

In March this year, the Indonesian Petroleum Association, which includes both foreign and local oil and gas coutractors, presented the governmeut with a white paper in which it requested that a new tax consolidation method he adopted, in which the risks of exploration would be shared equally hy the government and oil companies.

However, asking the ministry of finance to reduce tax collection from the oil and gas sector when the outlook for uon-oil exports is not as certain as it might be is "a tongh question, a tough decision, says an executive with a US oil

The oil and gas industry's argument is that, although a new risk-sharing arrangement may deprive the government of revenues in the short-term, there are other long-term benefits to be considered. But there is little optimism. "Gradnally we are taking what I call a back-seat position," says the executive. "That is the way l see the direction of oll in

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INTERNATIONAL NETWORKING



New rules are welcomed

"You can get credit faster than a haircut," trumpeted Bank Internasional Indonesia, the country's third largest private bank, during a recent marketing campaign for housing

The enticing flippancy of the claim neatly sums up the recent history of banking in Indonesia, where most institutions have been virtually falling over themselves to meet the country's voracious appetite for capital.

The race began following deregulation in 1988, when the government opened up the banking system to new entrants. The number of banks and branches proliferated and credits soared, as everyone and anyone with access to the then minimum capital requirement of only Rp5bn (\$2.8m) set up sbop. Total hank credits jumped from Rp42,000bn to Rp190,000bn between 1988 and 1995, while the number of banks, excluding the state's small regional development banks, more than doubled from 112 to 243.

Without a proper supervirapid growth, combined with a severe shortage of trained and experienced bankers, quickly led to problems of asset management and bad debts. In 1990, shortly after listing oo the Jakarta Stock Exchange Bank Duta bad to be rescued by the government when forits capital. A year later, a tightening of the government's monetary policy, which drove lending rates to a high of 35 per cent, exposed many banks to their poor credit controls. At the end of 1992, the banking system was rocked by the collapse of Bank Summa, which was forced into liquidation after companies within its own conglomerate, Astra Group,

defaulted on loans By this time Bank Indonesia, the central bank, had already launched a drive to strengthen bank balance sheets by setting the internationally accepted minimum capital adequacy ratio of 8 per cent and a rather higher than normal target loan-to-deposit ratio of 110 per cent. The minimum capital to open a bank was gradually raised to Rp50bn.

Meanwhile, the five state commercial banks, which traditionally dominated lending activity, were asked to reduce their portfolios on existing credit. In addition, a special team of officials was set up within the central bank and given the mammoth task of closely monitoring all the banks and, in particular, told to assess the extent of bad debts and non-performing

A further banking scandal, involving the state's Bank Pembangunan Indonesia

Nearly all the banks, with the exception of number of state banks and a few smaller private banks, have met the minimum capital adequacy requirements - the average is 10.4 per cent. But the central

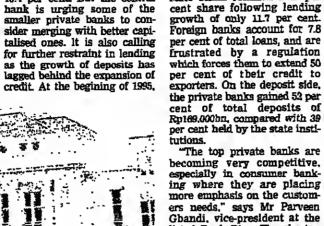
(known as Bapindo) helped to

est private banks have rapidly discipline," says Mr J. Soedradexpanded their market share. jad Djiwandono, the central By the end of last year, local private banks had overtaken state banks in lending activities for the first time after a 41 per cent growth in lending gave them a 47 per cent share of total outstanding credit. The state banks retained a 41 per

> "The top private banks are becoming very competitive. especially in consumer banking where they are placing ers needs," says Mr Parveen Gbandi, vice-president at the listed Bank Bira. The sharing of ATMs (cash machines) is rapidly taking off, and Bank Bali, another listed bank, has heen the first to introduce Direct Banking, which allows customers to make transactions over the telephone.

> Private banks are also trying to make inroads into fee-based income, which has traditionally been dominated by the for eign banks, Bank Bira, for instance, has been particularly active in the loans syndication market, and recently overtook Citibank's lead in the local commercial paper market.

Finding well-qualified and experienced Indonesian bankers, bowever, is still a limiting factor to the sector's development. Many of the top and middle management are expatriates, particularly from the Philippines, Singapore and India. The central bank has set a minimum 5 per cent of personnel costs to he allocated to training. But according to one foreign banker, most banks are not spending anywhere near this level. "The banking sector has grown faster than anyone could have imagined, and time and money is needed for the personnel to catch up. The training of Indonesians in banking should be a priority,'



highlight the government's call for more prudent banking. In early 1994, it was revealed that the bank had bad debts of over Rpl.300bn from a loan extended to an ethnic Chinese businessman, Mr Eddy Tansil, and his Golden Key group. The subsequent high-profile court case ended in jail sentences for Mr Tansil and a number of the bank's directors, while further credit problems, including bad debts to the textiles company

Kanindo Prima Perkasa.

As a result of more sensible regulations and increased awareness among hankers. most analysts in Jakarta believe that, while problems still exist, the system has improved dramatically.

Through the use of moral suasion and more prudent regulations, our message is getting through ... but we still need to show more caution and

the average loans/deposits ratio exceeded the central bank's guidelines by hitting 112 per cent. although the pri-

vate sector loans/deposits aver-

age is 98 per cent. The main concern, bowever still revolves around the level of had dehts and problem loans. Bad debts have increased from Rp5,000bn, 3.3 per cent of total credits at the end of 1993, to Rp7,400bn, or 4 per cent of loans at the end of 1994, partly due to the mess at Bapindo. Over the same period. problem loans (which bave not been serviced for three months) have declined from 9.9 per cent of outstanding credit to 9.14 per cent. But last year's surge of lending to real estate projects in Jakarta has raised eyebrows, especially as many believe the property sector has reached its saturation point.

With the state banks in rela-

tive decline, the country's larg-

The stock market: computerised trading arrives

New system will multiply deals

How the market has moved

FT/S&P-A Pacific

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200

The Jakarta Stock Exchange was launched into the computer age on May 22, with the opening of a moch-anticipated notomated trading system at its new headquarters in the Sudirman Central Business

Despite some apprebension among traders, after a series of delays and technical errors occured during trials, the switch-over proceeded with only a few minor hiccups.

Great expectations revolve around the computerisation. And although many people are still holding their breath, the exchange's anthorities are quietly congratulating themselves on their success so far.

The system embraces a range of trading, clearing, central depository and brokerage-account functions. It will allow as many as 50,000 transactions a day, compared with the average 3,800 carried out by hand under the old system, and will eventually lead to nanerless trading. It should lower transaction costs, redoce buman error and enhance the flow of information to traders and investors. The stock exchange also hopes it will improve investor coofidence and increase market liquidity.

Mr Bacelius Ruro, chairman of the capital markets supervisory agency (Bapepam) goes as

The stock exchange hopes that investors' confidence will be improved and that market liquidity will be increased

far as saying that the automated system, combined with a loog-awaited npdate of the 1952 securities law, will lay the foundations for Jakarta to become one of the largest and most active stock exchanges in south-east Asia by 2000.

More pressing expectations, owever, are that the changes will arouse more local interest in trading equities. Although local investors own the lion's share of the 224 listed companies, as moch as 80 per cent of the average \$47m in daily turnover is conducted by foreign institutions. Through an envisaged network of screens in shopping centres, cafes, banks and hrokerages, "we will be able to move closer to the Indonesian investor and link-op with the outlying regions." Mr Ruru predicts.

Foreign brokers in Jakarta tend to less effusive about such visionary thinking. The new stock market will have absolutely no effect on the domestic investor," says Mr Andrew Vaughan, at GK Goh Ometraco, who argues that, while deposit rates remain bigb, there is little incentive for local institutions to brave the volatility of Indonesian stocks.

Mr Eugene Galbraith, president of HG Asia Indonesia,



before the opening of the new exchange

explains that "a cultural transformation" needs to take place before local investors play a prominent role in the boarse There is no real professional fund-manager community amongst the locals. Those that exist adopt the line of least resistance," he says. Moreover, necessary investment vehicles for local investors such as mutual funds, are still

Another function of the new law, to be implemented at the beginning of 1996, will be to strengthen existing provisions for the establishment of n-ended funds.

A further disincentive for locals is the relatively high cost of investing on the Jak-

arta exchange. The nominal

value of shares is Rp1,000, but

With per capita annual income of around Rpl.8m (\$800) and most share prices running well above the cheapest possible Rp500,000 per transaction, equity investment requires far more resources than most can afford. Mr Ruru would like to see the minimum lot reduced, but says there are no plans to do so. In common with other mar-

the minium lot is 500 ahares.

kets in the region, investor with rising interest rates in the US and the Mexico devaluation crists. The local index closed, down 23 per cent in dollar terms, at 470 at the end of the year, and continued to fall at the beginning of 1995. This pushed the market down to an attractive valuation of 14.3

of foreign funds into Indonesian equities last month.

Last year's performance was also depressed by the huge volume of capital raised, as 45 companies joined the market and numerous others held rights issues. In total, more which helped increase the mar-ket's capitalisation to over

The largest initial public offering was Indosat, the state-owned telecommunications giant, which listed jointly in Jakarta and New York. Analysts expect the second half of 1995 to see another flurry of cornorate fund-raising, boosted by planned privatisations of group Telkom, the PLN electricity company and the Jasa Marga toll road. Most brokers expect to see

the market grow exponentially, increases of as much as 10 times over the next four years. Despite this, its long-term success as an efficient source of capital depends to some extent on the authorities' ability to implement more stringent dis closure requirements and increase transparency in the Stem.

Problems of insider trading

Brokers expect the market to grow. Some forecast volume increases of as much as 10 times over the next four years

and suspected fraud are widespread in Jakarta, and Mr Ruru explains that one of the main functions of the new securities law will be to give Bapepam the powers to crack down on these activities. "Although we know there are frands, we have not been able to act, because there have been no complaints as yet," he explains, somewhat cryptically, The new law will allow Renepan to initiate and carry out its own investigation:

Hand-in-hand with this is a need to set a minium amount of shares which must be made available to the public in any flotation. Current practice is that companies sell well below 50 per cent of total shares, which they quietly buy back and then continue to run their own affairs as a privately-held

Foreign brokers say that attitudes are slowly changing. But as in any rapidly developing economy, vested interests will continue to hold on to whatever advantage they have. Until the regulatory environment is improved, they, too. will continue to gain from the rather informal channels of market information.

James Whittington

Nikki Tait explains the thinking behind a new ore-mining partnership

Freeport hands RTZ a slice

You're a kid, and you get a pizza that's too big for you to eat by yourself. So you find someone to share it, who can give you another pizza when it's

Sitting in the isolated mining village of Tembagapura, John Macken, operations manager of Freeport-McMoran's giant copper-gold mine, summarises a complex financial deal. It will see Britain's RTZ, the world's biggest mining company, part-ner US-based Freeport in its future developments in the orerich mountains of Indonesia's

Irian Jaya province.
For two decades, Freeport's lrian development bas been viewed as one of the mining industry's most remarkable eogineering feats - albeit, one of the most controversial. Now, change is in the air. Facilities at the mine have been expanded as Freeport has shifted from mining the original Erts-berg deposit to the neighbouring Grasberg site over the past five years. The deal with RTZ, announced in March, promises more upbeaval.

RTZ is paying upwards of A\$450m (\$328) for a minority stake in Freeport Copper & Gold (FCX), the US-listed parent of PT Freeport Indonesia (PTF1) - financial ballast which allows Freeport-McMoran, the ultimate parent, to proceed with its plan to spin out FCX as an independent entity. At the same time, RTZ is offering to fund further development by PTFI, to the tune of \$850m. In return, it will get a 40 per cent share of the resultant cash-flows (once its outlay has been repaid with interest).

The reasons for bringing in a new partner at this stage have been described as partly financial and partly operational As the pizza analogy attempts to

absorb everything that is currently on its plate - or, at least, not at the desired rate. Some \$100m of RTZ's \$850m is earmarked for exploration, and will effectively fund this activity for the next two years. Freeport also acknowledges its partner's substantially greater

operations. Already, there are some indi-cations of what this may mean in practice. In early May, the new partners announced a feasibility study, to look at the possibilities of lifting mining and milling capacity within the

original Block A operation

from around 118,000 tonnes a

day to between 175,000 and 200,000. A few weeks later, Freeport also told US analysts

that one option might be to use

that one option might be to use the "below cut-off grade" ore, which is currently being treated as waste at the Gras-berg pit, to provide the added feed. Alternatively, ore bodies in the surrounding area might be developed.

This expansion within the

original permit area, moreover,

would be in addition to any-thing which results from the ongoing exploration activity in the vastly bigger Block B, and

in the concessions being inves-

tigated by Eastern Mining. a

joint venture between Freeport

The hig quandary, however, is local politics. The inaccessi-

ble Ertsberg deposit, discov-

ered in the 1930s. was first

assessed by Freeport in 1960.

But Indonesia's Sukarno

regime was under pressure,

and local interests.

in late 1965, shortly after President Suharto took over. the project was reactivated making it a cornerstone western investment, and major source of tax revenue, in one of experience of large mice the country's most fractious provinces. Sporadic guerrilla activities by Irianese separat-ists plagued the mine in the late-1970s, causing the pipeline to be cut at one stage.

Executives believe the mine is seen as a

symbolic target by Irianese separatists,

but is not itself a matter of grievance

The recent upgrading of the mine has not gone unopposed, either. According to a report

by the Australian Council for

Overseas Aid, there were

demonstrations by villagers

and members of the West

Papuan Liberation Movement around the mine throughout the second half of 1994. The ACFOA, citing "eyewitness"

reports, claims that three

dozen people were either killed

or disappeared during this period. While the figure is

denied by the Indonesian

between armed forces and

demonstrators have been

acknowledged, as have "a

Freeport executives believe

the mine is being used as a

symbolic target by the Irianese

separatists, and is not, in itself,

Nevertheless, last month an

environmental action was

filed, expressing concern at the

impact of mine waste on local

In reality, the situation owes

matter of grievance.

number of casualties".

authorities, some "encounters"

pany shelved development.

(only ceded by the Dutch in technology employed by the 1963) uncertain. The US commining company, and the primitive living conditions of the tribal clans who are the area's natural inhabitants. Moreover, during the past two decades. Freeport has not just transport, housing and power facilities in land considered to be either jungle or inhospitable mountain. It has even carved out a golf-course.

A few years ago the company started to restructure these activities, generally hiving them off into domestically-controlled joint ventures. This process had a financial motive. Steve Jones, the first senior finance executive to be posted to the mine site, says about \$550m should be raised when the process is complete. But he also acknowledges that, while the company is seeking to bring a "business perspective" to its operations, it needs to be seen to be playing an acceptable "social" role, "opening up the area" to local

development.
Yet it is hard to envisage the mine remaining anything but a conundrum. Freeport operates under a contract of work with the central indonesian government (in fact, it pioneered the concept). With some justification, then, local activists can claim that the original inhabitants have received minimal reparation, and that further development

compounds the omission. In response, Freeport points to its various local initiatives. including a foundation that contributes around \$6m a year to community projects, and notes that its activities probably pump \$1m a month

At best, the accommodation much to the dramatic contrast is an uneasy one.



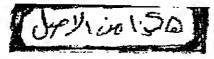
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But for all the apparent diffi-culties, Mr Ali Alatas, foreign minister since 1988, has manoeuvred with skill and some

Far from recoiling from the international stage, Indonesia has appeared increasingly active. It played an important role in the Cambodian peace process of the early-1990s, and hosted the recent Asia-Pacific Economic Co-operation forum, which pledged to move towards regional free trade.

It has chaired the Non-Aligned Movament, and taken a seat on the United Nations' security council. And it has mended some bilateral fences, including those with Australia, its most immediate

western neighbour.
Mr Alstas explains that this venient that Indonesia should be trying to impress its credenhigher profile is a reflection of Indonesia's internal development, and a measure of its omy up the technology ladder. Mr Alatas deflects the implied recent economic growth. "Several things came together,

especially after 1988. And 1 criticism, but does not deny think one of things was that, the main point. by that time, the Indonesian economy and economic development had reached a sufficient degree of growth, of momentum, that we could now spend more time also on other issues," he says. "We were able to attend in a

more concentrated fashion to other issues, like the Middle East, South Africa. And so we gradually prepared ourselves for the chairmanship of the Non-Aligned Movement, for example

Cynics might consider it con-

tials on the world stage just when it needs western aid and investment to push its econ-

As Indonesia pursues a world role, Nikki Tait talks to the foreign minister

Timor still a stumbling block

"It'a not particularly tradedriven or economy-driven." he says, of the country's foreign policy. "But, of course, trade and how to gear our diplomacy and our foreign policy to sup port our developmental aims is one of the major tenets."

If economic conditions are one factor in the foreign policy mix, some diplomats see more personal considerations, too Having secured his position in Indonesia's history, President Suharto would like to cement some international credentials.

runs their thinking. Indonesia's recent intervention in the Bosnian crisis, which followed a presidential visit there, is

cited as evidence.

If that is speculative, the big stumbling block to Indonesia's international aspirations -East Timor - is not. Indonesia annexed the former Portuguese colony in 1975, when it was still technically administered by the Portuguese under a UN mandate.

he UN has never recognised Indonesia's sovereignity, and local dissidence has continued to simmer, sometimes erupting

into bloody conflict. Mr Alatas has publicly described the Timorese situation as "a pebble in my shoe"; tion" and "frustration" nver the persistent way in which East Timor surfaces whenever Indonesia catches the international spotlight.

Observers think that this is an understatement. "It's more like a bloody great rock," says one foreign affairs specialist. They see the problem, but they don't know what to do about it."

Part of the difficulty is that East Timor is not the only potential breakaway region. Aceh, in northern Sumatra, has been the subject of separatist action in the past, as has Irian at the other end of the Indonesian archipelago. The doctrine of national unity. however, is enshrined in Indonesia's five guiding princi-

While some observers have detected a more hopeful shift in Indonesia's stance over Timor, this was never likely to materialise in the context of this month's UN-brokered discussions in Austria, involving both exiled members of East Timor's independence movement and East Timorese who favour integration with Indonesia. Indonesia firmly dismissed these as no more than informal background dialogue.

In the words of Mr Alatas: The government of Portugal, the Portuguese foreign minister, the foreign minister of Indonesia and the secretarygeneral of the UN are already engaged in a political talk for a solution. Here is a problem which is going to be resolved officially between governments. You cannot open a new flank and say the people must also talk with one another. Who are these people? The people are represented by their

governments in the talks." There are other points of friction with western liberalism – a somewhat arbitrary



attitude to press freedom, for example, or to labour rights. But, on this score, the careful Mr Alatas almost explodes with feeling. Indonesia, be says, will be a democracy, "but

west, because we have a different historical experience. We have different ways, priorities, l don't know if religion plays a part, but all these are very fundamental differences in the make-up of a person and in the make up of a society.

"It cannot be the same as the

our form of democracy.

"Now, press freednm. OK, that is one of the principles. But how far press freedom? We say press freedom with responsibility, and we are still trying to find where responsibility begins, where press freedom ends. But we strongly believe west, because we are of a dif-

ferent nature." He drops his voice again. "We are far from our democratic ideals. That I admit readily. We must more and more democratise. Bnt after 10 years, after 30 years, I guarantee you we will still not be the US or Australia... In 10 years' time, I am sure we will be more democratised. But we will still be different. That's the problem."

sian conglomerates are renowned for their diverse business interests and often impenetrable corporate structures. But those in Indonesia tend to be particularly sprawling and opaque.

Most are nwned and closely controlled by individual ethnic Chinese, who dominate the vast proportion of private business in Indonesia, despite making up only around 2 per cent of the population.

Over the past few years; they have experienced rapid growth on the back of government deregulation and a boom in the economy. They have built up interests in all areas of the private sector, from forestry to telecommunications, property to media, and banking to mining. Some of the biggest, such as Salim, Sinar Mas and Astra, own stakes in literally hundreds of disparate companies throughout the country and region. And as the government continues to shrink its own business interests and deregulate the economy further, they are expected to become ever more important engines of

Indonesia's economic growth. In order to make the most of the opportunities ahead, analysts argue that, along with a general improvement in reporting and accounting standards, much needs to be done to restructure and refine the conglomerates" corporate strategy and structure. At present, they complain that poor disclosure. combined with the sheer diversity and complexity of their structures, makes forecasting future profits and sales notoriously difficult.

One group which is already undergoing an ambitious and complicated programme of restructuring is Bakrie Group, which also has the distinction of being one of the very few conglomerates in Indonesia to be owned and controlled by indigenous Indonesians.

Established by Mr Haji Achmad Bakrie in 1942 as a trading and brokerage company in Lampung province, Sumatra, it has grown into an employer of around 14,000 people, with interests in nearly all areas of Indonesia's economy. Owned and controlled by the founder's sons; Abruizal, Indra and Nirwan, it has been organised into three broad holding companies, which themselves have either been or are being restructured. with the aim of achieving a well-defined number of focused businesses and a broader base of equity ownership:

"The conglomerates must overcome the exuberance of youth and decide what areas they are best at. Otherwise, in the long term, they'll find that trying to run a hundred different businesses at once won't work," says one long-time

observer in Jakarta.

The Bakrie Group: corporate structure

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Balate Corrugated Metal Industry Balate Tosanjaya Braja Madil Calva Bakrie Nusantara Corporation

Bakrie Investindo

PROPERTY Catur Seguild Utame Balate Newsons Report

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Profile: Bakrie Group, a conglomerate owned and controlled by Indonesians

Reshaping on a wider base

rently the group's only holding company listed on the Jakarta Stock Exchange, it is the biggest in terms of turnover and assets. In 1994, after two years of restructuring it made record pre-tax profits of Rp167bn (Rp45bn in 1993) on turnover of Rp746bn (Rp311bn in 1993). Traditionally, its main business has been in steel pipe manufacturing, where it has a near monopoly on pipes for oil and

massive 18-to-5 rights issue, which raised Rp1,400bn last year, it cleared most of its debts and bas developed or acquired a rubber and palm oil plantations division and a rapidly expanding telecommunications division, along with a number of other strategic investments

Overseeing the restructuring is a team of professional managers, led by Mr Tanri

gas projects. But helped by a Abeng, who took over in 1989 prior to the company's listing. "What we have done is to take a hard look at what businesses we were in and in which we thought we'd have the competitive edge in the long term," he explains. "We divested our textiles operations and cocoa plantations, and shifted high-risk interests, such as property, to other parts of the group. What is left are

which we can focus." The telecommunications division - which has attracted foreign strategic investors, such

as the Netherlands' PTT Telekom and the American International Group - is the fastest growing area of the company, and is forecast to contribute 70 per cent of revenue by 1997. Mr. Abeng says that, once the division is well enough established. it may be spun off and listed three strong core businesses on

Bakrie Nusantara Corporation: Created in 1989, at the same time as Bakrle & Brothers, this is currently being restructured into a pure financial services division via a reverse takeover by one of its own listed companies, Bakrie

Pinance Corporation. The restructuring will be funded by a planned 7-to-2 rights issue, which will raise Rp180bn later this year. With this, BFC will acquire from its parent company the conglomerate's own bank, Bank Nusa International, along with its various insurance and brokerage companies. As was the case in Bakrie & Brothers, non-core activities, such as Nusantara's general traders and electronics manufacturers, will either be transferred to another part of the group, sold or liquidated. Later, NusaBank may also be spun off to its own listing. ■ Bakrie Investindo: Established in 1991, this acts as a private investment vehicle for

the Bakrie family to pursue the more entrepreneurial and highrisk ventures of the group. It is also the holding company for the family's investments. Its companies are mainly involved in residential and commercial property, coal mining and television and other media. The investment philosophy differs from the other two divisions, in that projects are developed to be sold at a profit, although the

company normally maintains a diluted strategic stake. At the end of this year, it is expected to record sales of Rp1,700bn

and a net income of Rp261bn. The long-term effect of the group's restructuring will inevitably dilute the Bakrie family's ownership of the conglom erate. Mr Abeng says that, although it will retain a controlling stake in all three holding companies, the family is one of the few conglomerate owners who are genuinely com-

mitted to public ownership. Underlying this willingness to widen the equity-base is a desire to improve shareholder value by gradually increasing liquidity in its shares. Until now, most shares in Bakrie & Brothers have been closely-held by either the family or strategic investors, but the management hopes that with time the restructuring, along with a policy of increased transparency, will encourage more secondary trading.

Analysts and other conglom erates in Jakarta are naturally watching the restructuring with interest. Although ratings of Bakrie & Brothers remain cautious - most analysts rate tha company as a speculative buy - observers acknowledge that the efforts being made should produce long-term divi

James Whittington

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INDONESIA 6

Economic growth is creating a new middle class, says Nikki Tait

In search of big spenders

Indonesia's recent economic growth has created startling contrasts. On the one hand, about 15 per cent of the population lives in poverty. Shanty dwellings around Jakarta's harbour testify to the urban poor. In the mountains of Irian Jaya, isolated tribal clans survive on a subsistence diet of

On the other hand, growth has created a burgeoning "middle class", willing to lap up anything from Belgian chocolates to Benetton leisurewear. Air-conditioned malls in Jakarta are thronged with Sunday shoppers. Fast-food chains such as Kentucky Fried Chicken have more than 100 outlets across the country.

It is impossible to put a precise figure on the number of newly enfranchised consumers, though broadbrush estimates suggest that between 7 and 8 per cent of the 190m population may have attained "middle income" or "upper income status". Most multinational consumer product companies are more cautious.

One much-quoted source of statistics is SRI, the local research firm, which suggests that about 16 per cent of the adult population in the main urban centres may already be in the "A1/2" group - that is, able to spend over Rp600,000 (£170) month.

In Jakarta alone, this suggests a "middle class" of well over 1m. Add on Indonesia's next half-dozen large cites, and that number doubles. Even so, market researchers warn that these consumers do not necessarily accord with European concepts of a middle class. "Most of the people we work with learn very quickly that their target is in the Al group," says Shah Azmi, managing director at Frank Small & Associates. the consultancy firm, refering to the top half of the "A" group.

Mr Ganda Kusuma, of Bank Bali, says "middle class" would probably imply private car ownership; enough income to eat out three to four times a week; and a shopping expedition to a supermarket once a week and to a bookshop once a quarter. An overseas vacation would still be a rarity. Like Mr Azmi, he thinks that only

about 1m Indonesians fall into this group. Yet however the middle class is defined. two trends are clear. The first is the sharp and growing divergence between urban and rural areas (which can include city

Last year, 33 per cent of the 4m visitors to

Indonesia went to Bali, making It the

most popular destination and accounting

for a large proportion of the \$4.8bn in

foreign exchange earnings which tourism

contributed to the economy, writes

Tourism is the big earner

ontributed to the economy, writes range of international entry points to indonesia, and has recently added Ujung With plans to make tourism the largest Pandang, the capital of Sulawesi; Solo, in

According to government statistics for the past two years, only one in four "rural" inhabitants had a monthly expenditure in excess of Rp100,000. In urban areas, 47 per cent spent between Rp100,000 and Rp300,000 a month, and 44 per cent spent over

Moreover, contrary to the impressions of many business travellers who arrive and depart from through Jakarta, non-urban dwelling remains the norm. The biggest secondary cities - Surabaya, Bandung and Medan - house only between 2m and 3m people each. "This is going to be a rural society for many years," says Mr Ian Wedding, president of AMP Panin, a joint-venture company between AMP, Australia's largest life insurer, and the local Panin

For the present, then, even the most established multinationals tend to see their sales concentrated in Java. For example, Coca-Cola - whose products were first sold in Indonesia in the early 1930s - reckons that about 80-85 per cent of its business is there, although 60 per cent of the popula-tion lives on Indonesia's most populous sland. But researchers at the University of Indonesia say that, by 2020, around 52 per cent of Indonesians could be living in urban areas, compared with 29 per cent in

A second significant point is the speed of change. One market researcher reckons that the real growth in "A" and "B" (able to spend more than between Rp401,000 a month) consumers in Indonesia's four main cities may have been as high as 49 per cent between 1990 and 1994, with the number rising from 2.2m to 3.4m. This can be attributed largely to the country's recent economic growth, especially in non-oil sectors, though two other factors may be accelerating the trend.

First, retail structures are beginning to change, and supermarkets, such as Hero and Golden Truly, are appearing. According to one piece of research, the percentage of toilet-soap sales through supermarkets rose from 32.1 per cent in early-1993, to 43.6 per cent just two years later. At the top of the market, this trend has been enhanced by the growing interest of foreign retailers in Indonesia - Jakarta malls now include outlets such as Japan's Sogo and Britain's Marks & Spencer,

foreign exchange earner by the end of

2005, contributing about \$14.1hn, the

government is keen to see It develop in

It is therefore seeking to extend the

other parts of the archipelago.

Second, as more people watch television, advertising and marketing mechanisms are becoming more sophisticated. John Brady, managing director of Coca-Cola Indonesia, thinks this, too, may be contributing to the growth of a new generation of consumers. There's the potential for very rapid development in urban areas, because you can concentrate your efforts, he suggests.

Not all projects are successful, however. Yaohan, the Japanese retailer, opened its doors - via the required franchise arrangement - about two and half years ago, but pulled out last April. Poor choice of location and a moddled pricing strategy have been blamed. A number of fast-food fran-

chises have also backed away.

Two of the most widely cited problems are poor infrastructure and Indonesia's complex business framework. Difficulties arising from the former include the absence of a trained labour pool. Mr Wedding, for example, points to the problem of running an efficient sales force when agents habitually get stuck in traffic; though "the biggest challenge is to find good quality managers".

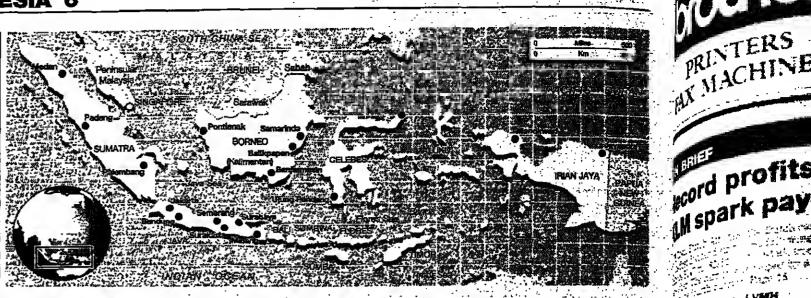
"Payment infrastructure" also has a long way to go. The number of consumers with access to plastic money is limited, and cheques are rarely used, so most transactions are still in cash. Bankers estimate that fewer than 1m Indonesians use credit cards - and, even then, primarily as a convenient means of buying big-ticket

items, with debts being cleared monthly. High interest rates - about 40 per cent - are one reason for this. But Mr Kim Kok Hai, at Bank Internasional Indonesia, points out that only recently has it been possible for banks to target a market of corporate employees, whose traceable addresses and regular income makes them an acceptable credit risk. A traditional small businessman may have higher income, but "in 13,000 islands, people can

Finally, the merits of unleashing foreign consumer goods on the Indonesian market have not gone unquestioned. President Suharto himself has criticised the spread of fast-food chains, and urged his countrymen to "eat Indonesian". The response of most suppliers, gulping at the prospect of a market of 190m people, is that there is no harm

Java; Manado and Biak to its list. SilkAir, a unit of Singapore Airlines, has started flying to Manado, Malaysian Air to Ujung Pandang, and Garuda, Indonesia's international carrier, has started flights

The government has also intensified romotion of Indonesia overseas, allocating 2 per cent of taxes received from hotels and restaurants to promotion. Offi-cials say this means an additional \$20m-£25m a year for the promotion budget.



Population and Area

Population (millions) 1990 1991 1992 19931 19942 182.8 186.3 189.7 193.1 ²Economist Intelligence Unit estimates,

first quarter 1995 Area (sq km): 1,904,443 Indonesia East Timor

Population in millions, 1990 census	
Jakaria Surabaya Bandung Medan	8.2
Surabaya	2.5
Bandung	. 20
Semarana	1.3
Palembang	1.1

Languages

Indonesian (Bahasa Indonesia), es well as some 250 other regional languages and dialects. English has increasingly replaced Dutch as the main second language, and is widely spoken in government and business circles.

■ Religion/Ethnic mix

Mosiem (87%), Protestant (6%), Roman Catholic (3%), Hindu (2%), Buddhist (1%), other (1%) The ethnic mix is predominantly Malay but also includes Melanesian. Proto-Austranesian, Polynesian and Micronesian with many subdivisions. There are approximately 4m ethnic Chinese

■ Currency/exchange rate

Currency: Ruplah, divided into 100 sen. Import and export of local currency restricted to Rp50,000, Import and export

of foreign currency unrestricted. Exchange rate at June 5, 1995: £1=Rp3,541.57; \$1=Rp2226.00; DM1=Rp1,583.21; Y100=2,645.91

■ Entry/visa requirements

Visitors must be in possession of passports valid for at least six months, with proof of onward passage, either return or through tickets. Visas are usually required for all except EC countries, US, Canada, Argentina, Australia, Brazil, Chile, Morocco, New Zealand, Scandinavia, Venezuela and

Business hours

Asean passport holders.

Office hours vary but are generally 0830-1600, except on Friday when it is difficult to make an appointment after 1100. Local businessmen sometimes meet people in the late afternoon and early evening. Saturday hours are normally to 1230.

Banks: 0800-1400 Monday to Friday; 0800-1100 Saturday. Hotel banks may remain open longer.

■ Public holidays

New Year, January 1; Indonesian National Day, August 17; Christmas, December 25. Other moveable holidays: Nyepi (Balinese New Year), Good Friday, Miraj, Ascension Day, Waisak, Ed-al-Fitr (end of Ramadan), Eid Al-Adha, Islamic New Year, Maulud. 1995: August 9, Birth of the Prophet Mohammad; August 17, National Day; December 20, Ascension of the Prophet Mohammad; December 25, Christmas

Climate

Predominantly tropical monsoon. Variations relate mainly to differences in latitude and physical structure, but hilly areas are cooler overall. Rain falls throughout the year, often in

thunderstorms, but there is a relatively dry season from June to September. December to March is the wettest period. Rainfall averages between 150cm and 400cm a vear.

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Weather in Jakarta (altitude 8 metres): Hottest months, April, May, 24-31°C (average daily minimum and maximum); coldest months, January, February, 23-29° °C; driest month, August, 43mm average rainfall: wettest months, January, February: 300mm average rainfall.

Time (zone)

Western zone (Java, Sumatra, Bali) 7 hours ahead of GMT, Central zone (Kalimantan, Sulawesi, Timor) 8 hours ahead, Eastern zone (Molucca, Irlan, Jaya) 9 hours ahead.

Main ministries

Office of the Co-ordinating Minister for Economics, Finance and Industry and Development Supervision: Jalan Lepangan Banteng Timur 4, Jakarta Tel (21) 376343 Ministry of Agriculture: Jalan Sleingamangaraja 2, Kebayoran Baru, Jakarta Selatan. Tel (21) 722240 or

Ministry of Communications: Jalan Merdeka Barat 8, Jakarta-10110. Tel (21) 3846712 Ministry of Finance: Jalan Lapangan Banteng Timur 4. Jakarta Pusat. Tel (21)

Ministry of Foreign Affairs: Jalan Taman Pejambon 6, Jakarta Pusat. Tel (21) ... 3849413. Ministry of Industry: Jalan Jenderal Gatot Subroto, Kav. 52-53, Jakarta. Tel (21)

5201613; fax (21) 5201606. Ministry of Mining and Energy: Jalan Merdeka Selatan 18, Jakarta Pusat, Tel (21) 360232.

SOURCES: EIU country profile 1994-95; Dorling Kindersley World Reference Atlas (1994); Walden Country Reports (January 1995); World Hotel Directory (1995); World of Information (August 1993); World Hotel Directory (1995); Europa World Yearbook.

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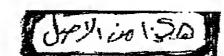
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Record profits at **KLM** spark payout

KLM Royal Dutch Airlines, the Dutch carrier, will pay its first dividend since 1992 following record profits of Fl 470m (\$295m) for 1994-95, from Fl 103m a year earlier. The carrier was helped by a drop in losses in the fourth quarter. Page 16

Currency warning hits LVMH Shares in LVMH fell FFr21, LVWH ... Share origa (FFr) goods manufacturer warned that exposure to the dollar

1.000 ----and yen was having a detri-900

mental effect on its profits. Sales for the first four months of 1995, up 8.5 per cent, would have been more than 15 per cent better without the negative influence of currency turbulence,

or 2.3 per cent, to FFr907

after the French luxury

the group said. Page 32

Orkia doubles to NKr596m Orkls, poised to become the Nordic region's biggest food and drinks producer, doubled pre-tax profits to NKr596m (\$95m) in the first four months of the year, from NKr299m in the same period last year

French steelmaker takes to the road Usinor Sacilor will spend the next few weeks on the road, wooing French and international investors to its privatisation. Page 17

Chemical group in poliutant breakthrough Rhone-Poulenc, the French chemicals and pharmaceuticals group, claims it has developed a technology that can reduce carbon emissions from diesel fuel by 80-90 per cent. Page 17

Finnish sports goods maker slips High marketing costs and adverse currency trends hit profits in the first four months at Amer, the Finnish group which has evolved into the world's second largest sporting goods maker based on the Wilson, MacGregor and Atomic brands, Page 18

3i shareholders to sell further 21% The four large bank shareholders in Si, the UK venture capital investment trust, confirmed their intention to sell a further 21 per cent of the share capital, raising the total percentage of the traded shares to 69 per cent. Pre-tax net asset value at 3i rose 10.5 per cent to 346p for the year to March 31 1995, from

TeleWest confirms cable merger Consolidation of the UK cable industry is likely to gather pace following TeleWest's confirmation of its £679m (\$1.1bn) merger with SBC Cablecowns, the fifth biggest operator. Page 20

Italian shipbullder raises 1.2,000bn Fincantieri, fealy's state controlled shipbuilder, yes-terday signed a syndicated loan for just over 12,000bn (\$1.2bn), to finance the construction of four cruise liners. Page 22 .

19 KLM 18 KOP

20 Johnson Matthey

AGF Aetna Life Alexander & Load Algoma Steel American Express Axel Springer CanWest Casualty Caterpillar Cigna Coca-Cola Amatil Continental Desnoes and Geddes Diamond Fields DnB Donohue Du Pont

Krausa-Maffei Lyonnalsa des Eaux Mirror Group Northumbrian Water Pilkington Premier Automobiles Prudential Insurance Cantas Rembrandt SBC Cablecomme STE Stredoceska Seagate Technology Skoda Automobilova Smith (WH) · Softbank TeleWest Transamerica Travelers 20 UCA 4 USF&G 2 United Usinor Sacilor

Market Statistics

Hudson's Bay

James Hardie

FT-SE Actuarios indices Annual reports service Foreign exchange Gilts prices Bond futures and options London share service Managed tunds service Money markets New inti bond issues Bond prices and yields mmodities prices Idenda announced, LIK New York share service Eurobond prices Fixed Interest Indices
FT/S&P-A World Indices Recent issues, UK Short-term int rates US interest rates World Stock Markets

Chief price changes yesterday

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Zeneca soars amid bid talk

Steep share price rise prompts denial from bioscience group

By Jenny Luesby in London

Zeneca, the UK bioscience group. was yesterday forced to answer speculation that it was about to build defences against a takeover following a rapid 12 per cent rise

The company said it knew of no reason for the leap in the share price. This appeared to rule out the market conjecture that, fearing a bid, the company was about to make a big acquisition, merge with 8 rival or make a substantial disposal.

Zeneca shares opened at 994p, rose to a peak of 1,133p and then fell back 1,068p after the company's statement to the Loodon Stock Exchange. The shares have been a feature of trading for several weeks with volatile

Table of elements

Share price

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At the close of trading specula-tion remained that Roche, the Swiss pharmaceuticals company which showed an interest in acquiring Wellcome, is set to bid for Zeneca. The deal would be the world's largest takeover bid, at

an estimated £14bn (\$22bn). Mr John Mayo, Zeneca's finance director, derided all speculation, saying the company was in "an excellent position". He felt no need to alter the group's strategy as a defence against take-

movements in thin trading.

However, the drug industry has been consolidating at a dramatic pace in recent months,

20-

driven by the pressure on drugs prices due to managed healthcare in the US, and tighter bealthcare

budgets everywhere.

An acquisition of the scale necessary to draw Zeneca into the game would have been ruled out until recently, but the Glaxo Wellcome deal did more than push back tha boundaries, it also

whetted appetites.

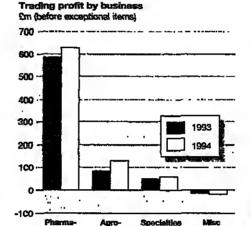
Zeneca's pharmaceuticals divi-sion would be a prize its research and development pipeline is good, it is strong in cancer and cardiovascular drugs, and it has promising portfolios in central nervous system and respiratory drugs.

It is also a medium sized player in an industry where bigger companies are becoming aggressive. But the scale of the deal might prove to be Zeneca's greatest protection.

Pfizer of the US has been suggested, as has Bayer, but Roche is the front-runner. Roche's drugs portfolio would fit well with Zeneca's, and the cost-cutting that followed its acquisition of Syntex, revealed a

ruthless and efficiency-driven acquisitions policy. However, it would have little use for the 56 per cent of Zeneca's husiness that lies in agrochemicals and specialty chemicals, and would be unlikely to proceed with a bid without first having found a buyer for these busi-

Lex. Page 14



Upbeat Deutsche Telekom cuts loss ahead of sell-off

By Michael Lindemann in Bonn

Deutsche Telekom, the German state-owned telecommunications network cut losses from DM1.6bn to DM300m (\$208m) in 1994, enhancing the prospects for its partial privatisation next

While presenting a confident forecast for the current year, the company stressed its determination to become a global force in the telecommunications market. lt said its alliance with France Tèlécom, the Freoch carrier, and its link-up with Sprint, the thirdbiggest US long distance carrier, would be approved soon by the European and US competition

"We are dusting off the last details with our French and US partners and then we'll be ready to go," said Mr Ron Sommer, the new chief executive who took over last month.

The group reported gross profits for 1994 of DM7.1bn but after taxes and transfers to the government that figure fell to a net profit of DM1.3bn. Mr Joachim Kròske, finance director, said that the net profit was converted into a loss of DM300m after accumulated losses for 1993 worth DM1.6bn had been accounted for.

The result reflects changes in Deutsche Telekom's accounting practices over the past five years as it prepares for the private sec-

Mr Kröske would not give any figures but said earnings for 1995 would improve when compulsory transfers to the government fall to DM3.1hn and when the depre-ciation on telecommunications equipment was reduced.

The company hopes to raise about DM15bn tbrough Garmany's largest-ever equity issue next year, but Mr Kröske said it was still unclear when the company would list its shares on stock exchanges in New York. Loodon and Frankfurt. The listing would depend on "the state of tbe capital markets", he said.

Next year's issue is the first of two which will together raise about DM30bn before 2000. Mr Kröske said that hy September he hoped to complete talks with the Securities and Exchange Commission which supervises the New York Stock Exchange, clearing the way for Deutsche Telekom to become the second German company to list in the US after Daimler-Benz in 1993.

The company would be prepared to give way to SEC demands in the way it calculated some of its figures but generally it was determined to present a single set of accounts. Group sales this year are fore-

cast to rise 6 per cent to DM68bn. By 2000, Deutsche Telekom hopes to bave sales of about DM80bn and will by then have cut its workforce by 60,000 to

Devalued peso forces Mexican Bidders line up to purchase airline to reschedule eurobond Labatt's broadcasting assets

By Antonia Sharpe in London and Leslie Crawford in Mexico City

Aerovias de Mexico (Aeromexico), the Mexican airline close to bankruptcy, is the first Mexican company forced to seek a rescheduling of a eurobond since the peso devaluation crisis last December. Aeromexico, which was priva-

tised three years ago, has asked holders of its \$100m eurobond offering and \$37.5m-worth of euro-commercial paper to accept new five-year notes as part of a restructuring of its obligations. Tha eurobonds, which were issued in 1992, are due to mature

on Saturday but the airline does not bave the cash to pay back the principal amount. The bonds are held mainly by private invesIf bondholders decline to

accept the airline's new offer, Aeromexico said it would seek protection from creditors in Mexican courts and elsewhere to win time to implement a restructuring plan for the company.

The consortium of bank creditors which took control of Aeromexico when the airline hit financial difficulties in October said their plans to recapitalise the airline hinged on the restructuring of Aeromexico's external debt.

If the new bond offer was

accepted, the consortium said it

would write off the airline's bank debts and inject new capi-tal in preparation for the sell-off of the airline. Aeromexico is offering new

tors and they have until July 10 five-year notes with an interest rate of 9.75 per cent payable rate of 9.75 per cent payable

The notes begin amortising in four equal instalments from June 1998 with a payment equal to 50 per cent of their principal amount when they mature in 2000. The average life of the notes is therefore about 3%

four years. In the first quarter of this year, Aeromexico registered a net loss of 677m pesos (\$111m) against losses of 368m pesos in the first quarter of 1994. The losses at Mexicana de Aviacion, the airline acquired by Aeromexico in 1992, increased more than three-fold to 1bn pesos.

Aeromexico's negativa net worth is estimated at 1.8bn pesos, while Mexicana's stands

By Robert Gibbens in Montreal

John Labatt, the Toronto-based beer and entertainment group under an agreed C\$2.7bn (US\$2bn) takeover from Interbrew, the Belgium brewer, is talking to at least two potential bidders for its broadcasting inter-

CanWest, the Winnipeg-based commercial broadcaster which put together the highest bidding consortium for the UK Channel 5 TV licence, confirmed it is in talks for the assets, estimated to be worth C\$600m. Other possible bidders include Vancouver-based Alliance Communications and

WIC Western, based in Toronto.
Labatt's cable broadcast interests include the Sports Network
(TSN) and its French language counterpart, 80 per cent of the

Discovery Channel, and 25 per cent of Viewer's Choice, a payper-view service. lt owns Dome Productions and

Skyvision. TV programme producers; Supercorp Entertainment, a TV commercial producer, BCL Entertainment, a concert promoter which bas been involved in tours by Pink Floyd and the Rolling Stones; Rep Shoppe and Media's Ventes, advertising sales agencies, and 35 per cent of NTN Canada, which markets interactive TV program-

There has been speculation about the company's sporting interests: a 90 per cent stake in the Toronto Blue Jays, the World Series champion baseball team; all of the Toronto Argonauts football team, and a 41.6 per cent stake in Toronto's covered Sky-

Dome stadium. However, analysts said the sale of sports and other non-brewing assets may be delayed by market factors. Interbrew's C\$28.50 a share

offer earlier this week came after a hostile C\$24 a share bid from Onex, the Canadian leveraged buy-out firm, and Quilmes, a Latin American brewing group Labatt shares traded at C\$27.75 yesterday up CS1/4.

Interhrew is interested in Labatt's North American brewing business, Birra Moretti in Italy and its 500 pubs in Britain. Its offer is structured to allow Labatt's non-brewing assets to be sold quickly, with priority for the broadcasting interests, and if a better bid materialises, Labatt has agreed to give the Belgian company an option to buy Moretti for C\$165m.

Fortune-hunters flock to Diamond Fields' large deposit

Others had the same idea. News of the Voisey Bay discov-

ery resulted in a staking rush

The man who stands to benefit

ABOUT THAT DIAMOND

FEEL ABOUT NICKEL?

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and companies.

E very small mining exploration company hopes to bag an "elephant" - the industry jargon for an ore body so big and rich it can quickly transform hunt hags many hunt bags many nickels and dimes

the finder into a world-class company. Diamond Fields Resources has bagged its elephant. Last November, shares in this small Vancouver-based company

could be bought for C\$4 each. This week they peaked at C\$80 at which level Diamond Fields, which has yet to produce a pound of metal or an ounce of gold, had a market value of nearly C\$2bn (US\$1.45bn) as big as many of Canada's senior mining groups. Yestarday, tha company amounced a US\$500m deal with

Inco, the world's second-largest mckel producer, that will leave Diamond Fields with about C\$650m in cash and securities and with a big brother willing to provide technical advice and to spend another C\$25m on the project that has catapulted Diamond Fields into mining history. Inco is paying for a 25 per cent share of Diamond Fields' Voisey Bay deposit, near Nain on Labrador's north-east coast.

The two geologists who discov ered Voisey Bay, Mr Albert Chis-let and Mr Chris Verbiski, were looking for diamonds when they stumbled instead on a nickel deposit covering 1.6 sq km. It was the richest base metals discovery in Canada for 30 years and their little company will earn a royalty on all the metal produced.

Before yesterday's deal Mr John Lydall, analyst at First Marathon Securities in Toronto, estimated the deposit had the potential to produce between 60m and 100m lbs of nickel 8 year, equal to 46 per cent of 1994 western world demand for the metal, which is used mainly in the production of stainless steel. Prof Roger Morton, of the eco-

nomic geology department at the

University of Alberta and a Dia-

mond Fields shareholder, compares the Nain area with Sud-bury, Ontario, which has 38

deposits containing between

them 1bn tonnes of ore. He says

most from Voisey Bay is stock promoter Mr Robert Friedland, who financed Diamond Fields from the start and is its biggest shareholder. He is haunted by his past association with Galactic Resources, which developed the ill-fated Summitville gold mine in Colorado. The US Environmental Protection Agency had to step in when Galatic declared itself bankrupt in December 1993, and has spent more than US\$100m cleaning up the mine to prevent

ROWER BENE

the Nain area is also likely to become a nickel "province" sup-porting many mines. Mr Friedland was called up as joint chairman of Diamond Fields as the big mining companies queued for a slice of the Voisey Bay action. Teck Corporation, the Vancou-

ver metals and mining group, was first in, paying C\$36 a share in April – or C\$108m – for a 10 per cent stake in Diamond Fields. that saw more than 3,000 sq km of mining claims staked in a few days by about 6,000 individuals It was widely assumed that Inco. Canada's large nickel group, could not afford not to be involved in Voisey Bay, partly to preserve its share of the world nickel market and partly to benefit from what analysts suggest

will be very low-cost metal. Prof Morton suggests Voisey Bay's production costs would be about 50 cents a lb but in reality the cost would be zero because revenue from copper and cobalt by-products would cover the

Yesterday, Inco said it would buy 30 per cent direct and indirect interest in Voisey Bay. It is paying US\$387m for 25 per cent in convertible preferred shares and buying 2m shares in Diamond Fields from three shareholders for US\$68m cash and Inco shares worth US\$35m. Inco said this values Diamond

Fields shares at C\$71.50 each. below recent market levels. Mr Michael Sopko, Inco's chair-

man, said Voisey Bay would provide the western world's lowestcost nickel and he hoped a mine would be in production by 2000. The target is a minimum annual output of 130m lbs of nickel, 90m This of copper and 3m to 5m lbs of

Kenneth Gooding and Robert Gibbens



Which environmental company has just announced a 7.2% increase in efficiency in its core business over the last year?

For the full picture, see Company Results

INTERNATIONAL COMPANIES AND FINANCE

KLM at record Fl 470m and resumes dividend

By Ronald van de Krol in Amsterdam

A sharp decline in losses in its traditionally weak fourth quar-ter helped KLM Royal Dutch Airlines to a record net profit of F1 470m (\$295m) for the 1994-95 financial year, from Fi 103m a vear earlier.

The improvement prompted the carrier to pay a dividend of Fl 1.50 a share, its first pay-out since 1991-92.

KLM attributed the better an 8 per cent rise in passenge numbers and its alliance with Northwest Airlines of the US. Other factors included continued cost-cutting and a strong performance in the final quarter covering January 1 to March 31, when net losses narrowed to Fl 89m from Fl 156m. Operating profit increased to

financial expenses fell to Fl 283m from Fl 381m. Mr Pieter Bouw, president.

By Judy Dempsey in Berlin

Axel Springer, Germany's

largest newspaper group which publishes Bild, the mass circu-

lation daily, and Die Welt,

expects a 25 per cent rise in

consolidated profits this year from DM122.6m (\$87.1m) last

time, Mr :Jürgen Richter, the

group's chairman, said yester-

This would follow a 72 per

cent increase in net profits for

1994. The dividend will be

increased from DM12 to DM15.

At the same time, the group

plans to focus more on its

newspapers and magazines, its

traditional markets, and give

less emphasis to the electronic

Springer holds a 20 per cent

stake in Sat-1, the independent

German commercial television

channel, and 24.9 per cent in DSF, the loss-making sports

including a bonus of DM1.80.

said he was very satisfied with

because yesterday's news coincided with a six-hour strike by KLM pilots at Amsterdam's Schiphol airport. The stoppage, between 10am and 4pm, follows a similar six-hour strike last

KLM and its pilote are embroiled in an increasingly bitter dispute about pay and pension entitlements as part of a wider KLM eampaign to increase the flexibility of its

Since it began its coeteutting programma in 1991, KLM has raised productivity by 57 per cent and lowered unit costs by 20 per cent.
Mr Bouw said KLM's profit-

ability and financial strength meant that it would not be rushed into finding a European partner, in spite of recent alliances between Lufthansa and SAS and between Sabena and Swissair. But he acknowledged that "so far our growth in Europe is rather limited".

"Looking at the longer term

Axel Springer predicts 25%

growth in earnings this year

this year, sales rose by 4 per

cent and advertising revenue

increased by 8 per cent com-pared with the same period

last year. The price of news-

print has risen by 20 per cent

over the year. Consolidated profits last year

rose by DM51m to DM122.6m

while profits for the Axel

Springer publishing group

increased by DM38.6m to

DM98.2m. Consolidated group

turnover, including sales and

advertising revenue, rose by 2.1 per cent to DM4bn last year

Sales for the newspapers,

which account for 61.5 per cent

of Springer's publishing activi-

ties, rose by 0.5 per cent to DM1hn, while newspaper

advertising income, which

accounts for 79 per cent of

total advertising revenue, rose

by nearly 1 per cent to

Magazine sales remained sta-

from DM3.8bn in 1993.

European market share to our venture

The KLM group, including chartar and regional subsidlaries, has about 7.5 per cent of For 1995-96, KLM is predict-

ing a slight improvement in net profit. This is in spite of the fact that it will have to pay pension premiums again, after the scheduled end to its premium-holiday in December 1994. It will also be liable to full tax charges, as it has exhausted carry-forward losses.

But KLM will start including income from its Northwest Airlines preference shares, worth a nominal \$400m and earning an annual return of 8 per cent. Mr Rob Abrahamsen, finance director, said KLM did not currently plan to resume including income from its 25 per cent stake in Northwest's ordinary share capital. The value of this stake was gradually written down to zaro earlier in the 1990s because of Northwest's losses, which have now come

revenue for this division

dropped by 0.8 per cent to

was appointed chairman a year

ago after one of the most radi-

cal management shake-ups in the industry's history, said the conservative-leaning Die Welt

daily was still making losses of

However, he said Springer

group would continue restruct-

uring the newspaper and

would strengthen the market share of its other titles.

The 1994 rise in profits coin-

cided with a restructuring of

the management board, which

was reduced from seven to six

members, and the scrapping of intermediate levels of decision-

making. The majority of the shares are still held by the

Springer heirs. Mr Leo Kirch,

the Munich-based media mag-

nate, holds a 35 per cent stake,

about DM35m a year.

However, Mr Richter, who

They will also take over procar plants, and the operation of waste water treatment and

recycling.

RWE and OBAG are each taking stakes of 42.5 per cent m Skoknergo-Fin, the financ-

Skoknergo, the operating

In addition to marking a significant move by west Euro-pean power utilities into eastern Europe, the project is also a big step by Skoda to dispose of activities that do not form part of its core vehicle manufacturing operations. About 300 Skoda workers will transfer from the carmaker to Sko-

Orkla doubles profits in first term utilities in By Hugh Carnegy Czech joint Orkla, which is set to become

By Kevin Done, East Europe Correspondent

German

Two German alactricity ntilities are making their first entry into the Czech Republic in a joint venture to produce heat and power for Skoda Automobilova, the Czech car-maker and subsidiary of

Volkswagen of Germany. RWE Energie, the leading German power ntility, and OBAG, a enbsidiary of the Bayernwerk group, the regional utility in Bayaria, are taking minority stakes in the vanture along with STE Stredoceska Energetieka, the Czech power ntility in the

They are forming two joint venture companies. Sko-Energo-Pin and SkoEnergo, to provide and operate all utility ervices for the Czech carmaker, including electricity, heat, natural gas, water and

vision of district heating for the town of Mlada Boleslay, 65km north of Prague, which is the site of the main Skoda

ing and leasing company for the joint venture, with STE taking a 5 per cent holding and Skoda 10 per cent.

company, will also manage construction of the new beat and power station. It will be 34 per cent owned by Skoda, with the two German utilities each holding 21 per cent. Sko-Energo will build a new coalfired 320MW heat and 80MW power plant at Mlada Boleslay with an investment of between DM120m and DM150m (\$83m-

Results in the first fourmonths - which did not include any of the businesses to be acquired under the Volvo deal - were Dattered by capital gains of NKr295m, an increase from NKr169m in the same period last year, as Orkla dis-

same period last year. The Norwegian group agreed in April to huy the food operations held by Volvo, the posed of non-core interests. The divestments restricted growth in group sales, which rose to NKr6.44bn from Swedish motor manufacturer, NKr6.42bn, although Orkla said the underlying growth for SKr4.25bn (\$589m) and to enter a joint venture with Volvo to combine their beverwas 8 per cent. A fall in operatages businesses, making Orkla

the dominant force in food, beer and soft drinks in Sweden and Norway. from NKr5.780n allowed operating profits to rise to NKr440m from NKr289m. Orkla's deal with Volvo is

> atill subject to approval by competition authorities in the European Union, Norway and Sweden. The EU may require changes in the terms of the drinks joint venture, which would have more than 80 per cent of the Norwegian market. In the meantime, Orkla's beverages division remained in losses in the first four months, improving to an operating defi-cit of NKr7m from a deficit of

Poland. Orkla said its Ringnes division was in discussions with its partner Coca Cola about restructuring in Poland but it warned it might pull out Operating profits in Orkla foods slipped to NKr7km from NKr99m on sales of NKr1.78bn up from NKr1.66bn Orkla brands, covering products from soya meal to snacks, pushed up operating profits to NKr147m from NKr111m, while sales rose to NKr1.8bn from NKr1.6bn. Profits at Orkla chemicals were up at NKr103m

AGF 'prepared to DnB confident of float by September' Vital acquisition

By Christopher Brown-Humes

the Nordic region's biggest

food and drinks producer, yes-terday said pre-tax profits in

the first four months of the year had doubled to NKr596m

(\$95m) from NKr299m in the

Den norske Bank, Norway'e higgest bank, expressed confidence yesterday that it was on course to acquire Vital, the country's second largest would thwart the ambitions of Dutch insurer Aegon to enter the Norwegian market.

DnB's NKr110 a share offer for Vital expired yesterday and the results are expected today or on Monday.

DnB said yesterday it

believed it could reach the 90 per cent shareholder acceptanca threshold that would allow it to proceed to take full Vital has made it clear it

by Aegon. The Dutch insurer offered NKr103 a share for Vital, hnt then withdrew its outcome of DnB's bid.

The Norwegian government, which owns 72 per cent of DnB. will have to give the bank spe-Norwegian law would normally prevent a large bank buying a large insurer. Vital has expressed concerns

about DnB's plans for the group, its inability to provide it with insurance expertise and the greater state ownership of the financial sector which a takeover would involve.

However, Mr Erik Kovacs, senior financial analyst with FIBA Nordie Securities, said: 'DnB's price is fair and it looks

AT&T names distributor for former Yugoslavia

By Gavin Gray in Liubliana

AT&T, the US telecommunications and computer company, said yesterday it had appointed Slovenijales, a Slovenian trading company, to distribute telecommunications equipment and multimedia products in former Yugoslavia, excluding Macedonia.

AT&T initially expects to sell basic telephone equipment to small private businesses in Slovenia and more sophisticated

products, such as video conference facilities, voice messaging systems and modems, to banks, botels, hospitals and ent departments.

Slovenijales is already the Slovenian distributor for Hyundai, Ford and Reebok and has set up a subsidiary, Slovenijales-Tel, to sell AT&T products. It will open six dealer ships in Slovenia by the end of 1996 and that network will later be extended to other former Yugoslav republics.

By Andrew Jack

Assurances Générales de France, the state-controlled insurer, will be ready for privatisation by September, its chairman said yesterday. Mr Antoine Jeancourt-Galig-

nani, in an interview before tha group's annual meeting today, said it had yet to resolve two financial matters and articulate a new strategy in . preparation for its sale.

He said the group atill needed to confirm the approval by parliament of the state-backed rescue package for Comptoir des Entrepreneurs, the troubled property bank in which it holds a significant stake. It also needed to resolve a series of accounting issues.

The final step before privatisation will involve the preparation of its business strategy for the coming years, which should also he finalised and approved by the board this

Any decision on the timing and form of the sale of AGF ultimately rests with the new French government - and paricularly with Mr Alain Madelin, economy and finance min-ister - and its privatisation

commission. AGF's saie has bean held back partly by the financial uncertainties at Comptoir, which the new rescue package is designed to resolve. The disappointing trend of the French stock market in recent months, and the poor preformance of has also been a factor.

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from NKr67m on sales of

Under a restructuring agreed with the government in the past few weeks, AGF-increases its shareholding in Comptoir to 75 per cent from 30 per cent by injecting FFr400m (\$81m). Comptoir is in turn permitted to remove FFriSon in bad property loans from its balance

However, the plan, which was approved by Comptoir's shareholders at its annual meeting yesterday, still requires parliamentary scru-

Mr Jeancourt-Galignani said AGF did not need to retain its 75 per cent stake in Comptoir and that it would be searching for a strategic partner to allow it to reduce its holding to about 51 per cent over the next few years.

He expected AGF to work more closely with Comptoir in the coming years, and said the two groups were considering the sale of life assurance products linked to the issue of mortgage policies backed by Comptoir.

Separately, he said AGF still had two accounting issues to resolve. The first related to the pension costs of its employees, under a scheme being drawn up across the insurance industry. The second involved new accounting rules for the insurance industry, which define the way insurers can show in their accounts the future costs of life assurance policies they



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DAVID DAVIES, CHAIRMAN AND CHIEF EXECUTIVE

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	1995	1994	change
Net revenues [†]	£411.3m	£372.3m	+10%
Operating profit	£100.4m	£81.6m	+23%
Profit before tax*	£96.1m	£77.0m	+25%
Earnings per share*	33.7 _F	27.4p	+23%
Dividend for year	13.5p	11.4p	+18%
*From continuing operations *Before exceptional items			

Johnson Matthey

WORLD LEADER IN ADVANCED MATERIALS TECHNOLOGY

For a copy of the Annual Report, to be published on 19th June 1995, please contact: The Secretary, Johnson Matthey Plc, 2-4 Cockspur Street, London SW1Y 5BQ.

The comients of this advertisement, for which the Directors of Johnson Marthey Pic are solely responsible, have been approved for the purpose of section 57 of The Financial Services Act 1986 by an authorised person. The financial information given above does not constitute statutory accounts.



GENEVA

Notice is hereby given that the ANNUAL GENERAL MEETING OF SHAREHOLDERS will be held on Thursday June 29, 1995 at 11.30 a.m., at the registered office of BANQUE PARIBAS (SUISSE) S.A. 2, place de Hollande, CH-1204 Geneva

TO CONSIDER AND TO VOTE ON THE FOLLOWING MATTERS

1. Annual report, consolidated accounts, and parent Company accounts for the year ended December 31, 1994, and the report of the The Board of Directors proposes that the annual report, the consolidated accounts and the pareot Company accounts for the year ended December 31, 1994, be adopted.

2. Appropriation of earnings

The Board of Directors proposes to pay a dividend of SF 111 180604 (SF 69 per bearer share and SF 6.90 per registered sbare), out of available profits of SF 225 094 879, which comprise a net profit for 1994 of SF 117 097 939 and a balance carried forward from 1993 of SF 107 996 940. After an allocation of SF 5 860 000 in the free reserve, SF 108 054 275 will be carried forward.

Release of the members of the Board of Directors and the Management The Board of Directors proposes that a release be issued to the members of the Board of Directors and to the Management.

4. Elections 4.1 Board of Directors

The Board of Directors proposes that
a) Messrs. Hans Braunsehweiler, Paul Desmarais Jr., Gérald Frère, Robert Gratton, Aimery Langlois-Meurinne and Gilles Samyn be re-elected for a further three-year term;
b) Mr. Tim Hammett be elected for a three-year term.

4.2 Auditors The Board of Directors proposes that ATAG Ernst & Young S.A. be re-appointed for a one-year period as the Auditors of the parent Company and the consolidated accounts.

The annual report, the parent Company accounts and the consolidated accounts together with the report of the Auditors can be consulted as of June 9, 1995 at the Company's registered office in Geneva. A copy of these documents will be sent to shareholders

Holders of registered shares recorded in the share register are hereby advised that they will receive an invitation to the Annual General Meeting. Only holders of registered shares recorded in the share register as of June 19, 1995, will be entitled to vote at the Annual General Meeting.

Holders of bearer sheres may obtain an admission card up to noon on June 28, 1995, at the offices of Banque Paribas (Suisse) S.A. Union Bank of Switzerland, Swiss Bank Corporation or Credit Suisse, against deposit of their shares or of a document certifying their deposit at another hank. Deposited shares will be blocked until the close of the Annual General Meeting.

Pursuant to Artiele 18, para. 3, of the Company's articles of association, each shareholder is entitled to be represented by another holder of the same category of share. In addition, each shareholder is authorized, under Swiss law, in be represented by Pargesa's officers or by a hank as depository representative, or by Dr. Andeas von Planta, Attorney-at-Law, 25 Grand-Rue, CH-1211 Geneva 11, as independent representative. Unless proxies include explicit instructions upon remittance, voting rights will be exercised fol-

Depository representatives, as defined in Article 689d of the Swiss Code of Obligations, are requested to declere at their earliest convenience, but no later than noon on June 28, 1995, the number, the category and par value of the shares they represent to Banque Paribas (Suisse) S.A., together with the reference numbers of the admission cards. Institutions subject to the Swiss Federal Act on Banks and Savings Banks of November 8, 1934, and professional fund managers may be considered as depository representatives. Geneva, June 9, 1995

For the Board of Directors Paul G. Desmarais

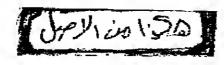


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DAY JUNE 9 1995

Aker opens year with sharp rise to NKr192m

By Christopher Brown-Humes in Stockholm

Pre-tax profits at Aker, the Norwegian oil, cement and technology group, rose sharply to NKr192m (\$30.4m) in the st four months of 1995 from NKr41m a year earlier.

Much of the improvement

was on the back of a NKr131m gain from the sale of shares in Saga Petroleum. The group's cement and building materials division also returned its first positive result for at least

Group operating profits rose
77 per cent to NKr154m from NKr87m, in spite of a decline in sales to NKr4.58hn from NKr5.27bn.

Cement and building materials recorded a NKr8m profit, after a NKr58m deficit, in spite of the normal seasonal slump in the group's Norwegian divi-sions. The performance was helped by lower Norwegian losses and a strong result from Scancem, the international unit jointly owned with Sweden's Euroc.

A lower level of activity in the Norwegian sector of the North Sea hit the Aker's oil and gas technology division, where profits slumped to NKr94m from NKr128m.

Aker said the split pattern would persist through 1994, with oil and gas technology reporting "slightly lower" profits than last year and cement and building improving their performance.

The company is planning an extensive shake-up of its structure, partly to distance its operations from a NKr2.3bn lawsuit it is facing over tha sinking of an offsbore gas platform it built in 1991.

Usinor Sacilor polishes image ahead of sell-off

INTERNATIONAL COMPANIES AND FINANCE

French steel group hopes to allay concerns about cyclical and structural weaknesses, writes John Ridding

spent the past nine years forging Usinor Sacilor into shape with a view to returning the French steel concern to the private sector. He will spend the next few weeks on the road, wooing French and international investors in an attempt to complete his mission.

For the Usinor chairman, privatisation will bring access to international capital markets and the funds needed to develop Europe's biggest steel

For his company's present owners, the stakes are similarly high. The privatisation is the first to be launched under the new conservative adminis-tration. A successful sale is vital to belp curb France's public sector deficit and to ensure a smooth start to the government's privatisation programme.

Mr Mer has already done much to support his case. Having inherited Usinor and Saci-lor, which had seen their capital bases wiped out hy heavy losses in the 1970s and 1980s. the chairman merged the French steel producers into a singla group. He then extended its international operations through a series of acquisitions and, most importantly,

returned it to profit.
In so doing, Mr Mer has demonstrated that it is possible to restructure a smokestack public company in France, in spite of resistance from trade unions and intensifying competition from east Asian and east European manufacturers.

He now has to convince the investment community, wary of cyclical stocks and the political sensitivities of a French industrial flagship,

The task is made easier by Usinor's recovery. Last year, the group achieved a net profit **Usinor Sacilor**



of FFr1bn (\$202m) after a loss of FFr5.7bn in 1993.

Francis Mer

This year, profits could rise to FFr4.9bn, according to forecasts by the Banque du Louvre. The value of the group is estimated at about

he turnround partly reflects exceptional gains, such as the proceeds from last year's flotation of Ugine, Usinor's stainless steel division. But it is also attributable to deep-rooted restructuring. The workforce has been cut to just under 60,000 from more than 102,000

when Mr Mer took over. Output has shifted towards higher value-added products, such as stainless steel, which now account for almost onequarter of sales. Efficiency gains mean that it

takes less than three hours per worker to produce one ton of steel, compared with more than five hours in 1986.



"They have made a lot of progress in reorganising the business structure and their products," says Mr Martin Doble, director of Beddows & Co. the steel industry consultancy.

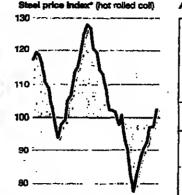
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"In areas such as flat rolled steel they are among the industry leaders," he says.

However, in spite of the transformation achieved by Mr Mer and his team, areas of concern remain. These range from weak points in the group to the cyclical nature of the steel industry For the moment, the cycle

presents a rosy picture. Increased demand after the recession of 1992-93, combined with capacity closure by European producers, has prompted a marked recovery in prices, The cost of flat rolled products has climbed by between 8 and 20 per cent a ton over the past 12 months, depending on the specific items and the geo graphical market,



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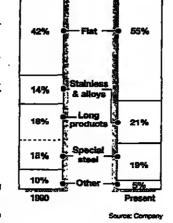
But one certainty in the steel industry is that the rise will be followed by a fall. In the US, the market appears to have peaked. Europe, which started its upturn abont a year later, is expected to peak in 1996, according to many industry analysts.

1985 87

The upturn helps explain the French government's desire to move quickly in privatising Usinor, But bow concerned should potential investors be about the threat of a down-

Reduced prices and demand would exacerbate Usinor's weaknesses. Although reduced in scale, some of Usinor's long products businesses, which supply rods and wire, are vulnerable to overcapacity in the industry and to competition from lower cost producers in eastern Europe.

An industry downturn would also renew pressure for restructuring measures. Given the priority attached to the 42%



fight against unemployment by France's conservative govern ment and the potential militancy of trade unions. Usinor may have limited room for

Arguably, the cyclical con-cerns are sharpened by Usinor's strategy. Unlike many of his counterparts, Mr Mer has rejected diversification

is "all steel" strategy contrasts with that adopted by several rivals, such as Thyssen of Germany, which have branched into markets such as telecommunications to seek growth and to smooth the volatility of the industry.

But Usinor is sanguine in the face of such concerns. Mr Mer is taking steps to restructure the problem areas. Last year, for example, Usinor sold its steel reinforcements business to ASW of the UK.

The Usinor chief helieves that much of the hard work has been completed. "The thing of the past," he says.

s for the concentration on steel, many analysts on steel, many regard specialisation as

a strength. "It is much better

to focus the steel assets rather than confusing them with other businesses," says Mr Growth is forecast to come from new geographical markets and from increased efficiency and technology. Earlier this month, for example, a Usinor plant in northern France

produced a record 62 tons of stainless steel strips in 80 minutes using a new technique, An "all steel" strategy, however, requires a strong balance

sbeet. Mr Mer has steadily reduced the group's debts, to about FFr17bn from FFr24.4bn at the end of 1993. A FFr5bn capital increase as

part of privatisation will assist him towards his goal of zero net debt by the end of 1997.

The new capital is an important sweetener," says one Paris banker. "Investors want to be reassured that the balance sheet can withstand

blows from the sector." Whether the extra capital makes the privatisation sweet enough will depend on the price of the issue. Faced with a budget deficit target of FFr275bn this year, the government faces pressure to maximise the price and hence the

receipts from the sale. However, Mr Mer and the investment community can take heart from another consideration: the importance of the operation, and the fact that it is launching the privatisation programme of the new administration, means that the price of failure would be higher

French group claims diesel fuel innovation

By John Ridding In Paris

Rhône-Poulenc, the French chemicals and pharmaceuticals group, said yestarday it had developed a technology that can reduce carbon emissions from diesel fuel, a pollutant and a health hazard. by between 80 and 90 per

The system, which involves adding a rare earth derivative to the diesel fuel and the use of a metallic or ceramic filter, is being tested on vehicles belonging to the RATP Paris urban transport authority and to Trois Suisses, a mail order

delivery company.

The new technology allows carbon particles to be burned at a lower temperature than usual

The particles are destroyed at a temperature of between 200°C and 400°C, compared with the 600°C temperature

normally required. Concerns about the hazards of emissions from diesel engines, which equip about one-fifth of passenger cars in the European Union, have prompted the EU to enact reguations limiting the legal emis-

sion level. Rhone-Poulenc said that its technology, which is competitive in price with existing systems, would enable diesel ngines to satisfy the emission standards set for 2000. These call for a reduction of carbon emissions of about 70 per cent from present levels.

Diesel, which is more fuel efficient than petrol, is particularly popular in France, where about balf of new cars are equipped with diesel

Audited group results for the year ended 31 March 1995

SAGIENT FEATURES 31 March 31 March 1994 increase 1995 Earnings attributable to ordinary shareholders (R000) 147 500 80 000 84,4 Earnings per share (cents) 332,1 246,2 34,9 224,2 Diluted earnings per share (cents) 310.7 38.6 Dividends per share (cents) 150,0 115,0 30,4 2,2 Dividend cover (times) 2:2 Net asset value per share on a diluted basis (cents) 3 221,4 2 050,1 57,1 Funds under management (R millions) 23 518 18 512 Weighted number of ordinary shares in issue 44 408 742 32 500 079 53 284 084 41 653 462 Weighted number of shares in issue on a diluted basis 60 000 000 47 379 900 Total number of fully diluted shares in Issue

Consolidated income statement	Consolidated

	31 March 1995 R000	31 March 1994 R000	% Increase
Interest received	1 387 086	730 475	
Interest paid	1 132 916	549 945	
Net interest income	254 170	180 530	40,8
Provision for bad and doubtful debts	38 130	34 657	10,0
	216 040	145 873	48,1
Other income	277 342	150 929	83,8
Total income	493 382	296 802	66,2
Operating expenses	292 867	197 568	48,2
Income before taxation	200 515	99 234	102,1
Taxation	48 441	26 060	. 85,9
Operating income	152 074	73 174	107,8
Share of income of associated companies	26 580	22 417	18,6
Net income	178 654	95 591	86,9
Earnings attributable to outside shareholders	11 072		
	167 582	95 591	
Preference dividends .	10 000	8 231	
Debenture interest	10 082	7 360	
Earnings attributable to ordinary shareholders	147 500	80 000	84,4
Ordinary dividends	73 Q50	39 291	

ed balance sheet

	31 March	31 March
	1995	1994
	R000	R000
Capital employed		
Ordinary share capital	30 600	21 528
Compulsorily convertible		
preference shares	153 490	177 780
Compulsorily convertible debentures	96 394	69 480
Reserves	1 652 330	7 02 571
	1 932 814	971 359
Preference share capital	4 988	39 088
Interest of minority shareholders		
in subsidiaries	321 223	174 959
Total capital employed	2 259 025	1 185 406
Liabilities		
Deposits and other accounts	12 958 706	9 760 842
Shareholders for ordinary dividend	47 175	25 116
	15 264 906	10 971 364
Assets		
Cash and short-term funds	4 532 792	2 858 903
Short-term negotiable securities	2 119 6 15	2 242 273
Advances and other accounts	5 788 327	4 017 531
Investment and trading securities	1 664 293	9 78 332
Associated companies	656 526	486 257
Fixed assets	503 353	388 068
	15 264 906	10 971 364

Dividend announcement

Retained income for the year

A final dividend (No. 80) of 92,5 cents per share for the year ended 31 March 1995 has been declared payable to shareholders registered at the close of business on 2 June 1995 (1994: 70 cents per share). Dividend cheques will be posted on or about 15 June 1995.

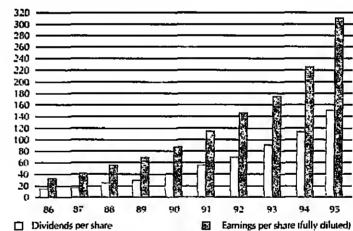
The dividend is payable in the currency of the Republic of South S Noik Africa. In terms of the Income Tax Act, non-resident shareholders'

tax will be deducted from dividends payable to all shareholders whose registered addresses are outside the Republic of South Africa.

By order of the board

16 May 1995

Earnings and dividends (cents per share)



Ten year compound growth in dividends 27,0% p.a. Ten year compound growth in earnings 27,7% p.a.

Investec Bank achieved strong growth in earnings and assets for the 17th consecutive year, increasing earnings attributable to ordinary shareholders by 84,4% to R147,5 million. Earnings per share rose 34,9% to 332,1 cents and diluted earnings per share grew 38.6% to 310,7 cents. The dividends per share increased by 30,4% to 150,0 cents. Invested has achieved a ten year compound growth rate per annum in diluted earnings per share and dividends per share of 27,7% and 27,0%

Interest income increased in an environment of narrowing margins on the back of higher volumes of business as well as interest earned on capital raised during the year. A relatively low increase in the charge for provisions for bad and doubtful debts of 10,0%, which compares to an increase in advances and other accounts of 44,1%, reflected a general improvement in economic conditions and continuing commitment to sound credit management.

Other income rose substantially due to strong performances across the board, in particular from Invested Asset Management, Invested Investment Management Services, Investec Property Group, Specialised Finance and the regional offices. The increase in other income also reflects the first full year of results from Sechold and Westrust.

A 48,2% increase in operating expenses relates mainly to costs attributable to new activities and acquisitions. Excluding these costs, the year-on-year increase was contained at 16,6%, notwithstanding organic growth in the group's traditional banking activities and the further strengthening of group risk management. Total operating expenses as a percentage of total income continued to decline from 61,9% last year to 56,3% for the

Income of associated companies is derived from investments in Fedsure and 8idcorp. Earnings attributable to outside shareholders are in respect of minority shareholders in Sechold.

The non-Rand component of the group's income declined from 43.5% to 26,0% of attributable earnings mainly as a result of the inclusion of a full year's contribution from Sechold.

During the year Invested acquired fleet management company APA Network Consultants (Pty) Limited, since renamed Invested Fleetlease.

Total shareholders' funds increased by 90,6% to R2 259,0 million, mainly due to new capital of R704 million raised through a rights issue and private placings. The group's risk weighted capital:assets ratio now stands in excess of 21%, well above the statutory requirement of 8%.

Growth in total assets of 39,1% to R15 265 million arose mainly from strong organic growth in traditional banking business. Funds under management increased 27,0% to R23 518 million, reflecting growth in on-balance sheet assets as well as an increase in assets under management by Investec Asser Management and Investec Investment Management Services.

Prospects

Invested has an exceptionally strong capital base and is well-positioned to benefit from new opportunities in the financial markets and the country's renewed status as a member of the international community. The directors and management are confident that the group will continue to achieve growth in earnings and dividends in line with historic results.

H Herman

On behalf of the board

8 Kardol **Chairman**

Deputy Chairman and Chief Executive

S Koseff Managing director

Invested Bank Limited (Invested), Registered Bank, Registration Number 04/02833/06, 55 Fox Street, Johannesburg 2001, South Africa London office

Allied Trust Bank Limited (AT&), Registered Number 489604, Cannon Bridge, 25 Dowgate Hill, London EC 4R 2AT, England

Mercantile Registrars Limited, 6th Floor, Mercantile Building, 94 President Street, Johannesburg 2001, PO Box 1053, Johannesburg 2000.

B Nardol (Chairman), H.S. Herman[†] (Deputy Chairman and Chief Executive), S. Koseff[†] (Managing), B. Kantur[†], A.I. Basserabie, H.K. Davies,

G H Davin, D E Jowell, t R Kantor, D H Milchell, B Tapnack 1. Dr M Z Nkosi, P R S Thomas.



VENDEX INTERNATIONAL N.V. (INCORPORATED WITH LIMITED LIABILITY IN THE NETHERLANDS WITH ITS CORPORATE SEAT IN AMSTERDAM)

Initial Public Offer of 30,000,000 Bearer Depositary Receipts Offer Price NLG 39

Global Coordinator ABN AMRO Hoare Govett Co Global Coordinate Morgan Stanley & Co.

Managed domestically in The Netherlands by: ARN AMRO House Govett

Internationale Nederlanden Bank N.V.

Kempen & Co. N.V. MeesPierson N.V.

F. van Lanschot Bankiers N.V. Staal Bankiers N.V.

Managed internationally outside The Netherlands by:

Morgan Stanley & Co.

ABN AMRO Hoare Govett **UBS** Limited

Goldman Sachs International

BZW Limited NatWest Securides Limited

Deutsche Bank Aktiengesellschaft Paribas Capital Markets

Argentaria Bolsa Daiwa Europe Limited

NM Rothschild and Smith New Court

ABN AMRO



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Official listing of the ordinary and savings shares of TELECOM ITALIA MOBILE S.p.A. for continuous dealing on the Italian screen-traded securities market

Listing of the undermentioned shares on the Italian screen-traded securities market has been approved by CONSOB, under Resolution No. 9227 of May 17, 1995;

· 6,639,117,174 ordinary shares (par value Lire 50 each) 1,564,954,263 savings shares (par value Lire 50 each)

to be issued by TELECOM ITALIA MOBILE S.p.A. (registered offices at Via Bertola 34, Turin). Approval is dependent on the formation of the new company and its acquisition of the assets, liabilities and activities represented by the mobile telecommunications business presently operated by TELECOM ITALIA S.p.A., in accordance with the demerger proposal document approved by the stockholders of TELECOM ITALIA S.p.A. in Extraordinary Meeting on May 5, 1995 (by resolution filed at the Turin Business Registry on May

A prospectus for this Issue, prepared in Italian, was filed with CONSOB, on May 29, 1995 (Reference 3223), and is available free of charge from TELECOM ITALIA's registered offices (Via Sen Dalmazzo 15, Turin, Italy), its headquarters and secondary registered offices (Via Flaminia 189, Florne), the Italian Stock Exchange Council, or the usual accredited banks.

An edition of the prospectus prepared in English will become available next week.

Rome, May 30, 1995

SSTET

Umberto Silvestri Chairman of the Board



Shanghai Tyre & Rubber Co., Ltd.

Notice Relating to Bonus for 1994

In the Annual General Meeting of 1994 convened on June 5, 1995, the Company passed the "Profit and Bonus Distribution Plan of 1994". The full details are set out below:

The Bonos Distribution Plan of 1994

The Company decided to distribute cash bonus of RMB1.00 fnr every 10 shares. Cash honus for holders of B shares and American Depository Receipts (ADR) will be distributed in USD, which shall be cooverted at the average exchange rate issued by People's Bank of China nn June 6, as USD 0.0120.

The "Cash Bunus Right" Registration

The registration day for the hunus rights of A shares is June 16, 1995, and the ex-divideod transection day is June 19. The last cum-dividend transaction day for B shares and ADR is June 16, 1995. The ex-dividend transaction day is June 19, and the registration day is June 21.

The Bonus Distribution

The bosus distribution of personal shares of A shares and B shares (ADR included) is organised and implemented through the central clearing system of Shanghai Securities Central Clearing and Registration Company. Further notice of transaction meaos and transaction date of the "cash bonus right" of the Company will be giveo. The honus distribution of state-owned shares and legal persoos shares of A shares, according to the relating regulations, will be handled later.

Shanghai Tyre & Rubber Co., Ltd.

June 6, 1995

INTERNATIONAL COMPANIES AND FINANCE

Marketing costs behind decline at Amer

By Hugh Carnegy

High marketing costs and adverse currency trends hit profits in the first four months at Amer, the ambitious Finnish group which has evolved into the world's second largest sporting goods maker based on the Wilson, MacGregor and

Atomic brands.
Profits before taxes and extraordinary items slipped to FM75m (\$17.4m) from FM81m in the same period last year, due in part to the costs involved in a marketing push in the US, Amer's biggest single market, for Wilson tennis, baseball, golf and football equipment and MacGregor golf The weakness of the US dol-

lar also reduced earnings when translated into Finnish markka. The currency effect, combined with the effects of divestments, meant group cales fell 17 per cent to FM2.2bn from FM2.6bn last time. Sporting goods accounted for FMi.35bn, down 1 per cent. Operating profite fell to FM132m from FM142m

The reverses prompted a sharp fall in Amer's share price which dropped FM6.50 to close at FM85.

But Amer said sales slipped just 5 per cent when adjusted for exchange rate fluctuations - and underlying profits were up 10 per cent.

The group is pushing ahead with its strategy of focusing on branded sporting goods worldwide, predicting full-year

Amer Group Share price (FM) 150 -110 -

> group sales of FM6.5bn and profits ahead of last year's FM272m before tax. Late last year, Amer bought

Atomic, the Austrian winter

sports equipment maker. Yesterday it said it was launching a full-scale restructuring of the sporting goods division to extract maximum synergies from its key brands. Mr Seppo Ahonen, group chief executive, has moved from Helsinki to Chicago for at least a year to take charge of the changes.

The sports division will be split into six units - Wilson golf, Wilson racquets, Wilson team, MacGregor golf, Atomic (mainly ski equipment) and Oxygen (making snow boards and "in-line" roller skates). The six will be organised under a matrix management structure, each responsible for its ability. own marketing but combining sales, administration and logistics in different geographic

popard II tan plers give boo Wrauss-Maf coincided with flat demand worldwide for both tennis and alpine ski equipment. This year, fastest growth has been for Oxygen snow-boards and in-line skates - it will make more than 500,000 pairs of the latter this year compared with 150,000 last year.

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Amer, originally a tobacco-company, still has significant interests in vehicle sales and tobacco in Finland, Automotive sales rose 5 per cent in the first four months to FM718m. but Amer is seeking to sell its core Toyota dealership back to Toyota because of low profit.

The tobacco division, based on a licence to make Philip Morris products, saw sales fall by 8 per cent to FM111m.

Health law costs hurt By Nikki Talt in Sydney Rembrandt

By Michael Holman

The cost of compliance with health warning regulations for tobacco products belped dent profits at the Rembrandt group, the South African conglomerate with investments in tobacco, industry and mining, in the year ending

Net income from normal business operations rose to R1.10bn (\$299m) from R1,05bn. Turnover increased 14 per cent to R5.37bn from R4.76bn.

Excluding the R47m cost of complying with government health regulations and other abnormal provisions, attribut-eble earnings advanced 10 per cent to 221.8 cents a share from 200.9 cents.

Results were below expectations, but analysts pointed to the company's dominant 86 per cent share of the South African cigarette market, As in many developing coun-

ties, tobacco consumption is on the increase among blue collar workers, which is expected to compensate the group for the health warning costs. Earnings after provisions increased 5.2 per cent to 211.8 cents a share from 200.9 cents. Restructuring group operations "to maintain cost

competitiveness" incurred a further pre-tax charge of Softbank, Japan's largest 69.5 per cent stake in the new

Rembrandt's share of financing costs for Vodacom Group, one of South Africa's two celaccounted for an attributable loss of 6.3 cents a share, compared with 0.6 cents a year earlier. The group also wrote off R114m of its investment via mining house Gold Fields of South Africa in the troubled Northam platinum mine.

Ordinary dividends for the year increased 15 per cent to 49.96 cents a share from 43.44

Hardie ahead 44.8% to A\$69.5m

James Hardie, the Australian building materials group, yesterday announced a sharp improvement in profits for the year to end March, with the after-tax total before abnormal items reaching A\$69.5m (US\$50.02m), an increase of 44.8 per cent over the previous

Hardie attributed the advance to the recent restructuring at the group, and to a strong increase in profits from its US interests. It added that

all its main operations had performed better, with the excep-tion of the pipelines division. This was hit by rising raw materials prices and very competitive markets.

The profits advance came on sales of A\$1.73bm, up 6.8 per cent on the 1998-94 figure. The bottom line also benefited from a A\$5.1m abnormal surplus, compared with last time's A\$33.8m charge, leaving profits after tax and abnormals at A\$74.6m (A\$14.2m). Earnings per share before abnormals were 28.1 per cent ahead, at goes up to 6.5 cents a share against 6 cents, making a total of 18 cents.

Hardie said that pre-tax profits from its core building prod-ucts division rose to A\$97.2m, from A\$67.6m, while building services moved from a A\$5.1m loss in the previous year, to a A\$7.4m profit. The irrigation interests made A\$9.4m against A\$5.5m, but the pipelines business slipped to A\$14m from

On a geographical basis, the bulk of the improvement came

where operating profits were A\$21m and A\$28.3m respectively, compared with ASI,5m and A\$15.9m. Profits from Australia eased elightly to A\$43.2m from A\$45.2m.
Hardie acknowledged that

home construction was declining in Australia, but said it expected renovations activity to remain fairly strong. It was more optimistic about the US. where new plants are coming on stream, but said that building materials markets in Asia remained "very competitive"...

Indian carmaker back in black

By Shiraz Sidhva in New Delhi

Premier Automobiles, India's second-largest carmaker, has returned to profit after nearly three years of losses. It returned net earnings of Rs61m (\$1.94m) in the second half of the year to March 31 1995. The company said the results

had benefited from a boom in the Indian automotive market. But full-year sales fell to Rs2.22bn from R2.89bn because the group now operated from only two plants, at Kurla and Chinchwad, both in Maharashtra. A third plant, at Kalyan near Bombay, was sold to Pre-

pany in the US to expand its

telemarketing business there,

Softbank has bought an

undisclosed stake in Upgrade

Corp of America of Buffalo,

New York, and intends to

merge the company with its California-based telemarketing

The merger is planned for

June 30. Softbank will take a

CONTRACTS & TENDERS

INVITATION TO TENDER

The Croatian Privatisation Fund

hereby announces an open tender to sell

15.0 percent of the equity of

ADRIATIC OIL PIPELINE joint-stock company, Zagreb

Adriatic oil pipeline was built in 1979. The projected capacity of crude oil is 34

million tons per year. The pipeline has the installed capacity of transportation

Tanker port and storage of crude oil in terminal Omisalj on island Krk

(dock for tankers, tanks for storage of crude oil, tanks for storage of

Pipeline transportation net (pipeline Omisalj-Sisak, terminal Sisak,

pipeline 5isak - Virje - Gola at Hungarian border, terminal Virje, pipeline

Total equity is estimated at DM 743 million (German marks). The current

ownership structure is as follows: 33.33% is owned by INA (Croatian oil

company); the Privatisation Fund owns 32.33%; two pension funds own

Investors who are interested in this opportunity may receive tender documents

against a fee of DM 150 at the Croatian Privatisation Fund, Chemcolor

Building, Luciceva 6, 10000 Zagreb. Croatia, room 238, between 9-12 a.m. The

last date for the submission of bids is August 10th 1995. For further

12

up to 20 million tons per year. Adriatic oil pipeline contains the following:

derivats, supply for tankers,

Virje - Lendava in Slovenia).

information please contact:

Mr. Ante Sango

Fax: +385 1 539 605

Luciceva 6

Croetia

10000 Zagreb

The Croatian Privetisation Fund

Phone: +385 1 633 511/local 246

33.33%; while the employees own 1.01% of the stock.

affiliate, Alexander and Load.

Reuter reports from Tokyo.

mier's joint venture company with Peugeot of France last The joint venture has begun

manufacturing Peugeot's 309 model, sales of which will start later this year.

Before the government liberalised the Indian car industry

in 1992, Premier, which has manufactured cars under a technical collaboration with Fiat of Italy since 1954, shared a virtual monopoly of the market with Hindustan Motors, the Calcutta based group which

however, Maruti Suzuki, a

owns 49 per cent of A&L.

east of Sofia, Bulgaria, reports

AP-DJ in San Francisco.

joint venture between the Indian government and Suzuki competition to the Fiat and the Ambassador. Premier recently tied up with Fiat again - this time to make the Uno, a small car to compete with Maruti's popular 800cc model.

Though some of the world's largest names will enter the Indian car market over the next two years, there is still a demand for diesel and petrol versions of Premier's sturdy changed little in 20 years, and often has a lifespan of more than 20 years on Indian roads.

Softbank expands its US operations Homestake initially will buy

computer software distributor, company, UCA&L, in exchange 6m newly issued Navan shares, has bought a stake in an for \$21.7m in cash and part of representing about a 10 per unlisted telemarketing com- A&L's assets to be given to cent interest, for \$24m. Homestake said Navan com-UCA shareholders. Softbank would not place a value on the mitted to invest \$12m of the A&L assets to be given to the share-purchase proceeds in the UCA shareholders. Softbank

Chelopech operation. Homestake said it also has Homestake Mining has an option, expiring in January 1996, to buy 50 per cent of Navan's whollyagreed with Navan Resources to buy a "significant" interest in the Chelopech gold-copper operations located 45 miles owned unit, which currently owns a 68 per cent indirect interest in the Chelopech operation.

bank set to increase capital

Indonesian

Indonesia's PT Bank Papan Sejahtera is expected to increase its capital to Rp250hn (\$70.59m) from Rp100bn to strengthen its core business of providing housing loans, according to Mr A. Asmuadii. the bank's president director, Renter reports from Jakarta. Mr Asmuadji raised the issue

after the company's annual meeting in response to reports that a unit of Steady Safe, a taxi company, had acquired a 22:52 per cent stake in the bank, making it the largest shareholder. Various parties have voiced concern that the acquisition

would distract the bank from its core business. Compared with many other commercial banks, BPS has relatively low

lending rates.

Bapepam, the capital market Supervisory agency, is also reported to have questioned parties involved in the deal fol-lowing allegations of insider information.

However, Steady Safe's president director, Mr Jopie Widjaya, told reporters after the BPS shareholders' meeting there was nothing wrong in the deal, which had been made open to the public since last

INDOSUEZ KOREA FUND S.A. Investment Company with Variable Capital

Registered Office: rue des Paroissiens 27

a All unsurenters, In accordance with art. 20 of the articles of association, the shareholders are heavy invited to attend the Ordinary General Meeting of shareholders which shall be held at the Registered Office, rue des Paroissions 27 in Brussels, on 20th June 1995 at 3 p.m. with the following

1. Annual report of the Board of Directors on the financial year ending 31st March 1995.

2. Report of the Auditor on the financial year ending 31st March 1995.

3. Approval on the accounts on the financial year ending 31st March 1995. Decisio proposed to be taken: approval of the accounts, including the carrying Rayward of the accounts, of the net result.

ousance of me net result.

4. Discharge to the directors for the financial year ending 31st March 1995. Decisio proposed to be taken 1 to vote in favor of the discharge to the directors.

5. Discharge to the auditor for the financial year ending 31st March 1995. Decision propose to be taken 1 to vote in favor of the discharge to the suditors. The shareholders who hold nominative shares and who are willing to attend the Ordinary General Meeting must notify the company in writing on or before 15th June 1995 and indicate the number of shares with which they intend to wore. The shareholders who hold beaver shares and who are willing to attend the Ordinary General Meeting must be post their ahares at the registered office of the company or at the offices of Banque Indosuez Belgique on or before 15th June 1995.

I. The shareholders are invited in attend an Extraordinary General Meeting of shar which will be held at the registered office, use dos Paroissiens 27 in 1000 Remarks

The agends of this General Meeting will be identical to the one of the General Meeting hold on 24th May 1995. The quorum specified in art. 70. of the coordinated laws on commercial companies was not reached at the General Meeting held on 24th May 1995. The Extraordinary General Meeting, which will be held on 26th June 1994, will lake which will be held on 26th June 1994, will lake which will be represented by the shareholders attending the meeting. GENDA OF THE EXTRAORDINARY GENERAL MEETING ON 28TH JUNE 1995

AGENDA OF THE EXTRAORDINARY GENERAL MEETING ON 28TH JUNE 1925

1. MODIFICATION OF THE STATUTES:

Proposal of decisions

Article 7.

Replacement of the text of the 3rd aliases of the original statutes in French (the 2nd aliases of the English version) by the following text:

"The issue price of the shares includes the net asset value calculated, in accommon with article 10 below and a salar commission, when required, whose rate shall not exceed 8% of said value; the actual rate shall be specified in the documents of the sale.

Subscription request will be executed at the net asset value calculated the same day or the day following the receipt of the subscription request, depending upon the fact if the subscription order has been received respectively before or after 15h30 Hong Kong Time".

Replacement of the text of the 5th aliase of the adjust summes in French (the 4th aliases of the English version) by the following text:

"The issue price shall be payable so later than eight bank working days after the determination of the net asset value applicable to the subscription".

Article 8.

Article 8
Replacement of the text of the 2nd aliena by the following text:
"The redemption price shall correspond to the net asset value of the marcs, as determined in accordance with article 10 below, reduced by any taxes due and by a flat charge of 1% maximum to cover any asset selling costs incurred by the Company, Redemption request will be executed at the net asset value calculated the tame day or the day following the receipt of the redemption request, depending upon the fact if the redemption request has been received respectively before or after 15h30 Hong Kong Time".

Article 10

The text of the first point, d, is so be completed as follows:
"The best of Directors can however at any time decide to decide to eval
outstandings and debts which are not payable at sight on the basis of the cogoing ass
for similar debt instruments with an idendent time-to-mannity. This does not apple deponits at alght and the balances of overdraft facilities and to the fiscal as liabilities?

BROBERS of the text of the second clines of point 2 by the following text:

"The resupeny's liabilities shall include all borrowing agreements entered into and all debts, outstanding debts shall be valued protests temporis on the basis of their estact amount if this is known or on the basis of their estacuted amount.

All brokersan and other texts incurred on acquiring and selling securities will be charged to the results of the financial year in which they occur."

DELEGATION OF POWERS

Promotes of decision
The General Meeting of Shareholders empowers the Board of Directors to implument i doctaions. The sharcholders who hold nominative staires and who are willing in stiend the Extraordinary General Meeting must notify the company is writing on or before 15th June 1995 and indicast the number of shares with which they intend to vote. For Hong Kong investors, notice may be given in the local representative. The shareholders who hold becars plants and who are willing to artend the Extraordinary General Macting must deposit their shares at the registered efficie of the company or at the officies of Resque Indosuez Beigique on or before 15th June 1995.

By Order of the Board

Sheet Sheet THE PERSON NAMED IN COLUMN TWO IS NOT THE PERSON NAMED IN COLUMN TWO IS NAMED IN C (学士)に関する。 . Tables Sep - --200 (200) The water of the fact being The state of the s The state of the s The last to Party Po

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UNION BANK OF FINLAND LTD (now known as MERITA BANK LTD)

NOTICE

to the holders of the outstanding
U.S.560,000,000 Subordinated Variable Rate Notes due 2040

(the "Notes")

Union Bank of Finland Ltd (now known as Merita Bank Ltd)

(the "Bank")

Immac Ltd

(the "Company") .

May, 1995, the effect of which is to raise the ranking of the Notes so that they rank at least pari passu with all other subordinated obligations of the

Copies of the Trust Deeds (including the said Third Supplemental Trust Deed) constituting, and of the Conditions (as so modified) of, the Notes are

available for inspection and collection respectively at the specified office of

Bankers Trust Company

I Appold Street
Broadgate
London ECLA 2HE

long-term confidence in the company's prospects. "This is a signal that the company

Caterpillar, which had \$14.3bn in sales last year, has had five quarters of record

SOLVAY SA

financial year 1994 of a net dividend of BF500 on bearer shares. The final dividend of BF400 will be payable by BF deaft, by transfer to a BF account, or in sterling at bankers' sight buying rate for Belighan franca on the day of presentation at the option of the holder against presentation of Coupon No. 55 at the offices of

The general meeting of 1st Jone 1995 approved the distribution for the financial year 1994 of a net dividend

Senator House 85 Queen Victoria Street LONDON EC4V 4EJ

Attention Compon Department between the hours of 10am and 2pm on or after the 9th June 1995. UK tax will be deducted from the set dividend unless lodgements are accompanied by the necessary affidavit. Payment can be made only to persons standing outside the Belgo-Luzembourg Costoms Union, Shareholders should note that under the terms of the UK/Belgian Donble Taxation Convention Solvey shareholders resident in the UK are eligible, upon submitting a daly completed form 276 DIV, to partial reimbaraement of

Belgian withholding tax equal to 21.21 per cent of the net dividend.

US \$500,000,000 **Floating Rate Notes** For the period from June 9, 1995 to September II, 1995 the Notes will September II, 1995 the Notes will carry an interest rate of 6,3125%, per amount with an interest amount of US \$364.83 per US \$10,000 principal amount of Notes payable on Sentember II, 1995.

INTERNATIONAL COMPANIES AND FINANCE

NEWS DIGEST

Leopard II tank orders give boost to Krauss-Maffei

Krauss-Maffei, the German maker of tanks and locomotives, said orders in 1994 rose 126 per cent to a record DM2.9bn (\$2.07bn) after Sweden ordered 120 Leopard II tanks and the Netherlands and Germany signed deals to modernise about 400 vehicles, writes Michael Lindemann in Bonn.

The Munich-based group also said that it expected to be able to sell an unspecified number of tanks to Spain after a memorandum of understanding was signed between the German and Spanish governments.

According to press reports, Spain wants to buy 390 tanks, but the company could not confirm the size of the deal.

Krauss-Maffel, which is 72 per cent owned by the Mannesmann engineering group, said turn-over in 1994 fell 2 per cent to DMLA9bn, mainly because of falling sales in the armaments division. Net profits rose to DM4.5m, up from

DM1.Im the year before.

However, following the tank orders, sales would rise to DM1.Sbn this year and would climb to about DM2.1bn in 1996.

Mr Burkhard Wollschläger, chief executive, said the new orders for tanks would guarantee jobs until 2006 in the group's shrinking armaments division, which makes up 28 per cent of

Accounting switch at **Woodside Petroleum**

Woodside Petroleum, the Australian oil and gas company which is a leading operator of the North West Shelf project, said yesterday that directors had approved a change in accounting policy relating to the depreciation

of certain assets, writes Nikki Tait in Sydney. The more favourable treatment, which has the support of Ernst & Young, Woodside's auditors, will take effect from January 1 1995. Had the new policy been in effect in 1994, the depreciation charge would have been A\$110m (US\$79.2m), compared with the actual charge

More Oantas shares for foreign investors

Australia's federal parliament yesterday passed legislation increasing the permitted foreign ownership level in Qantas, the government-controlled airline, to 49 per cent from 35 per cent, writes Nikki Tait. This change, announced in last month's Budget, will allow more shares to be sold to foreign investors when the privatisation of the federal government's 75 per cent stake in Qantas gets under way later this month

Meanwhile, Qantas said yesterday it was awarding a A\$194m contract for the redevelopment of its domestic terminal in Sydney to a unit of Lend Lease, the Sydney-based property and financial services group. The work, due to be completed by December 1997, adds five gates, taking the total to 15, plus a satellite lounge with a further seven gates.

Mirror sells remaining shares in Donohue

Mirror Group, the UK newspaper publisher. has sold its remaining stake in Donohue, the Canadian forest products group, writes Robert

Gibbens in Montreal.

The 3.7m Donobue shares, or about 5 per cent of the total outstanding, were sold to an investment syndicate led by Levesque Beaubien Geoffrion and RBC Dominion Securities, and placed privately. The price was not revealed, but Donohue stock has been trading

at around its 52 week high of C\$21.50.

The late Mr Robert Maxwell, through Maxwell Communication Corporation, bought control of Donobue with Mr Pierre Peladeau, chairman of the Quebecor printing and pub-lishing group, through a joint holding com-pany. This was held 51 per cent by Quebecor

and 49 per cent by the Maxwell group. The structure was reorganised and the Maxwell holdings of Donohue stock moved to Mirror

Mirror Group sold most of its holding in Donohue in 1993. Since then, under Quebecor's leadership, Donohue has expanded in to western Canada and has become one of North America's lowest-cost newsprint producers.

Jamaican brewery registers growth

Desnoes and Geddes, the Jamaican brewery in which Guinness of the UK has a 51 per cent interest, posted net profit of J\$239m (US\$7.6m) in the 15 months ended December 1994, writes Canute James in Kingston. This is J\$30m more than the net profit for the previous 15 months. The 15-month period has been used by the company to change its accounting year, which will now be the calendar year. Guinness

bought the majority interest in Desnoes and Geddes in September 1993 for £41m (US\$65.3m). The company's turnover increased by J\$2.7bn to J\$4.9bn, while exports grew by 4 per cent. About J\$750m will be spent this year on improving the brewery, said Mr Michael Cun-nah, vice-president for finance.

Coca-Cola Amatil dips on rights issue fears

Coca-Cola Amatil Share price (AS)

Sbares in Coca-Cola Amatil, the Australian soft drinks company in which the Atlantabased Coca-Cola group holds a 49.7 per cent direct interest, fell sharply yesterday, amid speculation that the company is poised to announced a large rights issue, writes

Nikki Tait. By the 1994 95 close, they were 33 cents lower at A\$7.90. In response to queries from the Australian Stock Exchange, CCA said no decision had been taken on any capital-raising, and it was therefore unable to comment further. The CCA board is due to meet later

this month, for a regular bi-monthly meeting. Some analysts, however, pointed out that the company has been fairly active in terms of acquisitions recently, both in eastern Europe and Asia-Pacific, and funds to continue such a programme might be desirable.

There has also a recent increase in the number of rights issues and equity issues on the Australian market, with Qantas poised to launch its A\$2bn share offering later this

Hudson's Bay plans to raise C\$500m

Hudson's Bay, Canada's higgest department store group, plans to raise up to C\$500m (US\$362.6m) by issuing new debt securities, including medium-term notes, writes Robert Gibbens. Filings are under way in Canada and the new securities will be unsecured obliga-tions and offered in series through underwrit-

• Algoma Steel, tha Canadian steelmaker which is planning share and note offerings in North America to raise a total of C\$\$2/m, will use the proceeds to retire preferred shares and finance a C\$400m thin-slab costing and bot-

KOP joining FT-SE **Eurotrack 100 Index**

KOP, the Finnish Bank, is joining the FT-SE Eurotrack 100 Index to replace Dutch bank ABN Amro Holdings, the FT-SE Eurotrack Indices Committee decided yesterday, writes Philip Coggan, Markets Editor. Companies on the reserve list for future inclusion are ASEA, Swiss Re, Banca Commerciale Italiana, Sanofi,

Commerzbank and ABN Amro.

Caterpillar to buy back shares

By Laurie Morse in Chicago

Caterpillar, the US maker of construction equipment, said it Caterpillar's chairman, said: would buy back 20m shares, or about 10 per cent of its stock, over tha next three to five years, and also raised its quarterly dividend. The decision to raise the

company's quarterly pay-out to 35 cents a share, from 25 cents, puts the dividend slightly higher than where it was in early 1982, just prior to an industry downturn.
It is the third dividend

Commenting on the share bny-back, Mr Donald Fites, "The strategic initiatives we have pursued in the past several years to modernise our plants, reduce costs, improve quality, invest in new products and expand into new markets

have positioned us exception-ally well for the long-term."

Analysts said the mova reflacted management's

increase in the past 12 months. doesn't intend to squandar cash on acquisitions or large capital expenditures," said Mr Barry Bannister, a vice-president of equities research at S.G. Warburg in New York. He described the buy-back as

a good use of the company's capital, noting that management was maximising profit margins by not embarking on a expansion programme at the top of a business cycle.

NATIONAL BANK OF CANADA (A bank governed by the Wink Act (Canada)) U.S. \$200,000,000

Union Bank of Switzerland London Branch Agent Bank 6th June, 1995

BankAmerica Corporation

Bank of America NT & SA, Landon - Agent Book

Buy-out specialists eyeing US insurers

Multi-line groups need a more efficient operating structure, writes Richard Waters

has been salivating over the prospect of a multibillion dollar insurance deal for some months: now, finally, it has something to chew on. Aetna Life and Casualty, the US's biggest abarebolder-

owned insurance concern, is understood to be in talks with several investors about selling a substantial stake in its property/casualty unit. The thirdlargest underwriter of property/casualty risks in the country, Aetna has for several months been studying ways to cap its exposure to environmental liability claims and deal with unprofitable units. Now, it seems, it is close to settling both issues in one fell SWOOD.

If completed, the transaction would be the largest in a recent spate of big insurance deals, and could mark the first in a series of disposals by multi-line insurers. Others widely said to be looking to shed troubled property/casu-alty operations include Cigna, another of the biggest investorowned insurers, and Hartford, owned by entertainment conglomerate ITT. Prudential Insurance, the

biggest of them all and a mutual concern, is also bent on selling some of its less profitable operations. To date, it has

pose of its residential mortgage business and reinsurance subsidiary, but Prudential is not expected to stop there: in common with Aetna and other big multi-line insurers, it has found the property/casualty business a drag on its financial

health. Moody's Investors Service, the US rating sgency, cited "the weak profitability and high risk profile of some of Prudential's non-life subsidiaries" when it cut the mutual insurance company's financial strength rating to Aa3 in April. A number of buy-out funds have been lining up the capital to mount large-scale transactions for at least 18 months.
"The big multi-line compa-

nies have all got to find a more efficient operating structure." says Mr Philip Petronis, a managing director of Marsb MacLennan Risk Capital, which together with J.P. Morgan has raised \$667m for en insurance buy-out fund known as Trident. "There are lot of properties

in the market like Aetna," says Mr Petronis. Most are smaller, he says, but "there are a number of large properties as well. There is a realignment of capital under way".

Losses on environmental and other types of liability insur-

ance only partly explain the shift. In spite of some signs of improvement in recent months, the commercial property/casualty insurance business has failed to rebound from a prolonged cyclical slump. That has exposed the weak-nesses of the less well-managed companies, typically broad

financial groups for whom this was only a sideline business. "Companies used to be able to shield those problems with big capital gains," says Mr Daniel Doctorov, a managing parter of Insurance Partners, another of the recently establisbed specialist insurance funds. "That game is over."

he problems have been well-known for some time. Now, though, a new generation of managers has appeared at senior levels in the US insurance industry. many of them brought in from other parts of the financial services world. Among those to inject new

managers are Prudential, USF&G, Transamerica, Continental and Travelers - the last two due to acquisitions, by CNA and the former Primerica respectively. Like Mr Arthur Ryan, new chairman of Prudential, many of these managers want to put long-festering problems behind them quickly.

close to taking over Spring

Ram, the UK kitchen and bath-

room products group, but the

two could not agree on a price.

ings division through a series

of acquisitions between 1986

and 1994. Mr Stephen Dobi, an

analyst at Goldman Sachs, said

the strategy failed to live up to

expectations because consum-

ers had shifted their spending away from traditional furni-

ture towards other priorities

"Companies like Henredon

and Drexel Heritage were tra-

ditionally high margin compa-nies, but Masco had to respond

to an increasing lack of inter-

est in furniture by having

more value pricing, so they no longer had the profit margins they once did," Mr Dobi said.

sucb as travel or electronic

Masco built its bome furnish-

In addition to Trident and Insurance Partners, which last year raised \$540m, specialist insurance funds include those run by Conseco, which bid unsuccessfully for Kemper last year, and Boston-based Century Capital. Some of the biggest general

buy-out funds have also targetted insurance. Morgan Stanley Capital Partners, the most successful of the private equity units linked to a big Wall Street bouse, bas already backed companies in catastro-phe reinsurance and mortgage insurance, as well as a new Chinese insurance venture.

"We are looking for big areas of the economy where capital is in short supply," says Mr Donald Brennan, head of Morgan Stanley CP.

In spite of the presence of these large pools of capital, most buyers still say there are more opportunities than they can handle - in spite of the fact that buy-out funds lost out in the three biggest insurance industry deals of the past year. Besides Conseco's failure to buy Kemper (the company fell

to Zurich Insurance, backed by Insurance Partners), Continen-tal was bought by CNA Financial, topping a bid by Insurance Partners, and Home Holdings was acquired by Zurich, which outbid Trident.

has supported Zurich's entry in the US market, says Mr Petronis. "Kemper was bought with Swiss francs. We couldn't have paid that sort of price in

etna itself refused to A confirm yesteruay
it was in discussions to confirm yesterday that sell a stake in its property/ casualty operations, though it said it was close to completing a broad strategic review, and would soon also announce plans to deal with its environmental liability exposures.

With a book value of \$3bn and premium income last year of more than \$5bn, Aetna's property/caaualty insurance operations would be a big bite even for the biggest buy-out funds. According to one finan-cier, however, the company is at this stage discussing selling only a minority stake in the group.

The price will depend greatly on how hig a charge-off Aetna will have to take to end its environmental liabilities - and how big a discount to book value the company bas to accept in the sale.

A deal was generally expected to value the whole unit at around \$2bn, after the write-

Masco to divest furniture unit

pose of the division because its

returns did not match those of

the rest of the group. Last year, it accounted for 42 per

cent of Masco's total sales, but

less than 14 per cent of total

the possibility of an outright

sale of the division, or the cre-

ation of an independent com-

pany through an initial public

offering, or a spin-off to Masco

home furnishings division is

estimated by Masco at well in

excess of \$1bn. However, since

the book value of the division

is about \$1.7bn, the divestiture

is expected to result in a sub-

Masco is a big US manufac-

turer of kitchen and bathroom

products. Last year, it came

The current value of the

Masco said it was exploring

operating profits.

shareholders.

stantial write-off.

By Richard Tomkins in New York

The world'a biggest furniture business was in effect put on the market yesterday when Masco, the US building prod-ucts group, announced plans to dispose of its home furnishings division for at least \$1bn.

The division makes some of the best known branded furniture in the US under names that include Henredon, Drexel Heritage and Lexington. It includes upholstery businesses, fabric suppliers and three distribution companies.

The home furnishings business employs 33,500 in the US, south-east Asia and the UK. Last year, it made operating profits of \$80m on sales of

Masco said it planned to dis-

Unitel seeks potential investors

Unitel, the loss-making Canadian long distance tele-coms group, said it had hired J.P. Morgan, the US investment bankers, to seek potential buyers and "review alternatives for restructuring the business," writes Robert Gibbens

m Montreal.
Mr Stan Kabala, Unitel president, said the company was a viable long distance competitor to Bell Canada and allied companies, with a valuable cus-

tomer base and strong assets.
"We're looking for long-term
investors," he said. "We feel
knowledgeable investors will recognise Unitel's real value." Rogers Communications of Canada recently refused an option to buy Canadian Pacific's 48 per cent interest in Unitel for C\$200m (US\$146m). That would have raised its holding to 66.7 per cent from 29.5 per cent. AT&T, the US long-distance telecoms group,

owns 22.5 per cent. Howaver, Unitel said Rogers and AT&T may be interested in increasing their positions, although it said no decision had been made whether either

would submit an offer. United lost C\$239m last year, although first-quarter 1995 revenues were up 31 per cent and traffic up 82 per cent.

Du Pont to float off part of photomask side By Tony Jackson in New York

Du Pont, the US chemical group, is to sell off part of its photomask business in a public offering. It bad not yet determined its value, Du Pont said. However, the business had sales last year of \$150m, and Du Pont said it had invested approximately \$300m-\$400m in building it up.

Photomasks are used in the manufacture of semiconductors, to transfer circuit patterns to silicon wafers. Du Pont claims to be the world's largest merchant supplier.

Du Pont, which is being advised by Morgan Stanley, said it boped to finalise terms by the end of the year, it will retain a majority stake in the

new company in the first instance, though it may go to a

minority position later. Mr John Hodgson, managing director of Du Pont Electronic Materials, said that the proceeds of the IPO would be shared by Du Pont and the new company. Some of Du Pont's proceeds would be used to pay down the debt incurred by the company in its recent purchase of its own shares from Seagram, the Canadian

drinks group. However, this was not the chief motive for the deal, Mr Hodgson said, It had already been decided that the mask business should be independent, so that it could compete on a more entrepreneurial

This announcement appears as a matter of record only.



Parmalat Netherlands B.V.

DEM 150,000,000

Revolving Credit Facility

Parmalat S.p.A.

The Arranger: **Chase Investment Bank Limited**

Tha Lead Managers and Banks:

The Royal Bank of Scotland plc

The Sumitomo Bank, Limited

Kredietbank Luxembourg ABN AMRO Bank N.V. The Bank of Nova Scotia **Banque Panbas** Commerzbank Aktiengesellschaft Landesbank Schleswig-Holstein Girozentrale Midland Bank plc The Mitsubishi Bank, Limited Mitsui Trust Bank (Europe) S.A. NationsBank, N.A. (Carolinas)

The Yasuda Trust and Banking Company Limited Arab Bank plc Gesbanque S.A. (Banco Bilbao Vizcaya Group) Banco Exterior (Suiza) SA Banque et Caisse d'Epargne de l'Etat, Luxembourg The Chase Manhattan Bank, N.A. The Daiwa Bank, Limited GZB-Bank Genossenschaftliche Zentralbank AG Stuttgart L-Bank Landeskreditbank Baden-Württemberg SGZ-Bank Südwestdeutsche Genossenschafts-Zentralbank AG Via Banque Bankenunion AG

> The Agent: The Chase Manhattan Bank, N.A.

> > June 1995



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Bank and the Company.

9th June, 1995

he Principal Paying Agent set out below:

Union Bank of Finland Ltd (now known as Merita Bank Ltd)

NOTICE IS HEREBY GIVEN that The Law Debenture Trust Corporation p.i.c., as trustee for the holders of the Notes, has, pursuant to the provisions of the Trust Deeds constituting, and of Coodinon 11(B) of, the Notes, by means of a Third Supplemental Trust Deed dated 31st May, 1995, agreed with the Bank and the Company to various modifications to the subordination provisions in Condition 2 of the Notes with effect from 31st

Floating Rate Notes due 1998 In accordance with the provisions of the Notes, notice is hereby given that the Rate of Interest for the three month period ending 8th September, 1995 has been fixed at 6,0375% per annum. The interest secruing for such three month period will be U.S. \$154.29 per U.S. \$154.29 per U.S. \$154.29 per U.S. \$1,542.92 per U.S. \$10,000 Bearer Note, and U.S. 1,542.92 per U.S. \$100,000 Bearer Note, on 8th September, 1995 against presentation of Coupon No. 2.

TeleWest confirms merger

By Christopher Price and Raymond Snoddy

Consolidation of the UK cable industry is likely to gather pace following TeleWest's con-firmation yesterday of its £679m (\$1.07bn) merger with SBC Cablecomms, the fifth big-

The deal provided a fillip to the proposed flotation of Nynex, TeieWest's nearest competitor, which is due to unveil the price of its shares

Market sources believed it might help to strengthen the price during last-day negotiations with institutional share- homes, well clear of Nynex, at

Mr Eugene Connell, chief executive of Nynex and chairman of the Cable Telecommunications Association said yesterday: "My best guess is that within two or three years there will be four or five players con-trolling 90 per cent of the market." There are 16 operators at

The deal, in which TeleWest will gain full management control, values SBCC at £679m and puts a market capitalisation of £2.3bn on the new enlarged group. The new TeleWest will have potential coverage of 4.1m

2.3 homes, and close on 25 per cent of the franchised UK cable market. It will have 353,000 television subscribers and

318,000 telephone customers. SBCC's joint shareholders, Southwestern Bell and Cox Communications, will each hold a 10 per cent stake, with TeleWest maintaining a 26.75 per cent holding. One director from each of SBCC's shareholders will sit on TeleWest's

The current public sbareholding of 24.3 per cent of the economic interest is diluted to 17.2 per cent, although the cor-

responding rise in the number of subscribers represents a marginal increase in the long-term ownership of their

TeleWest is to receive additional credit facilities of £450m to pay for the capital expenditure of the enlarged group. Meanwhile, latest figures from the Independent Television Commission show the cable industry has revenues of £230m a year and the number of subscribers continues to increase. By the beginning of April there were 963,132 subscribers to modern cable networks compared with 642,377 a year ago.

Retailing director leaves WH Smith

Mr Peter Troughton, managing director of UK retailing at W.H. Smith, is leaving the company by mutual agreement, shortly after the group issued a surprise profits warn-

ing. Mr Tronghton, 47, a main board director, was managing director of W.H. Smith retail the group's core chain - from April 1991 to February 1994. Sales in this arm fell 1.3 per cent and operating profits dropped 18 per cent in the 11 months to April, leading to the warning two weeks ago.

Most recently, Mr Troughton had overall responsibility for the group's three UK retail divisions – W.H.Smith, Waterstones and Virgin/Our Price reporting to Sir Malcolm Field, group chief executive. He leaves at the end of July and will not be replaced.

The main reason for the departure was that after reviewing the role of the managing director of UK retailing we decided the role should come to an end," said

W.H. Smith yesterday. "We felt that the reporting lines of all our UK retailing businesses would improve if they were shorter, and direct to the chief executive."

The company insisted Mr Troughton was not taking the blame for the poor results at W.H. Smith retail.

The managing directors of Mr Peter Bamford at W.H.Smith, Mr Alan Giles at Waterstones, and Mr Simon Burke of Virgin/Our Price will join the chief executive's committee alongside Mr John

Napier, finance director, and

Mr David Roberts, distribution and support services director. W.H. Smith's shares fell 3p to 352p, against 416p before the profits warning, with analysts divided over the likely results of the departure. Mr Trongbton's pay-off is

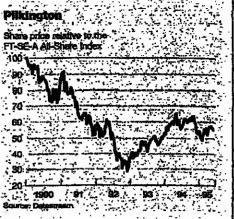
still being negotiated. He received a hasic salary of £180,000 and was on a twoLEX COMMENT

Pilkington

After an impressive turnround, the question is whether Pilkington's glass is now half-full or half-empty. Higher volumes, better margins and a successful cost-cutting programme contributed to a doubling of profits last year before tax and exceptional items. The com-pany has reduced gearing to around 50 per cent and cut working capital to less than 15 per cent of sales. It has refocused on its core business, and last year's heavy crop of excep-tional items is unlikely to be repeated.

But glass remains a cyclical business. The company should cut costs by more than inflation this year. But the scope for reductions thereafter may be limited, with the cost of working capital likely to rise. Economic slowdown in Latin America or the US could be close at hand, and a soft landing is not

Still, the fact remains that Pilkington is a late cycle company. Capacity utilisation is high within the industry, and margins have further to rise. Pilkington's plant is being used more effectively, with the recent restructuring reducing the build-up of inventory. And, this time round, Pilkington is avoiding the pitfall of increasing capacity substantially late in the



FINANCIAL TIMES FRIDAY JUNE 9 1999

cycle. In short, it is now well positioned to benefit from whatever is left of the economic

gives some protection against economic reces sion, but it also makes the peak in Pilkington's earnings hard to call. The signs are, though that the bulls still have a few years to run.

Exceptionals hit Pilkington but benefits of cost cutting shown

Pilkington, the world's largest glass manufacturer, yesterday demonstrated the henefits of its long-running cost-cutting programme with e doubling of underlying profits.

The group, which has reduced its cost base by 12 per cent in the past three years, said improved productivity and rising demand helped lift pretax profits from £72m to £144m before exceptional items.

Announcing his last results as chairman. Sir Antony Pilkington said the group was increasing Its market dominance "with margins on an upward trend, improving demand, increased capacity utilisation and strong cash

The gloss was taken off the results, however, by £406m of exceptional charges which were expected.

Accounting changes forced Pilkington to charge £375m for goodwill on its Visioncare contact lens business, even though

Sir Antony Pilkington, left, with Roger Leverton - bolding a windscreen from a Range Rover

reserves when the company was acquired eight years ago. It also endured a £31m charge to cover settlement of a 10-year legal dispute with US rival

Sir Antony - who hands over to Mr Nigel Rudd, chair-man of Williams Holdings next month - said he expected this to be the last time Pilkington announced such large charges.

After exceptionals, the group reported pre-tax losses of £248m (£97m profits). The shares, nevertheless, rose 11p to 189p after it said the charges would have no impact on its balance sheet, which looked

rosy after borrowings fell £142m to £602m - their lowest level for six years.

Mr Roger Leverton, chief executive, said the improvement had been fuelled by success in pushing through price increases for its huilding products. He warned that there would be significant joh cuts.

Four banks confirm sale of a further 21% of 3i

By Norma Cohen. nvestments Correspondent

The four large hank shareholders in 3i, the UK venture capital investment trust, yesterday confirmed their intention to sell a further 21 per cent of the share capital, raising the total percentage of

The Bank of England and Lloyds Bank are disposing of their stakes entirely, while Barclays Bank and Midland Bank are selling roughly a

the traded shares to 69 per

third of theirs. National Westminster Bank and Bank of Scotland, which own 17.8 and 2.5 per cent of 3i respectively, have said they intend to retain their full stakes. The remaining large stakeholders have pledged not to make any further disposi-

tions in 1995. The share sale is intended to be priced during the week of June 19 and will take the form

The approuncement accompanied 3i's results for the year to March 31, which showed a 10.5

per cent rise in net asset value to 346p from 313p. 3i. which floated last July, said its total shareholders' funds rose to £2.05bn, from £1.85bn. A final dividend of

4.4p makes a toal of 7.2p

(6.54p), a rise of 10.1 per cent. The total return for the year was £239m, represetning 12.9 per cent on opening sharehold-The trust's shares, which had been slipping earlier in the

week on anticipation of the sale announcement, dipped on the news of its NAV, slightly below some analysts' expectations. It closed down 5p at Because of the complex

methodology used by 3i to determine NAV, which requires dissection of the FT-SE SmallCap index, it only conducts the exercise itself the year-end, analysts yester-day placed the NAV well above that at March 31, with estimates of around 370p Regarding the trust's current

business. Mr Ewan Macoberson, chief executive, said that 3i had been emphasising its investments in so-called start-up companies, which rose sharply from 1993. The failure rate among this sector has been falling and last year was 80, down from 220 previously. In the UK, it invested £454m

in 532 businesses, up from £315m in 536 the previous year. 3i's survey of business confidence, its Enterprise Barometer, showed that while small and medium-sized businesses remain confident about the future, the pace of improvement shows sighs of slowing Mr Macpherson said that in the past three years, small companies had shown annual growth

Northumbrian urges patience as it keeps its powder dry

By Peggy Hollinger

Nortbumbrian Water yesterday joined the growing ranks of ntilities promising to share and sbarebolders, but urged patience as it kept its powder dry for a possible bostile bid battle with Lyonnaise des Eaux of France.

The company announced a 44 per cent rise in pre-tax profits and 16 per cent boost to the dividend and hinted that growth in the pay-out could be accelerated through a greater than expected reduction in dividend cover.

Northumbrian said it was waiting for Lyonnaise des Eany to put an offer on the table before it unveiled a customer and shareholder pay-out package. It is the fourth of five water companies which have reported results in recent weeks to promise rebate and

Lyonnaise has said it would not bid before the regulatory process - which requires a Monopolies and Mergers Commission inquiry in the case of a takeover offer - is complete. This means it could be well into the antumn before Northumbrian reveals its plans. Mr Mike Taylor, finance

director, said the utility had been "sidelined [by the possi-hle bid] into a different game with a different set of rules". The company was considering different ways of returning value to investors - including

one-off dividends.

49p on profits warning

Shares in Eurocamp, the tour operator specialising in self-drive family camping bolidays, fell 49p to 229p yesterday

The group said that customers were deferring bookings to later in the season. They were also reacting to the strength of the French franc, now about FF17.88 to £1. Mr Richard Atkinson, man-

aging director, said that overall bookings were about 5 per cent higher than last year. At the time of the annual general meeting in March the group spoke of tough market

conditions, but said bookings

were showing a cumulative increase of just under 10 per

Eurocamp shares tumble

By this time of year Eurocamp has usually sold all lts July-August peak holidays. outside the peak season, but has more of the higher priced holidays to sell than is normal.

The effect of the switch in the balance of bookings would hit margins, the group warned. Last year, when profits were £8.65m, margins improved to 12.3 per cent from a previous 11 per cent. In the early 1990s margins reached more than 16 per cent.

Prices for a fortnight in France in the peak season, including ferry, are about £850 for a tent and £1,200 for a mobile home. Mr Atkinson said he did not think prices were too high in comparison with package tour bolidays.

was maintaining lts market share and had performed well "given the market conditions and the battering the pound has taken from the franc". But consumer confidence was not high, and buyers were not making long-term commit-

Analysts yesterday reduced forecasts for this year from £9.7m to about £8.8m. The dividend is expected to be just ahead at 10.75p (10.5p). have focused on the development of our high technology, high added value businesses in global markets. I am confident of

tional items, for the year to March 31.

Every division achieved last year the

Yr to Mar 31

11

achieved a return of 18.5 per cent. Nevertheless, JM's share price fell by Another "star" performance from the materials technology division, which bene-fited from the global electronics boom, 20p to 568p after the announcement on worries about the performance of the catabelped Johnson Matthey, the precious metlytic systems division. This division bas not only been adversely affected by growals technology group, to record a 25 per cent rise in profits before tax and exceping weakness in light vehicle sales in the US, but also by the non-renewal of a con-Mr David Davies, chairman, said: "We tract - for 3m catalysts a year - with General Motors, the world's biggest automotive group. Mr Davies pointed out that

JM rides global electronics boom

GM now had its own catalyst business owned jointly with Allied Signal of the US. He described the catalytic systems divi-

group target of a 20 per cent return on net sion's 6 per cent increase in operating that of the precious metals division which reported a 7 per cent increase to £22.2m. Materials technology division followed up a 32 per cent increase in 1993-94 operat-

ing profits with a rise of 52 per cent to £42.3m. Mr Davies reported there was "an excellent performance by the electronics materials business around the world and a good advance in chemicals operations,"

Cookson Matthey Ceramics, set up nine months ago, was off to a good start. CMC's operating results, combined with those from JM's colour and print operations. rose 18 per cent to £15.5m.

Etam warns of trading loss

By David Blackwell

yesterday warned of an interim trading loss if sales continued at present levels. The shares tumbled 30p to close at 176p. Mr Stanley Lewis, chairm: told the annual meeting that "the unsatisfactory turnover trend" of last year's second half bad continued into this

Etam, the fashion retail chain,

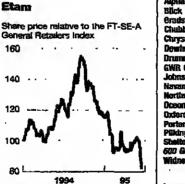
In April Etam reported pretax profits for the year to January 28 down hy £3.3m to £10.7m, while sales retreated from £220.3m to £218.5m. The group, which had issued a profits warning in Fehruary, bonus share issues and special blamed the downturn on too narrow a range of merchandise

in the autumn. Etam has been going through changes at the top level. Mr Nick Hollingworth, previously bead of the Evans division of Burton, started as managing director at the end of April. Mr Lewis, who with Oceana Investment failed in a hostile bid in 1991, became chairman in March after the resignation of Sir John Nott.

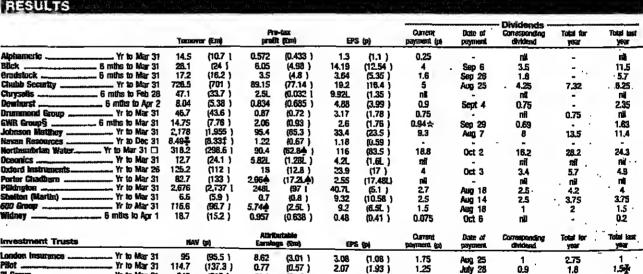
Mr Lewis said that Mr Hollingworth and the manage ment were "taking active steps to develop the appropriate strategies, particularly in the areas of merchandise, marketing and information systems." Analysts yesterday hrought back full-year forecasts from

140 . . . 120 -----

one went as low as £5m, which £12.5m to about £8m, although idend of 7.7p uncovered.



would leave an unchanged div-



Dividends shown not. Figures in brackets are for corresponding period. †On Increased capital. §USM stack. •After exceptional charge. \$Irish currency. #For 21 -months. •> Adjusted for subdivision. © Comparatives restated.

For 13% months.

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NOTICE TO HOLDERS OF 1991 AND 1993 WARRANTS Holders of the 7,142,857 (winned warrants to subscribe for shares in EPLC and in E.S.A. issued in 1991 and the holders of the 534,141,299 twinned warrants to subscribe for shares in EPLC and in ESA issued in 1993 are hereby informed that EPLC has appointed The Royal Bank of Scotland ple as registrar in relation to the warrants to subscribe for shares in EPLC comprised in the 1991 Warrants and 1993 Warrants in place of National Westminster Bank Ple, such appointment to be effective from 10th July, 1995. This change follows the sale by National Westminster Bank ple of its registrars business to the Royal Bank of Scotland ple. With effect from 10th July, 1995 correspondence in relation to the relevant

warrants should be addressed to The Royal Bank of Scotland ple at:

Caxton House Redeliffe Way Bristol 8599 7ZF

ALTUS FINANCE S.A. USD 200,000,000,-FLOATING RATE NOTES 1990/2000

Bondholders are hereby informed that the rate applicable for the eleventh period of interest has been fixed at 5.875 %.

The coupon No 11 will be payable at the price of: - USD 298,65

for the USD 10.000.- Notes - USD 2,986.46 for the USD 100,000.- Notes on December 8th, 1995. representing 183 days of as from June 8th, 1995 to December 7th, 1995 inclusive.

The Reference Agent and Fiscal Agent a CREDIT LYONNAIS

USD 10,000,000,000 EURO MEDRUM TERM NOTE OF SOCIETE GENERALE, SOCIETE GENERALE ACCEPTANCE NV AND SOCIETE GENERALE AUSTRALIA LIMITED SGA SOCIETE GENERALE ACCEPTANCE NV FRF 1,000,000,000 FLOATING RATE NOTES DUE SEPTEMBER 1997 ISIN CODE: XS0052643755 Notice is hereby given to the Notaholders that for the period March 8th, 1995 to June 8th, 1995 the new rate has been fixed at 775 %

Payment date : June 8th, 1995 Coupan or : 3 THE PRINCIPAL PAYING AGENT SOGENAL SOCETE GENERALE GROUP 15, Avenue Emile Reuter - LUXEMBOURG

THE EUROPEAN WARRANT FUND S.A. Societe Ananyme d'Investissement European Bank & Busmess Centre, b., route de Trêves L-2633 Semangerberg, Grand Duchy of Luxembourg R.C. Luxembourg B 32 792

NOTICE TO SHAREHOLDERS OF THE EUROPEAN WARRANT PUND The Board of The European Warront Fund issued a notice to shareholders in February 1995 announcing that an Extraordinary General Meeting would be called at which Ordinary Shareholders would have the opportunity to vote on proposals designed to ordinary surremovers would have the opportunity in voic on proposals ussigned to minimise the Fund's discount to not asset value and improve liquidity. After further consideration, the Board has decided to propose to Sharcholders that the Fund be turned open-ended at the earliest practical date after the expiry of the warrants isomed by the Fund. The warrants expire on the 31 December 1995. It is intended that an Extraordinary General Meeting will be called at September 1995 at which detailed proposals to converthe Fund to an open-ended structure will be put to Sharebolders for their wate.

By order of the Board of Directors Henry C. KELLY, Secretary

CONTRACTS & TENDERS

INVITATION FOR BIDS (IFB)

Black shoes (with faces) for police uniforms, in the total amount of 39,200,000 leke

Interested eligible Bidders may obtain further in loc

Programming Department Directorate of Economic Affairs Ministry of Interior Sheshi Skenderbej No. 3 Terana / Albania PHONE: +355 42 28348 / 26801 3358

1240 midday, 31/07/1995, at the Ministry of Interior.

also bear the costs of having them consigned by this special mail.

plete set of Bidding Documents may be purchased by any interested aligible Bidder on the submission of a written application to the above and upon payment of a con-refundable lee of USS 200 cash to the Finance Office of Economic department in

n its account no. 333030 at National Commercial Albaman Bank, All this must be accompanied by a bid security of not less than 2% of buls value and All our must be accompanied by a our security or not less must be delivered to the above office together with the Bidding do before 12,00 midday, llucal time) on 3 t/07/1905.

Bids will be opened in the presence of Bidder's representatives who choose to attend at

Period of bid validity will be not less than 60 days from the date of bld submission The consignment of Bidding Documents may also be made by a OHL courier service which is linking Albania with the most important countries. in addition to the cost of Bidding Documents, in this case, an intere-

LEGAL NOTICE'

Principal Tredby Address: 6 Bridle Close, Saribilan Road, Eingston-appa Thanes, Saribilan Road, Eingston-appa Thanes, Saribilan Road, Eingston-appa Thanes, Saribilan Road, Eingston-appa Company Company Agents of the Incolvency Act 1986, that a meeting of the cardina of the above-amend company will be held as follows.

Date: 14 June 1995. There 2 Afron. Venue: company will be held as follows.

Date: 14 June 1995, Time: 2.45pm. Venue:
Comminght House, Alexandra Tercace. Guilford
The meeting is convened for the purposes
mentioned in Sentions 99 to 101 of the
lassolvency Act 1986, namely to consider the
director's statement of affairs, to appoint a
Liquidator and to establish if thought fit, a
fluidation commings.

iquidation commines.

On the two business, days falling next before the day on which this meeting is to be held, a last of the names and mid-eases of the company's certaints will be ovallable for importion free of charge at the offices of Leach Bright & Pattern Sarratt House, Chestont Avenue, Guildford.

Surrey, Dated this 5th day of Jone 1995 DY ORDER OF THE BOARD

To Advertise Your Legal Notices Please contact" Tina McGorman on Tel: +44 0171 873 4842 Fax: +44 0171 873 3064

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aluminium to steel.

This brought an immediate

response from the LME execu-

tive. Mr Ray Sampson, head of

marketing at the exchange, pointed out that "by hedging

on the LME companies can

alleviate many of the problems

of price volatility." Mr Law-

rence Eagles, analyst at GNI Research, part of the Gerrard

& National commodities group,

agrees. He says: "Any rela-

tively sophisticated player can offset their risks on the LME".

Whether or not Coca-Cola

will start using the LME.

remains to be seen. Mr Hovis

does not take up his post in the

company's procurement divi-

sion until next mooth and "we

do not discuss individual

assignments", an official

explained However, she added: "Mr Hovis's expertise in the

aluminium and metals market

will help us develop more effi-

cient strategies for effective

for the futures market.

Some traders had criticised

the LCE for failing too much

cocoa in the first quarter of the

year when record gradings and

deliveries took place as spot

months reached high premi-

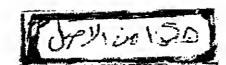
A Landell Mills report said a

300-bean cut would improve

accuracy overall hut might

nevertheless result in more

borderline cocoa being graded



COMMODITIES AND AGRICULTURE

London oil market reaches out to Asia

and Robert Corzine in London

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The International Petroleum Exchange, with the aid of the London Clearing House, will link its Brent crude oil futures and options markets with the Singapore Interna-tional Mooetary Exchange today (FRI), extending the London market's reach into Asia, the fastest-growing oil trading region in the world.

The London/Singapore partnership is designed to give Brent futures and options a competitive edge in the Pacific time zone, and executives at each exchange are betting that their link - more formal than many inter-exchange alliances
- will forestall the New York Mercantile Exchange's attempt to gain a foothold in the Asia by trading its West Texas Intermediate Crude oil over

computer links. The battle for oil derivatives dominance in Asia will be characterised as much by style as hy content. The IPE has chosen to go with its traditional strength - live trading by open outcry - on the Simex floor. Brent futures will trade in Singapore when the London market is closed, giving the derivatives a live market for 18

hours a day.
The contracts will be identical, meaning traders doing a transaction in one location can President, credits the Singaround-the-clock oil futures Pacific.

offset it in the other, and have pore connection with giving a choice of two clearing houses with which to settle their

The link has required that the London Clearing House and the Simex clearing organisation establish close compatibility, an expansive and time-consuming process that IPE executives believe will pay off in the iong run.

"We studied a variety of links, and mutual offset was a route that had proven to work well and efficiently, whila other routes were quite experimental," said Mr Peter Wildhlood, chairman of the IPE. He added that Simex's brush with the Barings disaster did nothing to dent London's enthusiasm for the venture.

Some traders believe the events at Barings may actually give a boost to the new link. Mr Shamus Martin of GNI in London says that after Barings, "more major companies are pushing their people to use exchanges instead of over-thecounter trading. At least they can see what's going on when the trading is based on an

exchange".

The only other mutual offset derivatives link is the decadeold agreement between the Simex and the Chicago Mercantile Exchange for Eurodollar futures trading. Mr William Brodsky, CME

the CME's Eurodollar futures and options global dominance. eventually squeezing London's Liffe out of the Eurodollar competition. "Once wa had Singapore, the world didn't need the small slice of trading offared in the London time

zone," Mr Brodsky said

recently The IPE is hoping for a similar result from its Singapore link. However, the IPE must still demonstrate that there is demand for Brent crude oil futures trading 18 hours a day. Few commodities apart from Eurodollars have proved to be truly global, and most are not actively traded once their underlying cash markets are

Mr Christopher Bellew, a director with Prudential Bache Futures in London, believes the afternoon trading session in Singapore could prove to be particularly popular, as it will be early morning in Europe when the session begins. Europeans using the link

closed.

for early trading could give it a kick start," ha said. Experiments with after-hours trading, like the Reuterowned Globex computer system, have shown there is limited demand outside a commodity's primary time zone. However, IPE executives are

confident there is a need for

trading, and that Brent, rather than West Texas Intermediate Crude, will become the benchmark for Asian oil mar-

They note that Brent is already the pricing benchmark for 65 per cent of the world's crude oils. As the Brent futures contract in Singapore makes Asian pricing more transparent, even more business will be priced on that

grade, they say.

The IPE's most immediate challenge is the New York Mercantile Exchange's electronic offering of WTI crude futures in Asia.

The Nymex's regular day time WII oil trading volume regularly dwarfs the IPE's London session, and the New York exchange already distributes its oil products in Asia using its Access computer trading system, garnering relatively modest volume.

IPE executives believe live trading will generate more husiness than the computer market

The London exchange will have a few months to establish its dominance in Singapore before the Nymex ups the Asian ante. It plans to install its Access computers on the trading floor of the Sydney Futures Exchange in September, giving Nymex WTI futures a live trading population in the Brazil.

Sugar production estimate increased

World sugar production in 1994-95 is estimated at 116,27m tonnes, up from a January estimate of 113.437m tonnes. German statistics agency F.O. Licht said yesterday, reports Reuters.

In its third estimate of world sugar production the German statistician said it expected world beet production in 1994-95 to be 35.175m tonnes, down slightly from a January estimate of 35.28m. But the cane production estimate of \$1.095m tonnes was well up from a previous estimate of

Licht said its world production estimate has risen from January because of record crops in Brazil, Iodia and Thailand. "This should he more than enough to meet world consumption needs. Consequently stocks are no looger likely to fall, indeed they might even be increased to a limited extent."

Licht thought it was reasonable to expect an increase in Enropean production in 1995-96 and saw indications that output might also rise in

become directly involved in the is helieved to he ready to Cocoa market changes studied as delivery quality declines

Aluminium trade sees signs of

a change of relationship with

their aluminium castings sup-

This possible change of atti-

tude among some of tha

world's higgest aluminium usera has been provoked by

the steep rise in the metal's

price late last year and early in

1995 and subsequent volatility in the LME price, which influ-

ences most contracts signed

After the aluminium produc-

ers imposed price increases of

between 20 and 50 per cent for

can sheet, the special alloy

used for can making, at the begining of this year, many

can and heverage producers

threatened to switch from alu-

This week it became known

that Continental Can, part of

the Viag group of Germany, was to change to steel at one of its two can making plants in

the UK and CarnaudMetalBox

world wide.

minium to steel.

Coca-Cola entering market

The London Commodity Exchange is examining a number of potential changes to cocoa procedures following a meeting with industry members, reports Reuters.

Mining Correspondent

There is intense speculation in

the aluminium industry that

Coca-Cola, the US soft drinks

giant, is to become an active

"player" in the London Metal

Exchange's aluminium market.

has lured Mr William Hovis

from the Aluminium Company

of America, where he was the

If Coca-Cola did start hedg-ing on the LME it would result

in hig changes among alumin-

ium users. At present the

group buys its aluminium in

the form of beverage cans from

can makers. Once the drinks

group started to buy its own

aluminium, can makers would

be relegated to the status of

There are also widespread

rumours in the UK aluminium industry that some hig car

companies are also ready to

senior LME trader.

converters.

This is hecause Coca-Cola

Working parties will in the year ahead consider issues including grading, hulk contracts and a 50-tonne delivery unit

"It was generally agreed that the specifications of the exchange's cocoa contract still meet industry requirements. But the lower quality of cocoa that is increasingly heing traded is having an impact on grading and delivery procedures," LCE chief executive Mr Rohin Woodhead said in an

Senior members of the LCE, including Mr Woodhead, met 20 companies from the cocoa industry last week. The meet-

84,350 +0,800 84,425 63,575 10,587 8,108 62,730 +0,825 62,825 81,900 23,380 6,725 83,700 +0,450 83,750 83,200 13,389 1,572 84,400 +0,275 64,500 64,050 5,548 429 64,175 +0,200 64,000 64,050 8,525 130

44.175 -4.230 44.530 43.500 7.808 41.300 -0.225 41.775 41.230 6,559 42.500 -0.150 42.650 42.400 5,375 43.400 -0.300 43.600 43.400 2,317

35,800 +0.375 36,875 35,550 49,800 +0.050 50,675 49,800

48,700 - 49,700 -50,200 +0,650 50,650 50,200

Strike price \$ tonne -- Cells --

1700

(Grade A) LIME

36.725 +0.275 38.000 36.450 4.407 1.380

170 145 123

113 104 35

78 125 185

interview.

MEAT AND LIVESTOCK

III LIVE CATTLE CIVE (40,000ths: cents/bst

ing took place after some traders in Europe lobbled the LCE to consider changes.

At the beart of issue is a decline in the quality of cocoa coming on to the London futures market.

A report prepared for the meeting by commodity consultants LMC International said an increasing failure rate at cocoa gradings was the result of a fall in quality and not grader error as some traders

"The problem the trade saw manifested itself through the gradings." Mr Anthony Rucker, LCE operations man-

had suggested.

ager, said. Mr Woodhead said there was most consensus at the meeting with industry representatives on switching to the use of a

bean cut when grading cocoa report said.

However, the growing rate of failure at gradings would continue even if a 300-bean cut was used if the quality of cocoa coming to the market from ori-

as non tenderable.

gins declined. Quality can only he addressed through discussions with the origin growers "which is a role for the trade/industry. 300-bean cut instead of a 100- not the LCE," the Landell Mills

Prospect of UK competition sparks gas trading plans

By Robert Corzine

The prospect of widar competition in the UK gas market has spawned several proposals for screen-based systems that could form the foundation for Europe's first true natural gas market. The systems being considered in the UK could also act as the basis of a wider European market, say their advocates,

The latest proposal is from the International Petroleum Exchange. Mr Richard Ward, head of product development at the IPE, says its proposed screen-based gas trading system is being planned in response to the needs of the

COMMODITIES PRICES

LONDON METAL EXCHANGE

(Prices front Amalgemented Metal Trading)

M ALUMINUM, 19.7 PURITY (5 per torme)

BASE METALS

still evolving UK gas market. But many of its main fea-tures would also be applicable to any wider European system which might emerge if the InterConnector pipeline linking the UK and Continental gas grids is huilt between Bacton in Norfolk and Zeebrugge

in Belgium, and if the Euro-

pean Union begins to liberalise

continental gas market.

The IPE has proposed the establishment of a screenbased market that would initially determine prices for "day ahead gas. "It would give fair and equal access to all participants," with no barriers or volume restrictions to trading. The system could be avail-

Precious Metals continued

■ GOLD COMEX (100 Troy oz.; \$/troy oz.)

able in the UK as early as the end of the year. At present there is an informal spot market through which British Gas and the independent gas ship-pers and marketing companies trade natural gas. But it is limited to hilateral trading, according to Mr Ward.

Under the proposal prices would be known to all participants, he says, and there would be liquidity in the market, something which is absent from the present informal sys-

The need for a spot market in gas is expected to grow as plans to open the sector to full competition by 1998 unfold over the next few years.

GRAINS AND OIL SEEDS

WHEAT LCE (C per tonne)

114.00 -1.05

105.50 -0.30 -106.40 -0.85 107.25 10 109.25 -0.50 -111.25 -0.65 -112.75 -1.00 -

26.02 1,125

+0.3 113.0 112.0

85.0 107.5

112.0 135.0 150.0

Independent shippers now use British Gas' national pipeline system to send gas to customers in the the commercial and industrial markets which have already been opened to competition. But they operate in a relatively relaxed regulatory regime. At present, for example, they only need to balance once a month the gas they draw out of the system with the amount they put in.

But over the next year they will be required to balance daily, with the result that they might have to huy gas if their customers use more than predicted. Likewise shippers who bave over-estimated demand will have surplus gas to sell.

SOFTS

■ COCOA LCE (E/torne)

IPE system could aventually evolve into an on-the-day system once the UK gas market reached the daily balancing stage. Over time it could be expanded to include a futures contract, he said. Williams Energy Ventures, a

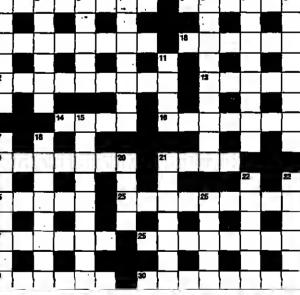
Mr Ward said the proposed

US company, says it will com-pete with the IPE proposal. It wants to establish an alternative screen-based trading system similar to the one that it has been operating in the US since last year. Mr Rusty Braziel, the Williams executive in charge of the project, says only minimal changes would be needed to convert the company's system to the UK.

JOTTER PAD

CROSSWORD

No.8,783 Set by GRIFFIN



that point (9)

7 Everything you heard on tele-phone is fascinating! (8) 8 People with authority, but not

Got a vest specially designed for dances (8)

21 Sorry thoroughfare is sur-

gas (6) 28 Said to have tasted mixture

(6) 26 Saw a Kenyan hiding on

Solution 8,782

guard (5)

rounded by cruel people (7) 22 Lie about introducing smell of

ACROSS 1 Father gets speed allowed leaflet (8) 5 Filter last half drop of water

9 Education of real city slicker 11 Engineers close first farm hulding (4) 15 Which makes a sentence 10 Second year students grab-bing favourite ball (6) 12 Eagerly bring in new style (9) 13 Dread losing time slip (5) shorter? (9) 17 Ranch had a nice cook (8) 14 Walked round ring road after

16 Devon hanker shuts np. 20 Likes temporary accommoda-tion? (4) accepting cost (7)
19 Frightened of Capone having guns? (7) Boy taking midnight air (4) sses on m pairs, without

a sound tea (4)

25 Turn end part around for spousor (9) 27 Idiot upset twin with sex-ap-

28 Writer of notes to speak first

29 Emotionally affected Jack's 30 Is French river holding me

back considered? (8) 1 Paddy takes completely porta-

ble platform (6) 2 Adult companion to include your 50% (6)

Animal that's not a husky (5)
Once spotted said to become

BOXOFFICE BOGUS
O E E N X A R I
WANED CAPRICORN
E O E O A T P G
DEPORTMENT CELL
H A E S F
PROWLER ELEMENT
E B I L X O
PRESSES HELSTON
P T K E O R
P K S L P S V S
PLAUNTIFF HEEDS
O T A F U I M A
TILEUR TELEPAT HV

Costs 3 mths 1753-54 1777-78 1757-5-60.6 1782-85 1757.5-60.6 AM Official Kerb close 1791.5-02.0 1767-68 Open int. 30,422 RE ALUBERITUM ALLOY (S per tonne) Close Previous High/low AM Official 1645-65 1641-2 E LEAD (5 per tonne) Close Previous High/low AM Official Kerb close 813-14 601-2 614.5-15.0 616-5-17.5 620-1 -31,166 3,600 Open int. Total daily turnover MICKEL (S per tonne 7865-75 7885-800 7810/7810 AM Official Kerb close Open Int. Total daily turnover 7730-40 FE TIN (\$ per tonne) Close Previous High/low AM Official B390-400 6405-25 6445-55 Kerb close Open int. 3.218 ZINC, special high grade (\$ per tonne) 1027-28 1023-24 1035/1026 1032-38 1027.5-28.0 1008-8.5 Open int. Yotal daily R COPPER, grade A & per tonne 2859-80 Close Previous High/low AM Officies Karto close Open Int. Total daily turnover 235,742 65,885 III LIME AM Official 2/9 rate: 1,5905 LIME Closing E/S rate: 1,5900 Spot:1.5926 3 pallst:1.5906 6 mither1.5859 8 mither1.5811 IK HIGH GRADE COPPER (COMEX) 132,65 -1.50 133.10 132.65 1,132 132,00 -1.70 134.00 131.60 27,666 130,75 11.40 131,75 131.75 718 129,55 -1.20 130.90 129.30 8,841

PRECIOUS METALS IK LONDON BULLION MARKET (Prices supplied by N M Rothechild) 386.00-386.40 385.95 243.103 451.178 385.05 242.063 448.469 388.00-386.40 385.00-386.40 Day's High Day's Low 985.00-386.40 Previous close 365.70-381.10 Loco Ldn Mean Gold Lending Rutes (Vs USS) 5.28 5.20 3 months

US cts equiv. 587.25 Sever Fix Spot 3 months 544.00 550.75 342.40 347,55 358.50 564.30 1 year \$ price 398-391 396-35-398-85 Gold Coins Krugerand Maple Lasf New Sovereign 57-59

Sett Day's pripe change High few let Wol.

398.9 0.2 387.0 396.0 2.59 1.833

398.5 388.7 388.1 75.290 24.853

398.1 398.2 382.0 8.614 221

386.1 396.2 385.0 33,653 1.851

390.1 318.51 386. · 13,831 94 - 8,535 125 170,884 28,862 May Total F PLATINUM NYMEX (50 Troy oz.; \$/troy cz.) +0.6 437.9 439.5 11,247 2,862 +0.8 439.0 436.0 8,901 388 +0.8 1,762 57 +0.6 - 727 +0.6 - 206 10 PALLADIUM NYMEX (100 Troy oz.; \$/troy oz.) 3.4 6 -3.5 537.0 528.0 47.732 : -3.4 542.0 534.5 15.780 -3.2 548.0 542.0 18.796 -3.1 - 16.863 6 17 (7,732 22,940 15,780 2,536 18,796 542 16 **ENERGY** CRUDE OIL NYMEX (42,000 US galls. S/benel) 18.93 18.87 65,977 35,974 18.76 47,521 17,840 18.60 33,224 6,151 E CRUDE OIL IPE (S/berrel) -0.22 17.95 17.71 45.440 15.417 -0.13 17.65 17.50 44.195 11.484 -0.15 17.44 17.30 17.494 2.825 -0.16 17.30 17.20 16.240 554 -0.12 17.20 17.18 5.247 196 -0.16 17.11 17.06 11.379 134 MEATING OIL WATER (42,000 US gale; o'US gale.) | Latest | Day's | Day Set. Day's Open price change High Low jet 155.00 +0.75 155.00 153.75 15,401 -0.50 152.50 151.00 28.419 152.25 -0.75 153.00 181.00 13.245 153.75 -1.00 184.25 153.35 9,785 158.25 -1.25 156.50 156.00 4,124 159.60 -1.25 161.00 158.00 8,814 HATURAL GAS WINEX (10,000 minetu.; Simmetu.) Latest Cey's price change 1,720 +0.027 1,790 +0.025 1,810 +0.016 1,690 25,883 11,852 1,727 1.795 1.780 20,204 1.815 1,794 18,561

BARLEY LCE (£ per torne) SOYABEAN MEAL CET (160 tone; \$/tor) FREIGHT (BIFFEX) LCE (\$10/index point) 6 13,485 1,654 5 13,485 1,654 5 8,389 587 5 14,355 480 143,550 24,328 1,825 +0.014 1,825 1,815 13,486 1,880 +0.006 1,905 1,865 8,389 1,970 +0.013 1,975 1,965 14,355 E UNILFADED GASOLINE NYMEX (42,000 US gails.; critis gails.). Owner High Low let Vot -0.62 62.20 61.05 36.678 91,333 -0.39 56.20 56.45 17,718 7,218 -0.25 56.80 56.55 7,518 2,048

Wool This week's Australian sales appeared to show This week's Australian assess appeared to snow prices holding very firm, but were not a true test of values because of the streat offerings. The Eastern market indicator chowed a ebucants fail over the week to 833 cents a kg. There will be a more reliable pointer to prices next week, when a much larger weight of wool will be auctioned. There is a distinct tack of confidence in current prices, certainly among users in the western world, because they are not justified by the level of consumer demand for the fibra. On the other hand, Australian wool production is still failing styrificantly and there are steady disposals from the stockpile. 7,216 2,948 372 39 201 there are steady disposals from the stockpile, which is expected to be reduced below three million beles by the end of the month. The Bradford tops marked is quiet following the return from the holiday breek. -0.16 54.90 54.80 3,347 +0.04 54.30 54.00 2,075 -0.21 51.60 53.50 3.241

Seit Boy's Open price change Stigh Low let Wol 125.15 - 0.80 127.00 128.15 865 53 107.40 - 0.70 107.00 107.00 600 23 106.25 - 0.90 108.90 108.00 3,123 55 110.25 - 0.90 110.90 110.25 1,822 46 112.25 - 0.85 112.25 112.20 552 41 922 22,816 5,552 942 23,069 5,797 967 25,143 3,557 980 27,985 415 +5 930 +6 950 +4 975 +3 998 Jul Total 116,916 15,457 WHEAT CET (5,000bu min; cents/50th bushel) 77870 +572 37870 3744 38,993 12,473 9834 +445 38670 38172 18,934 5,948 38772 +445 38774 38374 22,232 3,445 38976 +546 40070 38770 2,290 243 38670 +670 38870 38174 33 4 85870 +270 38970 38670 314 54 +1 1300 1386 18,886 3,250 - 1829 1315 20,186 3,352 -1 1364 1354 14,638 B61 -5 1393 1385 8,332 75 -6 1416 1418 5,528 14 -5 - 2,989 127 ■ COCOA (CCC) (SDP's/torne) MAJZE CBT (5,000 bu min; cents/58b bushel) +6/4 271/4 355/8115,303 28,960 +5/5 278/2 272/5 61,945 8,955 +5/6 283/4 277/0,712,982 34,998 +4/6 287/4 282/0 22,975 1,282 +4/2 288/6 284/4 4,739 233 +4/6 281/0 286/7 11,824 437 +4/7 281/0 286/7 11,824 437 4 4739 233 70 11,924 437 424,773 74,316 2732 -41 2790 2741 14,986 2,132 2891 -22 2731 3678 14,555 2,549 3590 -16 2715 2670 2,738 234 2893 -42 2690 2670 434 24 2676 -63 2590 2670 444 24 2676 -63 2590 2670 454 24 173 690 326 116 LONDON TRADED OPTIONS III ALLINENIUM M COFFEE "C" CSCE (37,500fbe; cents/fbe) 151.70 +1.55 152.50 148.50 15.864 7.233 153.65 +1.20 154.50 151.25 11,754 3,675 155.45 +0.20 156.20 154.90 5,080 483 157.65 +0.35 158.25 156.00 2,489 224 H SOYABEANS OF (5,000b) six; contribit) 590% -048 5984 5880 53,042 18,148 9856 -04 6084 5914 18,385 2,134 607/2 -1/2 6094 5964 7,020 748 909/2 -1/3 6100 602/0 52,838 10,831 616/2 -1/2 625/0 610/0 4,388 140 624/0 -0/6 630/4 616/0 1,520 59 E COPPER 158.00 +0.20 158.00 159.00 2700 E COFFEE (CC) (US pents/pound) Free, 447 147,95 150,20 # SOYABEAN OIL CET (BO,DOODE; carts/fb) 28.51 -0.14 28.90 26.25 25.652 7.921 28.25 -0.14 28.70 28.16 13.053 2.562 28.39 -0.17 26.73 28.16 8.223 929 28.20 -0.21 25.79 28.15 6.223 929 28.20 -0.21 25.79 28.15 6.211 333 28.14 -0.23 28.55 28.02 17.825 2.556 III NOT PREMIUM RAW SUGAR LCE (cents/lbe) 4,360 173.1 +0.7 174.2 171.5 35,965 5,065 175.0 +0.7 175.0 173.7 12,834 1,317 177.2 +0.6 177.8 175.7 10,096 1,286 178.5 - 177.8 175.7 10,096 1,286 182.9 +0.8 184.0 161.1 18,485 1,836 184.0 +1.4 185.0 182.5 1,286 1,271 E SUGAR "11" CSCE (112,000lbs; pents/fbe) 34 1918 +18 1925 1910 521 1800 +10 1820 1775 985 1785 +18 1785 1785 1,308 1785 - 1900 1780 578 1745 -5 1725 1745 55 1740 -10 1780 1740 -114.00 +2.25 114.85 111.85 14.820 2.977
90.10 +1.03 92.00 86.50 8.751 2.163
93.60 +0.24 84.00 91.90 90.005 5.820
84.15 +0.25 84.70 92.20 10.355 606
84.00 -0.40 84.80 83.85 3.885 34
84.40 -0.15 84.80 84.25 1.885 34
77.37711.864 E ORANGE JURCE NYCE (15,0000:e; cents/fbs) 180.15 +0.15 1071.50 98.90 12.467 4.513 104.55 +0.25 105.70 104.00 10,128 2.856 104.70 -0.05 106.00 105.00 2.162 245 106.80 -0.85 107.90 107.00 2.857 82 109.05 -0.75 109.95 109.85 829 38 112.05 -0.74 VOLUME DATA

Open Interest and Volume data shown for contracts traded on COMEX, NYMEX, CET. NYCE, CME, CSCE and PE Crude Oil are one INDICES # REUTERS (Base: 18/9/31=100) Jun 6 Jun 7 month ago year ago 2285.3 2801.1 2311.5 1998.8 # CRS Futures (Sess; 1967=100)

Jun 8 month ago 234.06 233.18

Jul LONDON SPOT MARKETS III CRUDE Oil, FOB (per barrel/Jul) Dubai Brant Stand (distant Brant Bland (Jul) W.Y.L. (1pm est) \$17.79-7,822 \$18,96-8,98z III OIL PRODUCTS NWE prompt delivery CIF (torms) Premium Genotine Ges OJ Hosay Fuel OI Naphtha Jet fuel \$155-156 \$94-96 0171) 359 8792 OTHER Gold (per troy oz) § Sêver (per troy oz) § Platinum (per troy oz Palacitum (per troy oz 531,00c \$435.75 \$157.00 Copper (US prod.) Lead (US prod.) Tin (Kusia Lumpur) Tin (New York) Unq. 41.75c 15.22m 307.50o +0.19 124.29p 113,58p 84,54p Castle (five weight)† Sheep (five weight)† Pigs (five weight)† Lon, day sugar frew Lon, day sugar (with \$348.0 \$403.5 £333.0 Barley (Eng. feed) Maize (US No3 Yellow) Wheat (US Dark North) Unq. £147.0 Unq. Rubber (Aug)® 102,00p 102.00p 382.5m Rubber (KL RSS No1) Coconut Oil (Philis Pairn Oil (Maley.)§ Copca (Phil)§ \$640.0v 419.0u 161.0w Sovabears (US) 108.15 +1,00 516p Wooltops (64s Super)

E per tonne unione otterwise stated, p perceilig. c cents/b.
r inggistrg. m Metaysian constig. u Meta/lun w Jun. z Jul.
y Jun/bil. q May W London Physical. 5 CSF Rotentian. 8
Bullion market closs. 4 Steep Bulle weight prices).

LEGAL

NOTICE

INTERNATIONAL CAPITAL MARKETS

US sell-off extends to European centres

By Richard Lapper in London and Lisa Bransten in New York

The sell-off in the US bond markets on Wednssday extended to Europe yesterday, with prices falling in most

The price fall was sharpest in the UK, where the September 10-year gilt future fell by nearly a point to close at 107鼠. down H. The yield spread of gilts over bunds widened to 147 basis points, from 133 points

Gilts traders and analysts said Wednesday's commeots by Mr Alan Greenspan, the chair-man of the Federal Reserve, that he did not expect the US to enter recession, had heavily influenced sentiment.

Early in the day, the reports of Mr Greenspan's comments overshadowed the impact of a 0.2 per cent fall in April in industrial output, which might positive by the market

The market also reacted neg-

price rises and modest growth in retail sales. Mr Michael Burke, senior economist at Citibank, said developments simply confirmed the increasing influence

of international developments on the gilts market, which was moving closely in line with Treasuries.

atively to data from the Con-

federation of British Industry

showing more expectations of

Other analysts said that following its recent rally - the most sustained upward movement in the market for 18 months - a correction was due, and pointed to profit-taking by

some traders. Mr Chris Anthony, gilts analyst at ABN Amro Hoare Govett, said that many participants in the markets were heavily exposed at present price levels. Positive economic data indicating a further shift downwards in inflationary expectations would be necessary to trigger any further

in Germany bunds fell mar-ginally, with the September 10-year future closing down 0.30 at 95.12.

Moves by both the Belgian and Dutch monetary authoriinterest rates at the July meetties to cut short-term interest ratas by 25 basis points led some traders to believe that the same might be in prospect in Germany.

GOVERNMENT BONDS

"The market bas only one thing on its mind - the possibility of a rate cut", said Mr

in France, the 10-year September Notionnel future settled at 116.06, down 0.10, with developments across the Atlan-tic again a big influence on the

Both the Italian and Spanish markets also lost ground, with Saptember 10-year futures down by 0.07 and 0.10 respecUS bond prices edged lower in volatile trading yesterday morning as traders re-evaluated their assumptions that the Federal Reserve would lower

ing of its Open Market Com-By midday, the benchmark 30-year Treasury was & lower at 113%, yielding 6.561 per cent and the two-year note was down % at 100m, to yield 5.818

Last week - after the release of surprisingly weak employ-ment figures - the yield on bonds with maturities of less than 10 years sank below the federal funds target rate of 6 per cent, indicating that the market expected the Fed to lower interest rates in the near

term. On Wednesday aftarnoon. however, Mr Alan Greenspan, chairman of the Fed, joited the market by saying he did not expect a recession, which the market interpreted to mean that the FOMC would probably

not ease monetary policy at its July meeting.

Yesterday, the market continued to fall, especially at the short end, as traders backed away from their bets that interest rates would fall, and the yields on all but the twoyear and three-year notes

climbed back over 6 per cent. The weakness of the market at the short end of the maturity spectrum sent the yield curve which maps the yield spread between the two-year note and the long-bond much flatter. At midday, the spread between yields of these securities was 74 basis points. against 80 points late on

Wednesday. The market paid very little attention to weekly jobs fig-ures that showed the number of people filing initial claims for unemployment benefits dropped by 7,000 last week.

Instead, most traders turned their attention to today's release of the producer price index for signs on inflation.

Italian shipbuilder Structured finance for raises L2,000bn Russian paper mill

By Antonia Sharpe

Fincantieri, Italy's statecontrolled shipbuilder, yester-day signed a syndicated loan for just over L2,000bn, the proceeds of which will finance the construction of four cruise

Citibank arranged the deal, in which 30 banks participated. The bank said the loan, one of the largest financings denominated in lira, showed that the syndicated loans market was willing once again to lend to Italian state credits, provided they were well managed.

Italy's reputation in the market has recovered from a low point three years ago when international banks were hit by the collapse of Federconsorzi, the farm services group, and the liquidation of Efim, a

state holding group. Citibank said the loan was equal to 80 per cent of the aggregate value of the four construction contracts and that L1.400bn was the maximum which could be outstanding at any time.

Fincantieri, which is a world leader in building cruise ships. is paying a margin of 80 basis points over the London inter-bank offered rate (Libor) and a commitment fee of % per cent The ships will be built at Fincantieri's yard at Monfal cone, near Trieste. The first ship is already under construcand thates

1.5.5

77 - 100 E

The state of the s

74 200 KBg

7.1

per per

THE CROSS RATES

DRING FUTURES

MONEY RATES

BASE LENDING RA

8,44 7,65 9,70 7,69 8,17 7,87 8,86 9,32 7,87 8,78 8,78 8,10 8,17 8,11 9,70

in June next year.

The scheduled delivery dates of the next three ships are September 1996, May 1997 and May 1998, when the loan will mature.

tion and is due to be delivered

The first two ships are being built for the Carnival cruise group of the US, which operates mainly in the Caribbean. The other two are being built for P&O, the UK shipping and property group. Fincantieri has also won

other contracts in recent months. In April, Disney Cruise Lines, a subsidiary of the Walt Disney Company, ordered two cruise liners and Grimaldi, the Italian shipowner, ordered five ships for total of about L600bn.

UK utility in £200m 30-year offering

By Antonia Sharpe

Eastern Group, one of the UK's largest electricity companies, yesterday took advantage of the low level of UK government bond yields to raise £200m through an issue of 30-year eurobonds.

INTERNATIONAL BONDS

Eastern is the fourth company this week to borrow fixed-rate funds, following NTT. Toyota and Xerox, which raised dollars.

Syndicate managers said that although bond yields had riseo over the past few days, they were still close to the historic lows reached in 1993.

"Borrowers are getting a second bite at the cherry, said an official at BZW, which arranged the deal for Eastern.

The offering was applauded as a good deal and fairly priced at 60 basis points over the 8% per cent gilt due 2017 the yield on which was 7.83 per cent at the launch. It later widened to 7.93 per cent, in line with a weaker gilts market

The jury was oot on the likely reception for the planned £75m offering for Independent Newspapers. Bankers Trust, which is arranging the deal, is believed to have approached several eurobond bouses which are strong in eurosterling to get sponsors and advice on pricing. It is not clear if the bonds will be "peppable" because the company is Irish.

NEW INTERNATIONAL BOND ISSUES D-MARKS 1.75 0.25 0.25R FRENCH FRANCS Compagnie Générale des Eaux 98.64R Jul.2005 0.425R +35(71/2%-05) Deutsche Bank France SWISS FRANCS **CUILDERS** +22(61:%-03) ABN Artro Hoare Govett 102.20 Final terms, non-callable unless stated. Yield apread (over relevant government bond) at launch supplied by lead manager, *Unliste \$\text{\text{With equity warrants.}}\$. Floating-rate note, \$\text{\text{\text{Semi-annual}}}\$ coupon, \$\text{\text{\text{\text{timed re-offer prior; fees shown at re-offer level, a) 3-mth Lib +42bp, b) Floing: \$14/8/95, \$\text{\tex

Xerox's \$200m five-year offering, which saw good demand, showed that single A credits could access the eurobond market. However, Xerox is well-known and paid a fair spread of 50 basis points over Treasuries. Other single A credits which are not familiar to continental European retail investors might not get the same reception. IFC's smooth debut in the

led to talk that US agencies were looking at raising fiveyear D-Marks, Elsewhere, demand for a seven-year deal from National Power of the Philippines allowed it to be raised to \$150m from \$100m. D-Mark sector earlier this week

for Volga amounted to \$108.5m, of which \$33.5m was common equity owned by Her-litz, the World Bank's International Finance Corporation, CS First Boston's Ice Breaker

funds and Croesus. A further \$75m term loan, sponsored by the IFC, was granted to the company by a consortium of European banks incloding Dresdner Bank, Westdentsche Landesbank, Berliner Bank, DB Finance (Belgium) and Austria's Raif-

By Conner Middelmann

group of western

institutions has recently par-ticipated in structuring a fin-ancing package for AO Volga, Russia's largest paper mill.

Croesus Capital Manage-

ment, a US-based emerging market investment fund which invests about \$35m to \$40m in

the former Soviet Union, had

obtained a stake in the com-

pany through the government

sale of privatisation vouchers. Late in 1994, a number of

western investors, including

Herlitz, a leading German

paper manufacturer, expressed strong interest in participating

in the restructuring of the

company, says Mr Jack Barba-

nel, managing director of Croesus, which reduced its 9 per cent stake in Volga to 3

"This was a very interesting

situation, where you had a multinational effort at getting

a Russian company np and

running in what is probably

the largest non oil and gas-

related financing in Russia," Mr Barbanel said. The total financing package

per cent as a result.

feisen Zentralbank.

• American depositary receipts worth more than \$25m for Avtovazbank will hit the market in September. according to bank president Pyotr Nakhmanovich, Reuter

SBC set to sell Dutch offshoot to Rabobank

By Antonia Sharpe

Swiss Bank Corporation is in talks with Rabobank regarding the sale of SBC's Dutch subsid-lary to the Dutch co-operative

SBC declined to say how much it would get from selling SBC Nederlans NV, which is primarily active in sales and trading in Dutch securities and

has about 40 employees. However, the price could be be disclosed after the agreement is signed. This is expected to happen at the end of this month.

Swiss Bank said the sale had

been under review for some

planned takeover of the investment banking business of S.G. Warburg. However, Warburg has a corporate finance operation based in Amsterdam. SBC said it remained committed to the Dutch capital markets but the recent liberalisation meant that it could now conduct its business from London. The Amsterdam Stock

Exchange has relaxed regula-tions obliging members to have an office in the country. Rabobank said the acquisition of SBC's Dutch unit was part of its strategy to strengthen and expand its activities as a securities house.

WORLD BOND PRICES **BENCHMARK GOVERNMENT BONDS** ■ BUND FUTURES OPTIONS (LIFFE) DM250,000 points of 100% Coupon Date Price change 7.500 07/05 90.8500 -0.360 7.500 05/05 100.8500 -0.360 8.500 03/05 95.2600 -0.240 7.500 12/04 108.2550 -0.750 7.750 04/00 103.3800 -1.370 7.550 04/05 100.8700 -0.240 8.875 05/05 102.1200 -0.280 8.550 0.040 66.9900 -0.450 8.500 01/05 86.6700 -0.040 8.400 06/93 110.0810 -0.420 4.400 09/04 112.7040 -0.480 7.000 06/05 102.0409 -0.340 8.95 6.96 7.31 8.07 8.11 8.87 7.41 8.32 11.86 2.05 2.80 -0.340 -0.150 -0.080 -0.820 -15/32 -26/32 -31/32 -31/32 -26/32 -0.190 8.71 11.87 11.52 10.42 7.56 7.88 7.93 6.23 6.57 7.64 6.75 11.93 11.45 10.52 7.52 7.90 7.87 6.23 6.62 7.71 7,12 12,27 11,99 11,23 8,31 6,43 8,42 7,07 7,33 6,18 7.000 11.875 10.000 6.000 8.500 9.000 6.500 7.625 8.000 02/05 02/05 02/05 08/99 12/05 10/08 05/05 02/25 04/04 99.8600 92.2300 73.8130 94-17 104-11 108-21 101-31 113-24 89.6600 Jun Sep UK Jun Sep Sull Sull Pric 107 108 109 Ex. **BOND FUTURES AND OPTIONS** Est. vol. Open Int. 116.46 116.06 115.88 -0.12 -0.10 -0.10 R LONG TERM FRENCH BOND OPTIONS (MATIF) PUTS Sep 0.57 US III NOTIONAL CERMAN BUND PUTURES (LIFFEY DM250,000 100ths of 100% UK GILTS PRICES Tress 6-lept 2004## Conv 9 ½ pt 2005 Tress 12½pt 2003-5 Tress 8 ½pt 2005# Äpt 2006## Äpt 2006## Äpt 2006# Tress 8-lept 2007 ## Tress 8-lept 2007 ## Tress 9-lept 2007 ## Tress 9-lept 2006 ## Tress 9ct 2006 ## Tress 8pt 2008 18.20 12.42 13.24 14.18 12.18 12.18 12.18 12.25 10.58 10.58 10.55 6.27 10045 6.52 1025 6.52 1026 6.51 10715 6.51 10715 6.54 1075 6.54 1075 7.01 1091 7.02 1003 7.05 100 10045 102% 104% 107% 10032 10032 10043 10043 10043 1148 120% 120% 10031 10031 10031 10031 10031 10031 10031 10031

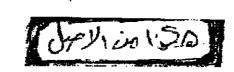
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. 1916	-5 49 <u>13</u>	<u>اعدا</u> 15 م	25 13 ¹ 700 2006 1700 2 ¹⁷ 700 hre	. 101 d . 82	11 – 1	20/2	13312 12612	Sweden 8 97		105%	1081	J 53	7 7	Western Aust Trea	as 7% 95 AS	100	984	98 λ	<u>ئ</u> ہ	91 2 O	edaemoini s en eno vin	n malighie Talen maler	- perious di	y's arios	,	
- 441 ₄ - 601 ₈	-13 45 A	40% LCC	300 70 AR	2007 97	70 – : 23 9.18	341	341, 311, 117, 1131,	STRAIGHT BONDS: The FLOATING RATE NOTE COURT	yield is the yield S: Demonstrated	to roden in drife-	aption of the	o bid-price	, te	amount issued is	in mallors o	Currency u	nits. Ong.	day=Cz	ange on	day.						. :
- 37% - 31,2€	374	344 N'm	Wit Joe B'. Ide Anglia 34 p		7 778 - 4.16 14	72	72 694 14342 13042									rr Spread=A	energin ab	1046 201-C	नेकारी व्य	Semed rate	(Silvee-mor	igr Žimpone	meen rate) fi	v US dolları	r Citharil	
305	-12 355g	28 3 (85)	400 No. 2024 No. States 16'21	× 2006 14.0	- 4 <i>2</i> 1 13		138 ¹ 2 123 ² 6 139 113 ¹ 2	CONVERTIBLE BONDS: current effective price of																व्या ः विश्व	uge premi	ulan of the
nces are i	and an analysis		O nominal of					O The Pstercol Times L	ti., 1995. Repro	ouction i	M Wholin o	in part in	эпу	10m not permit	ad without w	wither conse	nı. Data	supplied	by inter	nofonal S	Curties Ma	WAX ABSOC	iation.			Ξ.



MARKETS REPORT

After the dramatic swings in interest rate sentiment that

have occurred in the markets in recent weeks, interest rate

debates continued to absorb

traders yesterday, writes Gil-

On the one hand, speculation

about a German rate cut was

boosted after the Dutch and

Belgium central banks reduced

On the other hand, expecta-tions of a US rate cut appeared

to be fading slightly, after

And although UK base rates

sppear to have heen left unchanged this month, the

sterling futures markets

remained jittery, reflecting the broader uncertainties affecting

the markets in the run up to the G7 meeting in Halifax next

The Dutch Central Bank

yesterday cut its official interest rate by 25 basis points to

3.75 per cent, apparently in an

(Sch) 15.8158 (SFr) 48.3149 (DKr) 6.7991 (FM) 6.8953 (FFr) 7.9157 (DM) 2.2550 (Dr) 362.641 (E) 0.9630

(SKr) 11.5072 (SFr) 1.8604

(Peso) 1.5882 -0.0036 876 - 888 (PS) 1.4446 -0.005 433 - 458 (CS) 2.1832 -0.0131 821 - 843 lew Peso) 9.8236 +0.0885 808 - 664 (S) 1.5883 -0.0037 878 - 886

† Platte for Jun 7, Sid/otter spreads in the Pound Spot tests show only the last three d

CROSS RATES AND DERIVATIVES

BFY DKr

Latest Change 0.7089 -0.0036 0.7095 -0.0037

E SWISS FRANC FUTURES (IMM) SF: 125,000 per SF:

UK INTEREST RATES

High

63g - 63g - 63g - 63g 63g - 63g - 63g - 63g

1-3 month

EXCHANGE CROSS RATES

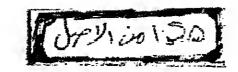
POUND SPOT FORWARD AGAINST THE POUND

key rates yesterday.

surging last week.

recent rise.

Jun 8



CURRENCIES AND MONEY

RIDAY JUNE 9 1995

According which is a minimum in bounding cruise charge in bounding cruise charge in a margin of so begins over the London instance of the cruise of the cruise will be bounded in the crui

ne. Near Trieste, the fig. in its arready order country. It and its due to be defree. the considered delivery to the same three ships are to the local and the se the lost all the loan vince to loan vince t

Contraction has also be April 2000 to indian single control of the control ell Dutch abobank

क का भारत है। सेवाह Action of the part A PARTY OF THE PAR are to the best teentrette om til tre telet de A STANFORDS A CONTRACTOR OF THE PARTY OF TH

. 1. 200.00g

THREE MONTH STERLING FUTURES (LIFFE) 2500,000 points of 100% Est. vol Open Int. 15671 65624 47449 100453 49023 81477 18467 44030 93.32 93.05 92.88 93.24 92.95 92.72 92.57 ■ SHORT STERLING OPTIONS (LIFFE) 2500,000 points of 100% CALLS Jun 0.27 0.18 0.11 0.16 0.10 0.05

BASE LENDING RATES Bernk of Cyprus 6.75
Bernk of Ireland 6.75
Bernk of India 6.75
Bernk of India 6.75
Bernk of Socitand 6.75
Bernk of Cyprus 6.75
Bernk of Ireland 6.75
Bernk of Irelan Brit Br. of Mid East ... 6.75
BBrown Shipley & Co List 6.75
Citizent NA ... 6.75
Cychecke Benk ... 6.75
Cychecke Benk ... 6.75
Couts & Co ... 6.75
Credit Lyonnals ... 6.75
Cyphus Popular Bank ... 6.75
Natiwestminater ... 6.75
Natiwestminater ... 6.75
Natiwestminater ... 6.75
Red Britishers ... 6.75

Meanwhile the Belgian Cen-tral Bank cut its end-of-day alresdy been fuelled in the markets by comments made by rate to 5.75 per cent from 6 per cent and reduced its emer-Mr Hans Tietmayer, Bundesbank president, late Wednesgency lending rate to 8.75 per cent from 9 per cent. The Bel-gian Bank, which left its other day, indicating that he believed that the German D-mark was currently overvalkey lending rates unchanged, said that the move had been

German rate cut speculation grows

taken in co-ordination with the

The base rate cuts had rela-

tively little impact on the Belgian and Dutch currencies,

which closed at BFr20.54 and

Fl1-118 per mark respectively -virtually unchanged on the

However, the move boosted the US dollar, on the back of

growing speculation that a German rate cut may now be

These expectations had

1.2176 +0.0052 168 - 183 1.2190 1.2116 1.2177 0.0 1.2164 0.4 1.2092 0.7

| Seast/Artices | Ass. | Ass.

2.122 1.118 1.242 0.436 1.038 0.390 0.981 0.416 0.554 0.554 0.529 0.983 0.450 0.813 0.726 0.807

Est. vol Open int.

90,862 13,191 1,589

21,869 2,538 186

5.443 2.868 3.185 1.118 2.565 0.096 1 2.510 1.063 1.282 2.196 1.355 1.555 1.588 1.868 2.070

21.63 11.40 12.68 4.443 10.16 0.383 3.975 10 4.226 5.136 6.705 5.387 10.02 4.590 6.910 7.417 8.227

1.525 1.550 1.578 1.600 1.625 1.650

9573 9600

Investment Banking Association In administration

511.9 269.8 269.8 105.1 241.2 9.057 94.05 236.6 100. 121.5 206.0 127.1 166.6 149.3 175.5 194.7

421.2 222.0 248.5 88.52 198.5 77.38 194.7 82.29 100.5 104.6 195.1 88.37 122.9 144.2

Open 1.1805 1.1915

215214

39.3960 13.4383 1.91007 162.493 7.28580 195.782 6.40606

Dutch.

previous day.

more likely.

Indeed, overnight on Wednesday the dollar staged a small rally against the D-Mark, briefly climbing above DM1.42. These gains wera partly reversed in early morning trading in Europe on Thursday. However, the dollar rose again slightly after the Dutch and Belgian rate cuts, to close at DM1.4198 from the previous day's close of DM1.4074.

 With the G7 meeting due to take place next week, most traders do not expect any significant dollar movements in coming days. Mr Paul Chertkow of UBS says: "I think the dollar is going to be caught in G7. It is an illiquid market, so it wouldn't take much to move it - but I don't think that is

End of day rate (%) 13 -----12 -11

going to happen." Nevertheless, the approach of the summit is creating uncer-tainty as speculation bubbles about the possibility of the G7 taking action to support the

where investors seem very short of convictions," says Mr Avinash Persaud of JP Mor-

Dentrark
Finland
Finland
Finnae
Germeny
Greece
Indand
Italy
Luxembourg
Notherlands
Norway
Portugel
Spain
Sweden
Sweden
Swetend
UK
Ecu

Hong Kong

2.183 1 1.375 1.610 1.782

Low

Est vol Open int.

5.94 5.58 5.20 5.15 3.46 2.86 2.48 0.35 0.00

Est, voi 68,957

0.10

317,453 371,108 335,931

7,884 11,051

0.19

HBgh 1.1838 1.1964 1.2085

+0.0158 +0.0026 +0.0042 +0.108 -0.00175 +0.083 +0.00474

EMS EUROPEAN CURRENCY UNIT RATES

38.3839

13.1307 1.86724 161.450 7.28100 196.433 6.56207

E PHELADELPHIA SE E/S OPTIONS 131,250 (cents per pound)

83.98 94.21 94.20

M RUPOMARK OPTIONS (LIFFE) DM1m points of 100%

0.23

0.09

-0.02 -0.03 -0.05

94.45 94.65 94.72

0.30

0.29

0.18

HE US TREASURY BILL PUTURES (MAN) \$1m per 100% (May 26)

0.12

(Peso) (PS) (CS) w Peso) (S)

108.4 111.8 68.6 97.2 67.5 109.5 109.4 98.0 95.6 61.0

DOLLAR SPOT FORWARD AGAINST THE DOLLAR

1,0000 +0.0001 999 - 000 0,9095 -0.001 090 - 100 1,3746 -0.005 743 - 748 6,1850 +0.07 800 - 100

Indeed, some analysts, like Mr Tony Norfleid of ABN Amro, believe this is leading to a slight reconsideration of the dramatic swings in interest rate expectations that occured last week.

a Confeferation of British Industry survey which implies that High Street price expecta tions are rising. The September contract finally closed slightly higher on the day at 93.06, bu

the longer contracts all fel "There is a feeling that the

1.0000 0.9987 0.9130 0.9090 1.3790 1.3725 6.2300 6.1600

(Sch) 8.9576 +0.061 535 - 820 10.0025 9.9330 69458 1.4 (BFr) 29.1600 +0.26 550 - 650 29.1950 29.0350 29.125 1.4 (DKr) 5.5337 +0.0399 320 - 353 5.5470 5.5103 5.5374 +0.8 (FFr) 4.9826 +0.0325 015 - 835 4.9850 4.9835 4.989 -1.8 (DA) 1.4198 +0.0124 185 - 200 1.4235 1.4125 1.4161 1.4 1 (DA) 228.120 +2.27 270 - 370 226.610 226.270 230.32 - 10.5 2 (B) 1.6159 +0.0087 150 - 785 1.6220 1.6127 1.6163 -0.4 1 (L) 1648.25 +5.25 775 - 875 1651.00 1643.25 1654.75 -4.7 1 (L) 1648.25 +0.013 869 -0.73 1.5917 1.5802 1.5849 1.6 1.4 (DA) 1.5870 +0.013 869 -0.73 1.5917 1.5802 1.5849 1.6 1.4 (DA) 1.5870 +0.013 869 -0.73 1.5917 1.5802 1.5849 1.6 1.4 (DA) 1.5870 +0.013 869 -0.73 1.5917 1.5802 1.5849 1.6 1.4 (DA) 1.2850 +0.026 250 -0.0380 045 -0.78 8.3449 8.2775 5.2074 -0.2 53 (DA) 1.2850 +0.0237 405 -880 123.040 122.250 123.17 -3.3 123 (SKr) 7.2450 +0.0237 405 - 716 1.1725 1.1852 1.5873 -3.3 123 (SKr) 7.2450 +0.0237 405 - 716 1.1725 1.1852 1.5879 0.3 1.587 1.5879 0.3 1.587 1.5873 -0.0037 676 -888 1.5873 1.1850 1.5879 0.3 1.58 -1.3045 -0.0037 676 -888 1.5873 1.1850 1.5879 0.3 1.58 -1.3045 -0.0037 676 -888 1.5873 1.5860 1.5879 0.3 1.58 -1.3045 -0.0037 676 -888 1.5873 1.5860 1.5879 0.3 1.58 -1.3045 -0.0037 676 -888 1.5873 1.5860 1.5879 0.3 1.58 -1.3045 -0.0037 676 -888 1.5873 1.5860 1.5879 0.3 1.58 -1.3045 -0.0037 676 -888 1.5873 1.5860 1.5879 0.3 1.58 -1.3045 -0.0037 676 -888 1.5873 1.5860 1.5879 0.3 1.58 -1.3045 -0.0037 676 -888 1.5873 1.5860 1.5879 0.3 1.58 -1.3045 -0.0037 676 -888 1.5873 1.5860 1.5879 0.3 1.58 -1.3045 -0.0037 676 -888 1.5873 1.5860 1.5879 0.3 1.58 -1.3045 -0.0037 676 -888 1.5873 1.3017 1.3043 0.1 1.304 -0.04120 -

In particular, he points out, dollar futures have fallen back over the past two days, partly on the back of a growing recog-nition that a US rate cut may be rather more distant than the market was implying at the end of the last week. Mean-while, the sterling futures market was also distinctly jittery yesterday. Although it rose about seven basis points in the morning on the back of weaker than expected UK industrial data, it later fell on the back of

markets might have got a bit overheated last Friday - it is still a possibility that there will be a UK interest rate increase and it seems less likely now that the Fed will cut rates," Mr Norfield argues. • The dollar's small rally also gave some impetus to sterling, since the British currency largely maintained its parity against the dollar. It closed at DM2.255, compared with a previous day's close of DM2,2406.

 The Bank of England yes-terday offered to purchase bank bills at the established rate, signalling that interest rates remained unchanged at 6.75 per cent. After forecasting a morning shortage of £650m, the Bank cleared most of this

9.9258 29.07 5.5457

1,6181 -0.6 1,623 1667.5 -4.7 1727.75 29.07 1.2 28.95 1,5809 1.5 1,5688 6 3002 0.4 6,2927 150.71 -3.9 156.51 123.97 -3.7 129.305 7,2965 -2.6 7,4825 1,1838 2.6 1,1467 1,5861 0.5 1,5715 1,3042 0.1 1,3002

94.895 4.7 84.03 4.7 61,225 4.4 2.436 1.0 2.4336 0.7 2.428 0.4 1.4863 -2.7 1.5021 -2.7 1.5213 -2.0

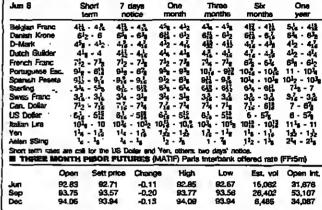
E OTH	er Currencie	S
Am 8	<u> </u>	s
Hungary	195,347 - 195,550	123.030 - 123.080
ngri Ngri	4766.40 - 4763.40	3000.00 - 3000.00
THE PERSON	0.4759 - 0.4770	0.2997 - 0.3002
Poland	3,7353 - 3,7400	23525 - 23540
Russa	7759.70 - 7759.58	4884.00 - 4887.00
JAE.	5.2296 - 5.8349	3.6715 - 3.6725

9.8313 1.3 28.85 0.7 5.5812 -0.9

5 0315 1.4041 249.82 1,623

MONEY RA	TES							
June 6	Over night	One	Three	Six mths	One year	Lomb inter.	Dis.	Repo
Belgium	472	4&	411	4%	48	7.40	4.00	-
week ego	48	48	47	5	5%	7.40	4.00	_
France	78	7%	7 14	6%	636	5.00	-	6.00
week ago	7.5	74	7%	74	694	5.00	_	B.00
Germany	. 4%	4.	4.	4%	41/2	6.00	4.00	4,51
work ago	475	44	41/2	4 W	42	6.00	4.00	4.51
irelanti	674	81	68	64	65	-	_	6.25
week ago	63	62	61	60	71	_	_	6.25
Italy	104	10%	10號	10%	11 🚡	-	7.50	10.40
week ago	10W	10%	104	10%	11	-	7.50	10.40
Netherlands	414	45	4.5	44	4%	-	5.25	_
week ago	44	44	474	44	42	-	5.25	_
Switzerland	3	3%	34	3 <u>4</u>	34	6.625	3.00	-
week ago	2%	31/2	3.	3%	31/2	6.625	3.00	-
US .	. 6	6	6	52	56		5.25	_
week ago	6	Ď	6	58	5⊉ :		5.25	-
Japan	13	14	1%	1 🚡	12		7.00	-
week ago	196	14	13	16	136		1.00	
S LIBOR FT LO	ndon		-					
Interbank Fixing	-	84	64	6	52	-	_	_
week ago	-	63	61	6	6	-	-	-
US Dollar CDs	_	5.84	5.85	5.78	5.80	_	_	_
week ago	_	6.84	5.79	5.76	5.77	_	_	_
ECU Linked Ds	_	816	6%	68	634	_	-	-
week acco	-	6%	64	61/4	6%	_	_	_
SDR Linked Ds	-	38	32	376	3%	_	-	_
week ago	-	32	43	44	4%	_	_	_
S LIBOR interbank for all 11mm each works Westminster. Mic rates are phown	ng day. Ti	to Danies	pre: Benk	ers Trust,	Bank of	Tologo, Br	rcisys a	nd Natio
EURO CURI			ERES					
Jun 8	Short	7 day		One	Three	Si	•	One
	term	notice		onth	months	mon		year

WORLD INTEREST RATES



Ореп	Sett price	Change	High	Low	Est, vol	Open Ir
92.83	92.71	-0.11	82.85	82.67	16,082	31,676
93.75	93.57	-D,20	93.77	93.56	26,402	53,107
94.06	93.94	-D.13	94.09	93.94	6,485	34,087
E MONTH	EUROMARI	FUTURE	\$ (LIFFE)"	DM1m pok	nts of 1009	
Ореп	Sett price	Change	High	Low	Est vol	Open In
95.56	95.56	-D.02	95.58	95.53	16175	105017
95,66	95.66	-D.03	95.68	95.61	34454	139325
95.57	95.5T ·	-0.04	95.58	95.46	54542	134211
95.47	95.45	-0.06	95.48	95.34	28858	112484
E MONTH	EUROLIRA	PUTURES	(LIFFE)" L1	000m pak	ts of 100%	
Open .	. Selt price	.Change	High	Low	Est. vol	Open in
B9.30	89.32		89.35	89.21	5512	26238
B9.29	89.28	·-D.01	89.32	89.18	12390 ·	34992
B9.21	99.27	-0.01	89.28	89.16	2344	20870
B9.23	789.27	-0.02	89.27	89.17	1126	9829
E MONTH	EURO SWIS	6 FRANC	FUTURES	(LIFFE) SF	rim points	of 100%
Open	Sett price	Change	High	Low	Est. vol	Open in
96.69	P6.71	-0.01	98.71	96.68	1425	15088
96.67	96.67	-0.04	96.70	96.61	4364	20585
96,58	96,52	-0.07	96,58	96.48	1120	8700
96,45	98,41	-0.08	98.45	96.37	342	4083
E MONTH!	ECU FUTUR	ES (LIFFE)	Ecu1m po	into of 100	%	
Open	Sett price	Change	High	Low	Est. vol	Open in
93.83	93.82	-0.03	93.64	93.78	1085	6172
83.89	93.87	-0.05	93.92	93.82	1720	8697
93,87	69.66	-0,05	93.90	93.84	370	3580
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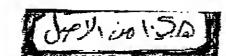
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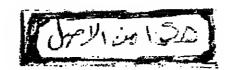
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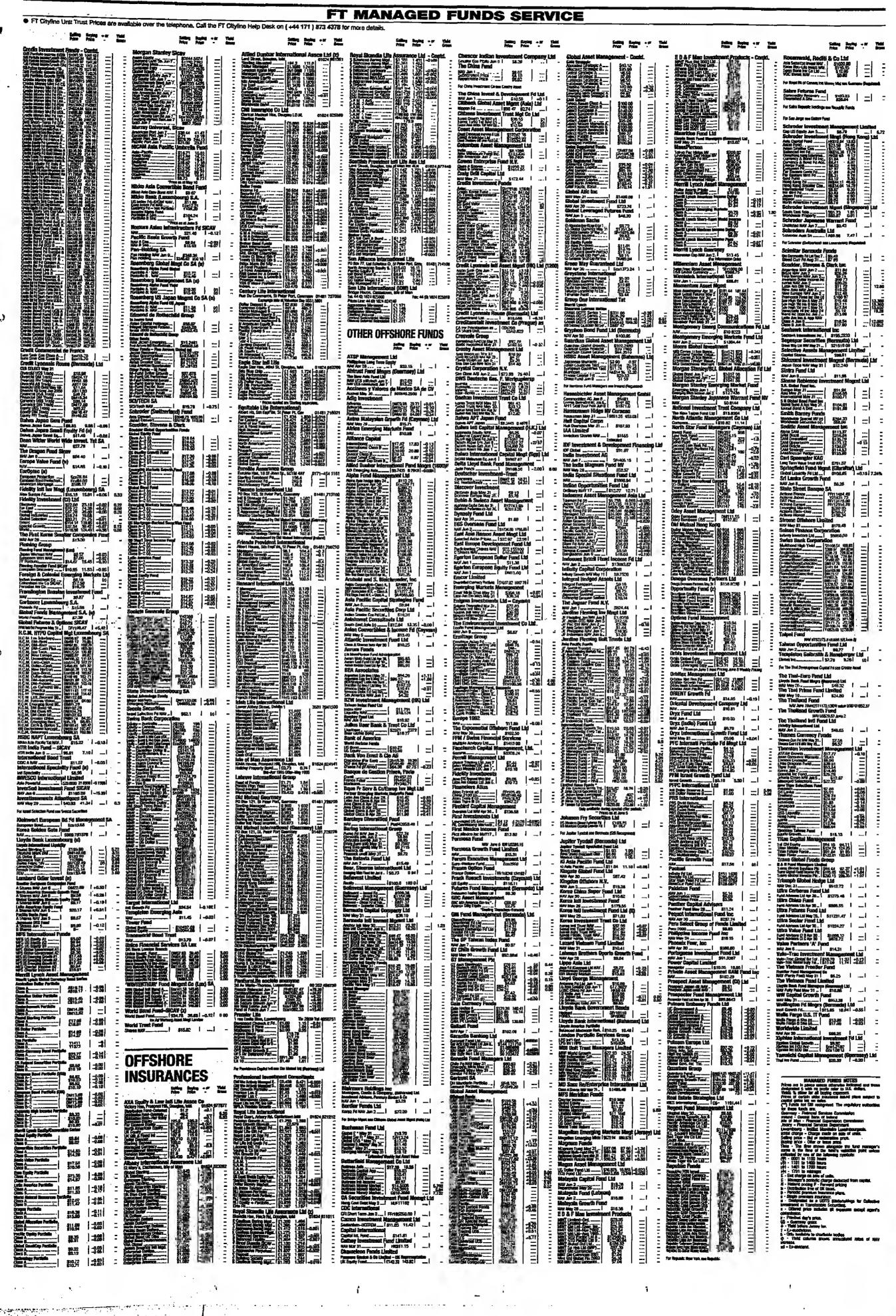
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LONDON STOCK EXCHANGE

Bid stories drive FT-SE to the brink of 3,400

By Steve Thompson, UK Stock Market Editor

A flurry of takeover interest, both actual and rumoured, saw the UK equity market ignore fears of a sell-off on Wall Street and a sizeable retracement by bond markets, and power ahead yesterday.

Fuelled by the sudden burst of takeover speculation surrounding the nharmaceuticals sector, the FT-SE 100 index at one point looked set to top the 3,400 level while the FT-SE Mid 250 Index, invigorated by the £835m cash bid for VSEL by GEC, appeared on the verge of closing above 3,700 for the first time since last September.

those targets, with Footsie ending 10 higher at 3,380.8 and the Mid 250 settling 2.3 up at 3,698.1, after temporarily breaking through 3,700.

Another poor showing by the gilts market, where long-dated issues closed over 114 easier, took much of the shine off equities, despite hints that many big institutions had con-tinued to shift funds out of bonds and into equities and cash.

Gilts weakened from the outset, hit by a big slide in US Treasury Bonds on Wednesday evening and renewed falls yesterday.

Slowing industrial production and manufacturing output lent support to arguments that Mr Kenneth

Both indices failed to close above Clarke, the chancellor of the exchequer, was right in resisting pressure from the governor of the Bank of England to increase UK interest rates. The Confederation of British Industry survey of distributive trades carried out last month indicated a marginal rise in retail sales. Footsie opened almost 10 points

> in the Dow Jones Industrial Average and sizeable losses in bonds. News that GEC had trumped BAe's offer for VSEL by offering £21.50 a share for the submarine manufacturer, a figure well in excess of most expectations, helped the Mid 250 index but had little impact on the leaders.

lower, affected by the 23 point fall

That picture in the blue chips was transformed in mid-morning by a sudden surge of interest in Zeneca, the Zeneca share price after the the pharmaceuticals group demerged from ICI two years ago. Such was the weight of buying and the market response, that the Stock Exchange declared Zeneca quotations as indicative only, meaning

obliged to deal at the quoted prices. Zeneca shares spiralled upwards on stories of an imminent bid from Roche, the Swiss pharmaceuticals group. The Roche bid story has been circulating trading desks for at least a week. The speculation increased in intensity since Credit Suisse First Boston and Swiss Bank

Communications and SBC

CableComms merger plan. TeleWest itself gained 5½ to

Dividend worries continued

to depress freight specialist NFC, which tumbled 8 to 169p

in 9.4m shares traded, for a

two-day decline of more than 7 per cent. NatWest Securities

suggested the group may be forced to cut its payout this

year. Glass leader Pilkington

surged following strong results

and at least one broker

upgrade. Adjusting for the

group's £400m of contact lens

write-offs, profits doubled last

Builders merchant Wickes

shed 8 to 114p as Smith New

Court moved its stance on the

The market continued to cel-

ebrate Wednesday's favourable

figures from leisure and rental

company Granada Group. The

shares jumped 10 to 614p, with

BZW said to have shown a

keen interest in the shares.

NatWest Securities is also a

buyer of the stock and said: "A

market rating excluding the

BSkyB stake makes for an

Bank stocks were weak, with

sizeable sell order taking

Royal Bank of Scotland down

FT - SE Actuaries Share Indices

attractive opportunity."

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year. The shares added 11 to

189p in 6m turnover.

of the April flotation price.

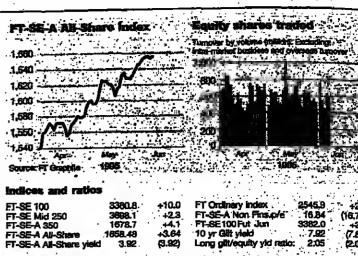
that marketmakers were not

Corporation were highly visible buyers of Zeneca stock. Some of the froth was blown off

company said it knew of no reason for the steep rise in the shares. One strategist said the market would have struggled to remain in positive territory without the benefit of the bid rumours. The rise in Zeneca was worth 4.3 Footsle points, and that of the three drug

Kline Beecham, 8.8 points, Turnover was a very disappointing 609.8m shares, with non-Footsie stocks accounting for only just over half the total. Customer business on Wednesday was worth £1.47bn.

stocks, Zeneca, Glaxo and Smith-



T-SE-A 350 1678.7 44.1 T-SE-A All-Share 1658.48 +3.64 T-SE-A All-Share yield 3.92 (3.92)	FT-SE 100 Fut Jun 3382.0 +2 10 yr Gift yleid 7.92 (7.8 Long gift/equity yld redio: 2:05 (2:0
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Takeover flurry at Zeneca

Rumours surrounding Zeneca for the past week finally crashed into the market and the pharmaceuticals sector yesterday, sending both sharply

Speculation of a bid from Roche of Switzerland sent Zeneca shares racing ahead by 140p before they closed 741/2 up at 1068p, a new peak. Turnover of 7.4m shares was one of the heaviest in the past 12 months. The story, however, was less straightforward. It dated back

to a recent push, by Merrill Lynch, to clients in New York, which encouraged buying and left the market short of stock. Then, last Friday, the idea took bold that Volvo might be about to sell its 27 per cent stake in Pharmacia of Sweden,

a group which had previously been linked to Zeneca. At the same time, dealers suggested Roche of Sweden might be interested in making a move on the UK company. Yesterday morning, a story

whipped through the market that a Zeneca announcement would be made early in the afternoon. This was given credence by aggressive buying from Swiss securities houses, Swiss Bank and Credit Suisse. The demand for shares was exacerbated further by aggres-

sive speculative activity in the options market. Prices were declared indicative mld morning. Sbortly afterwards, Zeneca said it had

315-21

European

Investment Bank

Italian Lira 200 Billion

Floating Rate Notes

Italian Lira 300 Billion

Floating Rate Notes

due March 1996

Notice to the Holders

Notice is hereby given that the

Notes will carry an interest rate of

10375% per annum for the penod 07.06.1995 to 07.09.1995.

per ITL 5,000,000 nominal • ITL 1,325,694 per ITL 50 000,000 nominal

Luxembourg, June 09, 1995

sentation of coupon Nº 9.

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no idea what lay behind the moves and Roche said it would not comment. Roche ended the day SFr70 lower at SFr7,060.

Many analysts were sceptical ahout a Zeneca takeover, arguing that it was a well-run company with no desire to lose its independence. They added that the necessary exit multiples would be too demanding. On an exit multiple comparable to Wellcome's, it was estimated that a bid of 1250p a share might be effective. However, other said that a hid of above £14bn, or 1500p a share, would

have to be considered The other sector leaders were pushed forward by the Zeneca situation. SmithKline rose 161/2 to 5511/2 on turnover of 7.9m shares while Glaxo Wellcome rebounded 16% to 749p, with 8.2m traded. Fisons rose 11 to 193p with 5.4m dealt.

VSEL upsurge

GEC's counter-bid for VSEL was seen as a potentially lethal blow to British Aerospace's ambitions to acquire the submarine group. Dealers openly admitted that GEC's £21.50 a share bid was more than they had pencilled in from the cash rich electronics giant, and BAe shares were beavily marked down as a result.

Analysts took the view that, from this point upwards, both contenders face clear earnings dilution. A straw poll among top analysts suggested that the odds on a renewed offer from BAe were even at best Down 17 at one stage, BAe closed 14 lower at 527p in 7.6m turnover, at which level the value of its all-share deal shrinks to £17.53. VSEL jumped 302 to 2,140p while GEC slipped 2 to 322p.

WOOLWICH

Building Society -

\$100,000,000

due 1996

Floating rate notes

Notice is hereby given that the notes will bear interest at 6.81406% per annum from

June 1995 to 7 September

1995. Interest payable on 7 September 1995 will amount to

£171.75 per £10,000 note and

\$1,717.52 per \$100,000 note.

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The Board of Directors

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FINANCIAL HOLDING S.A.

Société Anonyme Luxembourg, 37, rue Notre-Dame R.C. Luxembourg n° B 22232

from June 14th, 1995

ALLIANCE WORLDWIDE INCOME Mutual Investment Fund (In liquidation)

All redemption and liquidation proceeds have been paid to the shareholders entitled thereto and, accordingly, no emount has been deposited at the

The records of the Company are deposited with Alliance Capital (Luxembourg) S.A. for a period of 5 years.

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A dividend of SUS 0.55 per share will be paid against pre-

Notice to the Shareholders

Paving Agent: Kredietbank Luxembourg

GUS retreats

Shares in Great Universal Stores fell 9% to 624p, on reports that Cazenove, its bro-ker, had turned cautious on the stock. Several brokers also advised investors to take profits in the stock, although many continue to expect the company will pay a special dividend, to be announced with full year figures in July. Vol-ume was 2.8m at the close. Retailer Etam tumbled 30 to

176p after a disappointing trading update, in which it warned of a first half trading loss if sales remain at present levels MFI Furniture eased 3 to 121p. after BZW cut its current year profits estimate. The investment bank now expects

profits will be £10m lower at £65m. BZW said the change reflected poor housing market conditions and greater than expected increases in the price of raw materials.

WH Smith Group shed 3 to 352p, after announcing Mr Pater Troughton, managing director of UK retailing, is to leave the company in July. General investment buying

hoosted Sears. The shares

hardened 4 to 112p, in trade of Recent suggestions from the German Thyssen group that European steel prices may have peaked led to an active day for British Steel, which closed 21/4 lower at 1661/sp in 7m turnover. The shares have

dipped 4%p in two days. The group's comments about weakening US motor industry demand overshadowed top-ofthe-range profits and a bumper dividend at materials technology and catalytic group Johnson Matthey. The shares tumbled 19 to 569p.

Materials handling specialist 600 Group gained 13 to 94p as it moved out of the red. Cable TV shares sprang to

LIFFE Equity option

FINANCIAL TIMES EQUITY INDICES

	Jun 9	Jun 7	Jun 6	Jun 5	Jun 2	AL BOO	High	Low
Ordinary Share	2546.9	2543.5	2549.5	2553.7	2529.1	2401.8	2553.7	2238.3
Ord. div. yield	4.21	4.21	4.21	4.21	4.25	4.20	4.73	4.20
P/E ratio ret	15.91	15.89	15.89	15.91	15.77	18.96	21.33	15,73
P/E ratio nil	15.67	15.65	15.66	15.67	15.53	19.59	22.21	15.49
"For 1965, Ordinary FT Ordinary Share I	Share Inde	date 1/7/	omplication: Es.	high 2713	3.6 2/02/S	4; low 49.4	28/8/40	

Open	9.00	10.00	11.00	12.00	13.00	14.00	15.00	16.00	High	Low
2537,9	2538.8	2543.8	2542.0	2549.8	2547.4	2542.7	2544.2	2545.3	2553.0	2537.2
			Jun 8	JU	7	Jun 9	Jun	6 J	un 2	Yr ago
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E London market data 1995 Highs and lows

153 34 Total contracts

CALL FOR TENDERS FOR THE SALE OF THE ASSETS OF "CHRISTOFOROS KOUNTOURIS S.A.", OF ATHENS, GREECE

ETHNICI REPHALEOU S.A., Adamistration of Assets and Labinates, of f Stonieshori St., Athens, Greece, in its capacity as Liquidator of "CHRISTOFOROS KOUNTOURIS SA" a company with its registered office in Athens, Orecce, (the "the Company"), presently under special liquidation according to the previsions of stricle 46a of Law 1892/1990, by wirms of Decksion No. 4280/1995 of the Athens Court of Appeal. Suuounces a call for teuders

for the sale of the assets, <u>as a single whole</u> of the company described below BRIEF INFORMATION

The Company was established in 1952. On 25.4.1995 it was placed under special

ASSETS OFFERED FOR SALE Assets being offered for sale include a factory in the area of Systriada Pyrgot Elias, standing on a plot of land approx. 52,467 sq.m. including buildings of approx. 19,000 sq.m. for the production of particle board camobling with melamine and kitchen furniture. The trade name of the company and other assets are also offered for sale.

OFFERING MEMORANDUM - FURTHER INFORMATION: ted parties may obtain the Offering Memorandum in respect of the Company and its assets opon signing a confidentiality agreement.

TERMS AND CONDITIONS OF THE AUCTION The Aurtion shall take place to accordance with the provisions of article 46a of Law 189.2/1990 (as supplemented by article 14 of Law 2000/91 and sobsequently amended), the terms and conditions set forth berein and the "Terms and Conditions of Sale" contained to the Offering Memorandum. Such provisions and other terms and conditions shall apply irrespectively of whether they are mentioned berein or not. Solumission of binding offers shall mean acceptance of such provisions and other terms

Binding Offers: Innerested parties are bereby invited to submit binding offers not later than Monday, July 17th. 1995, 12.00 hours to the Athens Notary Public McGeorge Stefeockos, 39. Akedimias St., Athens. Tel. +30-1-64.50.422, [az. No. +30-1-64.50.422]

Offers should expressly state the offered price and the detailed terms of payment lin cash or installments, mentioning the mumber of installments, the dates thereof and the proposed anomal interest rate, if any), in the event of not speculying: a) the way of payment. It was the received strongs should be referred and c) the interest rate shall be the legal rate of force from time to time, in all cases where the credited amounts bears interest, this shall be calculated in relation to the constanding amount and shall be payable on the dates of payment of each instalment. Binding offers submitted later than the above date shall neither be accepted nor considered. The offers shall be binding until the adjudication. Submission of offers in favour of e third party in be nominated as a later stage shall be accepted under the condition that express ion is made in this respect upon sobmission and that the officers shall give a cal guarantee in favour of such third purp for the compliance of the obligations

Letter of Gisarantee: Binding offers must be accompanied by a Letter of Gisarantee issued in accordance with the sample Letter of Gisarantee contained in the Offering Memoraodum, by a bank legally operating to Greece, to remain valid until the adjudication. The amount of the Letter of Guarantee must be DRS.FORTY FIVE

Letters of Guarantee shall be returned after the adjudication

Submissions: Binding offers together with the Letters of Guar

Envelopes containing the binding offers shall be unsealed by the above mentioned Notary Public in his office, on July 17th, 1995, 14:00 hours. Any party having duly submitted a binding offer shall be entitled to attend and sign the deed ettenting the unsealing of the binding offers.

As highest bidder shall be considered the participant, whose offer will be judged by creditors representing over 51% of the claims against the Company (the "Creditors"), upon recommendation by the Liquidator, in be in the best interests of all of the creditors of the Company. For the purposes of evaluation, an offer to be paid in instalments shall be assessed on the basis of its present value to be calculated by sploying a 12% annual discount interest rate, comm

The Liquidator shall give written notice to the highest bidder to appear on the date and place meantoned therein and execute the contract of sale in accordance with the terms contained in his blading offer and/or any other improved terms, which may be suggested by the Creditors and agreed upon. In any event of the highest bridder not complying with such obligation, the Letter of Guarantee shall be fortested as a penalty. Adjudications shall be deemed to take effect upon execution of the Contract of sale.

All costs and expenses of any nature, including any tax (such as V.A.T.L deties, caseon duties, any charges or favour of the state of third parties, which may need to be paid tother than those exempted by the applicable law in respect of the participation in the Auction and the transfer of the assets offered hereby for sale, the sale contract, as well as any other act prior or subsequent to the transfer of assets shall be exclusively borne by the participants and the purchaser response

The liquidator and the Creditors shall have no liability nor obligation whatsoever rewards the participants in relation to evaluation of the offers or the appointment of the highest budder or any decision to repeat or cancel the Auction or any decision whatsoever in concertion with the proceedings of the Auction. The Laquidator or the Creditors shall have no liability for action. Creditors shall have no liability for any legal or octual defects of the assets. ission of binding offers shall not create any right for the adjudication nor the participants shall acquire noy right, power or claim from this Call cod/or their participants on the Austron against the Liquidstor and/or the Creditors for any rosson

10. This Call has been drafted in Greek and translated into English. In any event, the Grock version shall prevail.

in order to obtain a copy of the Offering Memorandum and any further information please apply to the Liquichtor "Ethnik; Kephaleou SA, Administration of Access and Lightlines".

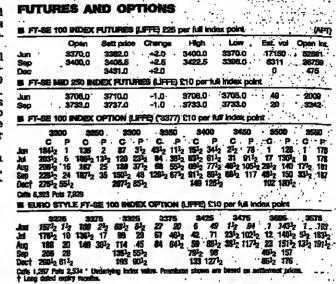
1 Stordenson St. Athens 10861, Grocce, Tel. • 30-1-323,14,84-7, fax. • 30-1-321,97.05

in sympathy. Steel Burrill life on news of the TeleWest Jones fell 9 to 89p, Lowndes Lambert 12 to 152p and Sedg-

Packaging group Rexam fell 169p. General Cable added 81/2 7½ to 484½p, as Panmure Gordon advised clients to take to 188p and is now just 2 short Mobile phones leader Vodasome profits after a good run. The house said the stock was fone rose 6 to 225%p for a three-day advance of more at a five per cent discount to the market at the start of the than 10 per cent. Turnover in the stock has totalled 48m year and had moved to a 15 per since Tuesday's strong results cent premium.

Navan Resources, an Irish unclassified mining group, lifted 21 to 196p after announc-ing profits doubled at 1£1.2m.

MARKET REPORTERS: Peter John Joel Kibazo, Jeffrey Brown,



16U8		MAL	40			Close		Net	DIV.	G-	P/E
	pald	(Eur.)	19		Stock	PIRES	4	div.	COV.		net
Р	щр	MICA	Links	LUW	CHALL	<u> </u>		CEV.		7	
-	P.P.	12B.1	733	689	Brit Aero Cap Uts	700	-28	-		-	-
-	F.P.	141.0	105		Dumyst An Div	103	-2	M8.2	-	7.5	-
-		29.1	105		Do. Monthly Div	103	-2	M5,92	-	7.2	-
-	F.P.	25.2	103		Finsbury Worldwide	101		-		. =	=
122		24.9	127		Gradus Group	726		LP4,88	27	4.8	12.5
80	F.P.	14.4	98		Gus Carter	61		V-	-	. 5	20.0
-	F.P.	63.2	113	111	Internetional Energy	112		v3.3	23	3.7	14.7
3		2.28	312		Langdons Foods	312		Hv0.1	2.6	3.5	13.3
100	F.P.	20.4	98	83	NatWest Inst S C	95		-	-	-	-
_	F.P.	1.33	33	26	Do, Warrants	31		-	-	-	-
_	F.P.	13.0	650	650	Oryx India	650		-	-	•	-
-	F.P.	1.00	250	250	Do Warrants	250		-	-	-	-
125	F.P.	20 <i>,</i> 7	141	125	Precost Int'l	141		R4,2	2.5	3,7	13,5
-	F.P.	85.5	108	103	Schroder inc Gith	103	+1	-	-	-	-
-	F.P.	4,59	31		Do, Warrants	29	+1	-	-	-	-
125	F.P.	16.8	140	128	Stik Industries	140	42	Lv5.6	2.1	5.0	11.7

11 to 421p, Barclays falling 10%	FT GOLD MINES INDEX											
to 683p on Wednesday's 'take profits advice' from broker	-	June 7	% chg on they		Just 5	Year ago	Gross the yield %	IS2 v	rook Low			
BZW and Lloyds sliding 9 to 554p on reports that it is inter-	Gold Mines Index (33) p. Regional Indices	1893.25	+1.2	1871.70	1881.27	1889.29	2.16	2337,90	1637.91			
sted in acquiring the National Provincial building society.	Africa (16) Australasta (6)	2515.02 2151.54	+0.9	2504,37 2132,48	2137.02	2551.76	5.11 1.82	3711.87 2951.49	1768.20			
A slide in full-year profits and a gloomy results statement sushed Bradstock, the insur- ance broker, down 17 to 63p. Others in the sector responded	North America (11) 1883.05 +1.5 1657.25 1696.76 1584.90 0.81 1911.21 1348.18 Copyright, The Frienricki There Limited 1885. † Partiel, Frienricki There Limited 1885. † Partiel, Frienricki There is the number of companies. Basis US Dollans. Basis Values: 1000.00 31/12/82. Latest process were snayastable for this edition.											

				-0.00				_		
		Day's				Year	Div.	Net	P/E Xd a	
	Jun 9	chge%	Jun 7	Jun 6	ปนก อิ	890	yleld%	COVER	ratio yto	Return
FT-SE 100	3380.8	+0.3	3370.8	3380.0	3376.6	3028.9	4.10	2.01	15.15 70.2	4 1319.98
FT-SE Mid 250	3698.1	+0.1	3895.8				3.54	1.86	18.99 54.8	
FY-SE Mid 250 ex lov Trusts	3707.5	+0.1	3704.7	3708.5			3.67	1.93	17.67 56.2	
FT-SE-A 350 FT-SE-A 350 Higher Yield	1678.7	+0.2	1674.8				3.97 4.82	1.98	15.87 32.6 14.80 39.7	
FT-SE-A 350 Ingrier Yield	1701.0 1655.2	+0.2	1650.8	1702.3			2.97	2.42	17.34 25.1	
FT-SE SmallCap	1864.01				1867.32		3.28	1.62	23.45 28.4	
FT-SE SmallCap ex Inv Trusts	1841.18					1840.36	3.48	1.70	21.18 29.6	
FT-SE-A ALL-SHARE	1658.48	+0.2	1654.84	1658.74	1656.47	1524,57	3.92	1.96	16.28 \$1.7	2 1345.07
■ FT-SE Actuaries All-	Share									
		Day's				Year	Div.	Net	P/E Xd a	
	Jun 8	chge%		. Jun 6			yield%	covar	ratio ytd	
10 MINERAL EXTRACTION(24)	2887.36				2875.35		3.65	2.07	16.57 61.8	
12 Extractive industries(7)	3825.35				3839.33	2514,08	3.71	2.07 2.19	16.33 91.9 15.37 61.8	
1S Oil, Integrated(3) 19 Oil Exploration & Prod(14)	2863.91 2060.24				2063.29		2.40	0.67	78.14 61.5	
20 GEN INDUSTRIALS(278) 21 Building & Construction(38)	1671.88 999.83				1980.26	1201.09	4,01 3,99	1.70	18.36 37.4 19.90 20.6	
22 Building Matis & Merchs(31)	1812.65					1929.08	4.09	1.64	16.64 37.1	
23 Chemicals(22)	2443.27				2437.48		3.89	1.54	20.86 52.1	
24 Diversified Industrials(18)	1881.34				1894.75		5.13	1.59	15.35 50.6	
25 Electronic 6 Elect Equip(36)	2046.58 1990.88				2075.14 1992.72		3.57	1.94	19.08 15.4	
26 Engineering(72) 27 Engineering, Vehicles(13)	2343.24				2338.53		3,17 3.91	1.85 0.84	21.31 27.1 68.76 48.5	
28 Paper, Pckg & Printing(27)	2376.99				2836.99		3.25	2.27	16.95 42.4	
29 Textiles 6 Apperel(21)	1666.31	-0.7	1677.88	1665.27	1693.77	1732,83	4.24	1,60	18.44 38.8	
30 CONSUMER GOODS(98)	3202.43	+1.3	3160.24	3149.76	3187,24	2635.96	4.08	1.81	18.88 69.6	6 1139.75
31 Browenes(15)	2403.83				2415.04		4.12	2.03	14.97 44.8	2 1119.48
32 Spirits, Wines & Ciders(10)	2781.88				2783.71		4.26	1.55	15.80 77.2	
33 Food Producers(24) 34 Household Goods(10)	2525.98 2618.98				2503.64 2608.92		4.02 3.52	1.97 0.98	15.76 55.8	
36 Health Care(17)	1769.61	+0.3	763.68	1764.95	1767.56	1688.54	2.87	2.34	36.41 54.8 18.80 24.0	
37 Pharmaceuticals(12)	4075.11	+3.5	3938.79	3819.25	3888.42	2743.87	3.81	1,62	20.29 68.3	
38 Tobacco(2)	4318.55	+0.3	4306.80	4286.95	4239.92	3611.50	5.26	1.90	12.52 131.2	9 1022 10
40 SERVICES(229)	2054.55				2060.41		3.30	2.12	17.86 33.1	2 1035.90
41 Distributors(32)	2900.68	+0.2	2595.42	2617.44	2809,49	2806.08	3.72	2.00	16.78 46.8	1 927.12
42 Leisure & Hotels(29) 43 Media(43)	2343.25 3030.76	.01	2343.78	2339.43	2343.43 3035.70	212B.37	3.36	1.70	21.86 37.2	
44 Retailers, Food(16)	2061.09				2056.92		2.60 3.37	2.35	20.46 54.45 15.22 35.45	
45 Retailers, General(44)	1686.44				1688.31		3.39	2.19	16.82 27.9	
48 Support Services(37)	1625,57	-0.2	1628.32	1635.73	1637.85	1584_16	2.73	2.53	19.08 19.9	
49 Transport(21) 51 Other Services & Business(7)	2269.71	-0.8	2289.70	2233.30	2288.89	2344.55	4.12	1.76	17.25 29.3	
	1223.83				1242.85		3.71	1.24	27.08 12.4	0 1072.97
60 UTILITIES(37) 62 Electricity(17)	2427.20 2314.25				2392.79		4,60	1.95	13.96 27.8	
64 Gas Distribution(2)	2084.37				2262.41 2045.74		4.48	2.77	10.05 27.4	
66 Telecommunications(5)	2091,94				2068.40		5.75 4.08	1.63	33.35 68.76 18.92 8.38	
68 Water(13)	1960.35				1956.42		6.29	2.76	8.55 23.5	
68 NON-FINANCIALS(661)	1782.47				1773,40	_	3.91	1.90	16.841 82.18	
70 FINANCIALS(117)	2440.25		_		2480.89		4,34	2.88	12.88 64.1	
71 Banks, Retail(9)	3278.51				3355.06		4.20	2.91	10.24 90.6	
72 Banks, Merchant(8)	3252.61	-0.1	3255.76	3317.54	3322.75	2828.74	3.27	1,69	18.23 56.3	
73 Insurance(26) 74 Life Assurance(6)	1341.83				1376.92		5.31	1.84	12.83 43.40	
77 Other Financial(22)	2711.32 2043.55				2724.31 2039.20		5.01 3.80	1.36 2.32	18.30 81.00	
79 Property(48)	1497_27				1483.08		4.08	1.24	14.15 26.60 24.84 25.34	
80 INVESTMENT TRUSTS(133)	2816.85				2825.86		2.31	1.03	52.64 29.49	
89 FT-SE-A ALL-SHARE(911)	1658.48	_			1656.47					
FT-SE-A Redgling						1024.51	3.92	1.08	16.28 31.72	
FT-SE-A Fledgling ex Inv Trusts	1016.29 1010.20	+0.2 1	1014.62	1073,86	1013.24	-	293	1.21	35.20 14.00	
						_	3.10	1.25	32.22 14.44	1025.31
■ Hourly movements					-					
			_							
Open 9.00			0 12	100	13.00	14.00	15.00	18.10) High/day	Low/day
FT-SE 100 3361.3 3364. FT-SE Med 250 3638.0 3638.					382.7	3374.5	3378.0	3377		3361.3
FT-SE Mid 260 3638.0 3698. FT-SE-A 350 1671.2 1672.			_		701,4	3701.0	3701.3	3696.		3896.A
19/12 19/2	A 1675.8	1576	J 168	H.8 1	679.8	1676.6	1678.0	1677.	6 1684.8	1671.2
Time of FT-SE 100 Day's high: 11,53em De	/a har a co.	- FT.94	T 100 100	e Com a	200 D. F.					
					SOLTE. OP.	I LPW: 286	M.2 (23/1).			
■ FT-SE Actuaries 350	Industr	ry ba	skete							
Open 9.00		_		12.00	44 00		40.45	~		_

10.00 11.00 13.00 14.00 16.00 986.4 988.1 991.8 961.4 993.7 992.6 992.8 3996.0 3897.2 3839.6 3878.5 4061.2 4033.8 3897.3 1944.1 1944.0 1944.9 1849.8 1858.6 1958.6 1854.1 3326.0 3321.4 3339.5 3339.5 3345.8 3339.6 3329.3 992.6 4029.8 1955.2 3325.8 991.9 4035.1 1955.1 991.1 4041.3 1955.3 985.8 3903.9

Additional information on the FT-SE Accusates Share indices is published in Saturday Issues. Lists of constituents are wailable from the Financial Times Limited, One Southwark Bridge, London SE1 9/4. The FT-SE Accusates Share indices Service, which covers a range of electronic and proper-based productive(stant) to these regions, is evaluable from FRISTAT, Rizary House, 13-17 Egrecht Street, London EC2A 4DL.

The FT-SE0 Only has been reasoned FT-SEA Non-Thermodol Index. The FT-SE1 ON, the FT-SE1 250, FT-SE Accusates 350 and the FT-SE Accusates industry because are calculated by the International Stock Exchange of the United Kingdom and Republic of Internation and the FT-SE Accusates MA-Share Index is Compiled by the International Times Limited, both in conjunction with the Institute of Accusates and the Faculty of Accusates and standard set of ground rule. City to the International Stock Exchange of the United Kingdom and Republic of Institute of Accusates Times Limited 1965, All rights reserved.

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Sector P/E ratios greater than 80 and not covered greater than 30 are not shown. It Values are negative.

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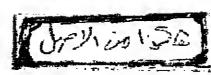
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RIDAY JUNES 1987



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BE OUR GUEST.

When you stay with us in **ISTANBUL** stay in touch -

FINANCIAL TIMES

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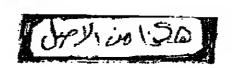
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NASDAQ NATIONAL MARKET



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Dow flat on interest rate uncertainty

pillar, up \$1% at \$62%, and Boe-

ing, up \$1 at \$62¼, belped offset a decrease in Philip Morris,

Philip Morris was lower, in

part because of a press report

alleging that the company bad

conducted studies showing that nicotine had physical

effects on smokers which

might affect the company's

fight to keep tobacco from being regulated as a drug.

climbed \$1% at \$61% on reports

that the insurer was looking to

sell part of its property and

Lotus Development, which

trades on the Nasdaq, contin-ued to climb in the wake of

IBM's announcement on Mon-

day that it was launching a

hostile bid to buy the company

for \$3.3hn or \$60 per share.

Lotus shares rose another \$%

to \$6314, well past the offer price as investors and arbitra-gers bet that IBM might have

to increase its offer to prevent

it being beaten by a higher bld. IBM shares fell \$1/4 at \$891/4.

lomega, which manufactures computer disc drives, jumped \$2% at \$24%, and Adobe Systems was \$2% higher at

\$56%, while Microsoft slid \$1%

at \$83% and Apple Computer

Toronto was weak at midday

in Diamond Fields and Inco fol-

lowing the announcement of a

deal on the Voisey Bay deposit,

The TSE-300 composite index

Diamond Fields fell C\$11 to

C\$65¼ and Inco was C\$2¼ higher at C\$35¼ after news

that Inco would buy a 25 per

cent interest in Diamond

Fields' Voisey Bay base metal

deposit for about C\$525m. Inco

was 12.13 lower at 4,464.20.

lost \$% at \$42%.

Canada

Other Nasdau-traded technology companies were mixed.

Life & Casualty

which slid \$1% at \$72.

Wall Street

US shares were mixed in early afternoon trading amid renewed uncertainty about the future of interest rate policy, writes Lisa Bransten in New

At 1pm the Dow Jones Industrial Average was 2.77 higher at 4,464.80, while the more broadly traded Stan-dard & Poor's 500 had shed 0.37 at 532.76. The American Stock Exchange composite rose 0.88 at 489.45 and the Nasdag composite gained 3.39 at 884.97, surpassing Monday's record close. Volume on the NYSE came to 170m shares.

Prices on the bond market were lower across the maturity

NYSE volume Daily (million)



25 26 30 31 1 2 5 6 7 8

spectrum as traders digested comments made on Wednesday by Mr Alan Greenspan, chairman of the Federal Reserve, who said he did not expect a recession. The market interpreted the comments as a sign that the Fed would not increase interest rates at next month's meeting of its open market committee

investors in both markets have now turned their attertions to the producer price index data for May, which is due to be released today and which should give some signals about inflation and the direction of monetary policy. in the Dow, gains by Cater-

was also to buy about 7 per cent of Diamond Fields' shares

Buenos Aires was stronger in 691 to 38,773 at 1pm in turns early trading as the market steadied following a two session fall of 10 per cent on worries that the country had gone into recession. The Merval index was up 4.50 or 1.1 per cent at 407.37 by midsession in

turnover of 65.9m pesos. The government tried to calm nerves by saying that only certain sectors of industry were in recession, and forecast that economic growth would be in the order of 3 per cent

SAO PAULO was up 1.8 per cent in light midday trading in a technical reaction to steep losses over the last two days.

the past two days on worries that the government would devalue the real after news that Brazil's trade deficit in May would reach \$800m. against a \$467m gap in April. Petrobras preferred rose 3.3 per cent to R\$93.50 by noon after the Lower House gave initial approval on Wednesday to a government proposal to break up the state oil monopoly.

MEXICO CITY was margin-

Shares were easier as buyers remained sidelined by political uncertainty and a lack of new corporate news. Early gains in the gold price and an easier rand had done little to support prices, brokers remarked. while a late fall in bullion dragged related stocks lower.

38.3 to 5,497.5, the industrial index lost 53.5 to 6,906.9 and

NATIONAL AND REGIONAL MARKETS

Japan (483)... Molayela (97). Merdoo (18)...

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World Ex. US (1770)

on results.

LVMH shares hurt by exposure to dollar, yen

Rate cuts in Belgium and the Netherlands had little effect on hourses, which seemed more interested in company news, writes Our Markets Staff.

PARIS fell 1 per cent with LVMH, the luxury goods group, attracting sellers. The CAC-40 index lost 23.50 at

LVMH, off FFr21 or 2.3 per

cent at FFr907, warned that exposure to the dollar and yen was baving a detrimental effect on profits: sales for the first four months of 1995, up by 8.5 per cent, would have been more than 15 per cent better without the negative influence of currency turbulence. LVMH derives 50 per cent of its turnover from sales in the US and Japan. Brokers also remained worried about new acquisi-tions, which might move the company away from its core businesses of champagne, cognac, beauty products and perfume, and further towards

Christian Dior, which has a 40 per cent stake in LVMH. slipped FFr13.50 to FFr448.50. FRANKFURT built a desultory day's trading on a lower dollar during the session, and a slight recovery in the US cur-rency after hours. Turnover was just DM5.5bn as the Dax

Share price and index (rebased)

index closed floor trading 10.10 lower at 2,130.97 and the post bourse virtually flat, up 0.49 at

At the end of the day there were still pockets of weakness in cyclicals, Thyssen extending Wednesday's slide on a number of earnings downgrades with a further fall of DM2.70 to DM283.30, and BMW taking the day's punishment in carmakers at DM767, down DM5.20.

Eventual winners included Hoecbst, up DM4.60 to DM314.90 and continuing to reestablish the premium to BASF which it lost in mid-April; Luft-

hansa, the standard dollar stock, up DM2 to DM197.50; and, among smaller companies, the optician chain, Fleimann, 80 pfg better at DM62.90 and 13.7 per cent up, against a 3.4 per cent rise in the market. since it was recommended by Mr Alexander Magona of Rob ert Fleming a month ago.

FINANCIAL TIMES

ZURICH was lower in busy trading as weak bond markets triggered profit-taking, particularly in the financial sector. The SMI Index lost 12.8 to Roche certificates turned

back from an opening high of SF17,180 as the group declined to comment on speculation that it might be interested in making a bid for Zeneca of the UK. The rumours drove the UK company's shares sharply higher in London. By the close, Roche was SFr70 lower at SFr7.060 as pharmaceutical analysts in Zurich expressed doubts that Roche would be interested in Zeneca's agrochemical and speciality chemi-

Sandoz, which also refused comment on rumours that it was considering a bid for Zeneca, eased SPT6 to SFT777. Holvis, the non woven textiles and paper distribution group, gave up SFr10 to SFr504

FT-SE Actuaries Share Indices THE EUROPEAN SERIES 10.30 11.00 12.00 13.00 14.00 18.00 Close 57-SE Euroteck 100 1375-95 1374-26 1373-22 1371-55 1371-50 1369-66 1370-06 1377-16 1375,78 1481,39 1372.38 1374.76 1377,53 · 1465,48 1456,70

after the bourse commission's clearance of the SFr500 a share hid from Britain's BBA Group, and the pledge by the rival bidder. International Paper, to explore all legal options in Its

continued campaign. Insurers fell sharply after recent strong gains. Zurich Insurance fell SFr28 to SFr1,436 and Swiss Re SFr19 to SFr903.

AMSTERDAM was disappointed by KLM's 1994/95 fig-ures, which came in at the lower end of expectations, and the shares were marked down F1 2.10 or 4.1 per cent at F1 49.20. The market had estimated that the figures would ba in the range between Fl 445m and Fl 537m; in the event, they cama ont at F1470m. The AEX index rose 0.93 to 435.62.

KPN was also actively traded, losing 60 cents to F154.60 while, on the upside,

Aegon made Fl 1.80 to Fl 54.00

following a number of recent huy recommendations. Hoogovens dipped F1250 to F1 58.30, mainly on US selling. MILAN was enlivened by

activity in Gemina, the invest-ment group, which tumbled on fears of its exposure following the collapse of the engineering group, Filippo Fochi. Gemina finished L38 down at L885, having recovered from an early low of L862, and after a brief suspension when a wrongly inserted order sent the shares soaring by nearly 10 per cent early in the afternoon. Volume was a befty 51.6m shares.

The Comit index eased 2.20 to 621.91 in largely technical trade ahead of Monday's monthly options settlament and the end of the monthly account next Wednesday.

BRUSSELS, where the Bel-20 index closed 13.52 lower at

worse fate by a domestic rate cut half an hour from the close, and by a little basket trading. Steels were weak traders blaming the privatisa tion plans for the French steel group, Usiner, and selling by institutions making space their portfolios. Cockerill fell BF13 to BF1182, and the Lux-embourg-based Arbed by BFr130 to BFr3,980.

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TENERS UK OVER CURTARALE

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A CONTRACTOR

STOCKHOLM featured a 3.2 per cent jump in Pharmacia as the group dismissed speculation that it could be facing a bid perhaps from Zeneca Pharmacia closed SKr5 higher at SKr162.50, after mudging a high of SKr168, as the Affarsvariden General index reflecting an otherwise quiet day, eased 0.5 to 1,602.1.

HELSINKI was a mixed bag. The index-beavy Nokia, with the A shares up FM4 at a new record high of FM213, left the Hex index up 11.1 at 1.897.3. However, Amer, the sports goods, car dealing, tobacco, publishing and printing combine, reported a sizeable drop in four month earnings and fell FM6.50, or 7.1 per cent to FM85.

Written and edited by William Cochrane, Michael Morgan and

ASIA PACIFIC

Nikkei off 1.5% ahead of MoF package for banks

Tokyo

Anticipation of a government bail-out package for Japanese banks was outweighed by futures-led selling and the Nikkei index fell 1.5 per cent, dragged down by falling gold and banking stocks and with writes Emiko Terazono in activity dominated by trading

The 225 average closed 237.32 lower at 15,442.30 after trading between 15,356.44 and 15,630.03. It was lifted briefly in the afternoon on news that the ministry of finance's bad loan package for financial institutions would be released after bours. and depressed, finally, by late technical selling.

The MoF had loans policy brought no new tax moves to aid the banks, and an absence of other support measures for which professionals had been boping. There had been a suspicion of this during the day, while expectations that the quarterly survey of husiness sentiment would indicate a lack of corporate confidence

Volume totalled 248m shares, against 231m. The Topix index of all first section stocks lost 18.03 to 1,245.31, while the Nikkei 300 fell 4.09 to 231.50. Losers overwhelmed gainers by 780 to 197 with 149 unchanged.

Although financial officials indicated their confidence in the package, it came as a disappointment to market participants who were expecting specific measures on the early disposal of banks' bad loans. With this announcement the authorities' intentions still appear to have fallen short of reality." said Mr James Fiorillo at Baring Securities.

Banks fell sharply, industrial Bank of Japan fell Y70 to Y2,460 and Dai-Ichi Kangyo Bank declined Y40 to Y1,610. Brokers were also lower with Nomura Securities down Y30 to Y1,530 and Nikko Securities

osing Y22 to Y752. In London, the ISE/Nikkei 50 index rose 5.46 to 1,033.68. Traders reported aggressive buying of Japanese trust banks, on hopes that they would be able to use their reserves to write off bad debt. Steelmakers were down on foreign selling. Traders said

uncertainty over a price

makers prompted profit taking. Nippon Steel fell Y3 to Y298 and Sumitomo Matal Industries dropped Y7 to Y243. Speculative issues ware

increase by South Korean steel

traded actively by individuals. Fudo Construction, the most active issue of the day, rose Y29 to Y725 while Maruyama added Y4 to Y601. Other speculative favourites were weak with Tamura Electric Works down Y18 to Y992. Selling by overseas investors depressed Mitsubishi Chemi-

while fears over earnings hit Sharp, which fell Y40 to Y1,100. In Osaka, the OSE average fell 203.73 to 16,587.99 in volume of 11m shares. Omron, the machinery maker, fell Y20 to Y1,590 and Nintendo, the video game maker, lost Y180 to

cal, which declined Y13 to Y384

Roundup

selling pressure although rebound. Karachi was closed for a boliday.
KUALA LUMPUR

renewed buying in the after-noon, after news of robust first quarter economic news, but brokers said the market was still in a consolidation phase. and any upside would be lim-

edged up to HK\$4.4bn from Wednesday's HK\$4.3bn. Hutchison topped the most active list, tumbling HK\$1.20 to HK\$36.60 as Li Ka-shing, chairman of Cheung Kong and Hutchison, cut his stake to 44.3 per cent from 45.2 per cent. Cheung Kong lost 50 cents to

HK\$37.30 and HSBC slid HK\$1

128.46 165.85 -160.51 203.18 218.27 161.11 185.29 151.62 219.11 219.15 180.55 187.02

SEOUL ran into broadly based selling after its recent gains, with blue chips tha higgest losers. The composite index lost 8.68 to 890.68, off a day's high of 903.42, the index again finding strong resistance above the 900 level.

Institutional investors and the stock market stabilisation fund continued to support the market, but to a limited extent. Samsung Electronics lost Won1,500 to Won119,500 and Posco fell Won600 won to Won64,400. Ottogi Foods went limit up,

rising 6 per cent to Won23,000. on the news that it had bought a 29.5 per cent stake in Seorim. a mineral water supplier. SYDNEY fell for the second

consecutive session, the All Ordinaries index dipping under the 2,000 level with a fall of

17.4 to 1,998.2. Brokers said that a weaker bond market affected shares. Turnover was A\$490.1m.

Coca Cola Amatil lost 33 cents at A\$7.90 on reports that it planned to raise A\$750m in capital. After the market had closed the company denied the reports. Jupitors fell 15 cents to A\$2.90 on rumours that its casino was not likely to attain expected revenue levels. Westfield Holdings gained 12

cents to A\$10.12 after announcing a US airport contract. Resource stocks fell further

on continuing negative sentiment over commodity prices. MIM fell 2 cents to A\$1.78 and CRA 20 cents to A\$18.28. SINGAPORE was easier with

banks feeling the bulk of the selling pressure: the Straits Times Industrials index fell 3.63 to 2.175.48.

turnover. The weighted index slipped 40.56 at 5,641.02. Turnover shrank to T\$24.5hm from Leading electronics contin-

TAIPEI weakened in low-

ned to attract some buying from foreign funds, but overall sentiment was bearish. Microtek International gained T\$1.2 to T\$40.8, and

United Micro Electronics rose. T\$2.5 to T\$134. Plastics and textiles led the losses, falling by 1 per cent and 14 per cent respectively.

MANILA was little changed but a newly listed stock, Security Bank attracted attention on its debut, closing up 26.3 per cent at 55 pesos from its offer price of 43.55 pesos. The shares reached a high of 56 pesos. The composite index rose 0.62 to

BOMBAY was lower on sell-

ing by speculators, after news that the re-introduction of forward trade could be delayed. The BSE-30 index was 29.21 lower at 3,359.27.

BANGKOK fell on selling of finance issues as profit taking sapped buying confidence. The SET midex lost 5.60 to 1,396.79 in turnover of Bt7.9bn. The newly listed KR Preci-

sion, a manufacturer of hard disc drives, rose to Bt135, a premium of Bt25 over its IPO price of Bt110, in volume of 1.6m JAKARTA dropped 1.3 per

cent on profit taking, the composite index closing 6.42 lower at 489.09 COLOMBO featured a near

10 per cent rise in the conglom-erate, John Keells, Rs16 higher at Rs186, as the all share index closed 10.96 or 1.5 per cent higher at 742.89.

-0.2 131.27 75.15
0.2 261.94 149.96
1.2 200.96 115.08
0.9 174.74 100.94
0.5 146.98 84.15
-1.5 340.98 195.04
0.3 214.49 122.80
-1.3 69.53 39.87
1.1 141.15 80.81
-2.0 510.81 292.44
-0.5 894.30 511.98
0.5 232.54 133.13
-0.4 76.58 43.84
0.8 207.28 118.66
-0.7 376.81 215.73
-0.3 323.72 185.33
-0.5 137.29 78.60
-0.1 245.27 140.99
1.4 185.76 106.35
-0.6 161.16 92.26
0.0 202.60 115.99
-0.5 203.03 116.24

-0.5 186.02 106.50 0.3 176.92 101.28 0.2 236.72 135.52 0.7 150.38 86.10 0.5 161.35 92.37 -0.5 199.59 113.69 0.5 159.11 91.09 -1.1 239.27 136.98 0.5 161.89 92.69 0.1 171.55 98.21 -0.2 193.40 110.72

The overall index softened

FT/S&P ACTUARIES WORLD INDICES

to R12.20

Among the actives, Anglos fell R3 to R199, De Beers was 25 cents softer at R94.75 and Sasol was 35 cents lower at

Buenos Aires higher

of R\$144.3m (\$158.7m). The market had suffered in

ally firmer as investors digested recent economic news and searched for bargain prices. The IPC index was up

South Africa declines

the gold index was 23.5 lower at 1.364.1. Gencor managed a 10 cent rise

R35.75 and Engen lost R1.10 to R24.15. Elsewhere, Remgro was 75 cents lower at R25.75

121.85 143.05 142.15 100.16 103.14

103.14 140.82 205.82 210.18 157.92 195.17 137.30 145.71 115.49 115.49 115.49 163.54 199.60 546.54 199.60 546.54 199.60 546.54 162.85 6420.81 182.72 179.39 60.17 84.96 162.85 189.34 296.08 259.51 254.36 279.37 107.87 136.29 193.51 282.72 145.96 143.20 126.53 165.53

218.03

106.50 146.16 167.58 101.29 139.02 159.80 135.52 186.00 225.37

Most of the region came under

The composite index ended 3.39 higher at 1,061.19, up from an intraday low of 1,049.04. Repco surged M\$2.60 or 13.7 per cent to M\$31.60 on persistent rumours that a deal to acquire a gaming company had

The newly listed Gemtech Resources led activity, closing at M\$3.80 against its initial public offer price of M\$1.80. HONG KONG fell hriefly below 9.200 during a day of seesawing trade; by the close the Hang Seng index was down 89.80 at 9,292.78 as turnover

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219.17 204.59 118.06 181.62 219.17 219.15 200.76 187.47 108.17 148.08 183.42 199.39 176.84 102.04 139.29 160.03 190.51 253.57 238.77 136.62 187.04 225.65 254.77 160.37 149.74 86.40 118.29 92.32 176.86 172.36 160.34 92.86 127.13 117.57 178.33 214.29 200.09 115.45 158.06 213.83 214.30 170.00 158.74 91.59 125.40 136.82 171.29 259.83 242.51 198.99 191.68 228.35 273.13 173.05 161.58 93.24 127.64 121.17 178.73 183.99 171.80 99.13 135.72 144.45 187.07 208.19 194.39 112.17 153.55 194.18 208.74 -0.5 262 -0.1 3.12 -0.1 1.83 -0.2 1.30 -0.2 2.13 -0.5 2.64 -0.1 2.56 -0.1 2.15 -0.2 2.15 -0.2 2.15 -0.3 2.14 -0.4 2.84 186.00 225.37 118.18 92.15 126.78 117.37 156.04 212.80 125.02 195.73 188.00 225.78 127.21 120.94 134.79 134.01 193.40 110.72 151.96 ...187.13 0.1 174.26 99.77 136.92 149.04 186.93 174.54 100.71 137.88 149.49 189.27 165.92 173.07 -0.3 2.33

| 167.12 | 158.05 | 90.04 | 123.27 |
194.04 | 181.18 | 104.55 | 143.13 |
193.82 | 180.79 | 104.32 | 142.82 |
140.96 | 131.62 | 75.95 | 103.96 |
141.26 | 131.80 | 75.95 | 103.96 |
141.26 | 131.80 | 75.11 | 104.19 |
280.58 | 262.09 | 151.23 | 207.04 |
213.35 | 192.21 | 114.95 | 157.37 |
196.01 | 173.68 | 100.22 | 137.20 |
156.98 | 146.68 | 84.58 | 115.79 |
371.28 | 348.88 | 200.04 | 273.87 |
229.58 | 214.37 | 123.70 | 168.35 |
75.62 | 70.61 | 40.75 | 55.76 |
149.96 | 140.03 | 80.60 | 110.62 |
259.98 | 522.60 | 301.56 | 412.84 |
865.32 | 901.35 | 520.09 | 712.03 |
248.25 | 231.80 | 333.75 | 183.60 |
248.25 | 231.80 | 333.75 | 183.22 |
240.36 | 380.37 | 219.48 | 300.48 |
346.53 | 325.43 | 167.76 | 257.08 |
148.26 | 138.40 | 79.88 | 109.33 |
256.67 | 247.13 | 142.60 | 195.23 |
196.67 | 183.63 | 105.96 | 145.06 |
174.15 | 162.61 | 83.83 | 128.46 |
217.50 | 203.18 | 117.24 | 160.51 |
219.11 | 204.59 | 118.05 | 151.62 |

93.83 117.24 118.05

174.15 162.61 217.60 203.18 219.11 204.59